Investor Presentation

First Quarter 2020

May 2020

Richard P. Smith – President & Chief Executive Officer John S. Fleshood – EVP & Chief Operating Officer Peter G. Wiese – EVP & Chief Financial Officer



SAFE HARBOR STATEMENT

The statements contained herein that are not historical facts are forward-looking statements based on management's current expectations and beliefs concerning future developments and their potential effects on the Company. Such statements involve inherent risks and uncertainties, many of which are difficult to predict and are generally beyond our control. There can be no assurance that future developments affecting us will be the same as those anticipated by management. We caution readers that a number of important factors could cause actual results to differ materially from those expressed in, or implied or projected by, such forward-looking statements. These risks and uncertainties include, but are not limited to, the following: the strength of the United States economy in general and the strength of the local economies in which we conduct operations; the effects of, and changes in, trade, monetary and fiscal policies and laws, including interest rate policies of the Board of Governors of the Federal Reserve System; inflation, interest rate, market and monetary fluctuations; the impact of changes in financial services policies, laws and regulations; technological changes; weather, natural disasters and other catastrophic events that may or may not be caused by climate change and their effects on economic and business environments in which the Company operates; the adverse impact on the U.S. economy, including the markets in which we operate, of the novel coronavirus, which causes the Coronavirus disease 2019 ("COVID-19"), global pandemic, and the impact of a slowing U.S. economy and increased unemployment on the performance of our loan portfolio, the market value of our investment securities, the availability of sources of funding and the demand for our products; the costs or effects of mergers, acquisitions or dispositions we may make; the future operating or financial performance of the Company, including our outlook for future growth, changes in the level of our nonperforming assets and charge-offs; the appropriateness of the allowance for credit losses including the timing and effects of the implementation of the current expected credit losses model; any deterioration in values of California real estate, both residential and commercial; the effect of changes in accounting standards and practices; possible other-than-temporary impairment of securities held by us; changes in consumer spending, borrowing and savings habits; our ability to attract deposits and other sources of liquidity; changes in the financial performance and/or condition of our borrowers; our noninterest expense and the efficiency ratio; competition and innovation with respect to financial products and services by banks, financial institutions and non-traditional providers including retail businesses and technology companies; the challenges of integrating and retaining key employees; the costs and effects of litigation and of unexpected or adverse outcomes in such litigation; a failure in or breach of our operational or security systems or infrastructure, or those of our third-party vendors or other service providers, including as a result of cyber-attacks and the cost to defend against such attacks; the effect of a fall in stock market prices on our brokerage and wealth management businesses; and our ability to manage the risks involved in the foregoing. Additional factors that could cause results to differ materially from those described above can be found in our Annual Report on Form 10-K for the year ended December 31, 2019, which is on file with the Securities and Exchange Commission (the "SEC") and available in the "Investor Relations" section of our website, https://www.tcbk.com/investor-relations and in other documents we file with the SEC. Annualized, pro forma, projections and estimates are not forecasts and may not reflect actual results.



AGENDA

- Most Recent Quarter Recap
- Company Overview
- Lending Overview
- Deposit Overview
- Financials









MOST RECENT QUARTER HIGHLIGHTS

• Q1 2020 return on average assets was 1.00%, including an increase in loan provisioning of \$8.3 million, as compared to 1.40% for the linked quarter.
• Average yield on earning assets of 4.57% in Q1 2020 as compared to 4.65% in Q4 2019 and 4.77%
in Q1 2019.
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Net interest margin of 4.34% for Q1 2020 versus 4.39% in Q4 2019 and 4.52% in Q1 2019.
Loan to deposit ratio increased to 81% at Q1 2020 compared to 80% in the linked quarter and
improved from 75% at Q4 2018.
Non-interest bearing deposits were 34.9% of total deposits.
Nonperforming assets to total assets of 0.31%, 0.30% and 0.34% at Q1 2020, Q4 2019 and Q1
2019, respectively is considered low and consistently outperforms peer rates.
• Adoption & implementation of CECL combined with Q1 2020 loan loss provisioning resulted in the
ratio of loan loss reserves to total loans to build from 0.71% at Q4 2019 to 1.32% at Q1-2020.
• Actively monitoring approximately \$610 million or 14% of the total loan portfolio with greater risk
exposure resulting from the COVID-19 pandemic.
Well managed through past credit cycles.
 Prudent and proactive risk management focus is complementary to strong asset quality.
Track record of well executed and accretive acquisitions.
Cost of total deposits declined to 0.19% in Q1 2020 as compared to 0.22% in Q4 2019
• We remain well capitalized across all regulatory capital ratios.
• Ample liquidity with on balance sheet resources in excess of \$1.1 billion and additional access to
nearly \$2.0 billion in borrowing capacity.



COMPANY OVERVIEW



COMPANY OVERVIEW

Nasdaq: TCBK

Headquarters: Chico, California

Stock Price*: \$30.75

Market

Capitalization: \$922 Million

Asset Size: \$6.5 Billion

Deposits: \$5.4 Billion

Loans: \$4.4 Billion

Bank Branches: 75

ATMs: 99

Market Area: TriCo currently serves 29 counties

throughout Northern and Central

California. These counties represent

over 30% of California's population.



San Francisco South San Fra Millbrae San Mateo

^{*} As of close of business April 28, 2020

EXECUTIVE TEAM



Rick Smith
President & CEO
TriCo since 1993



John Fleshood EVP Chief Operating Officer TriCo since 2016



Peter Wiese
EVP Chief Financial Officer
TriCo since 2018



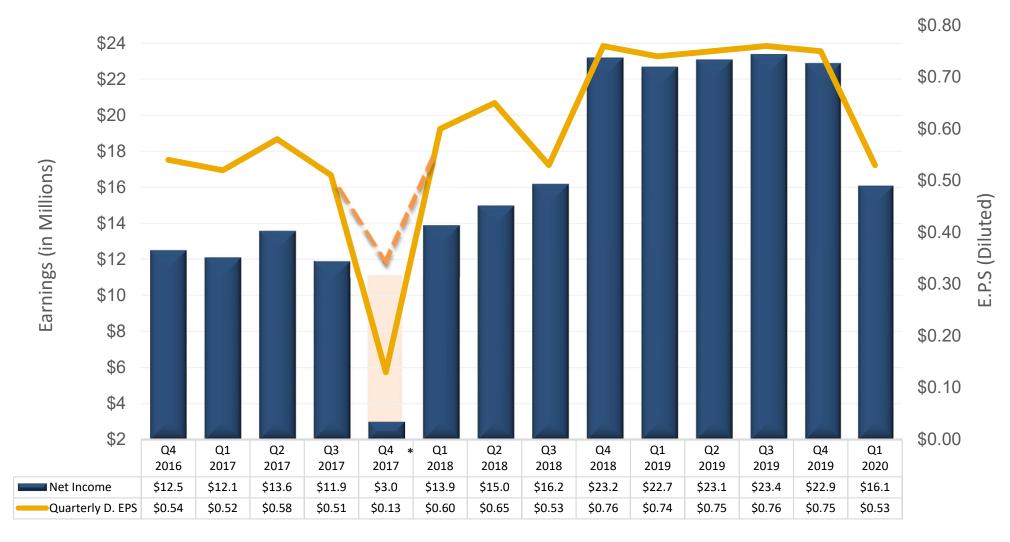
Craig Carney
EVP Chief Credit Officer
TriCo since 1996



Dan Bailey
EVP Chief Retail Banking Officer
TriCo since 2007



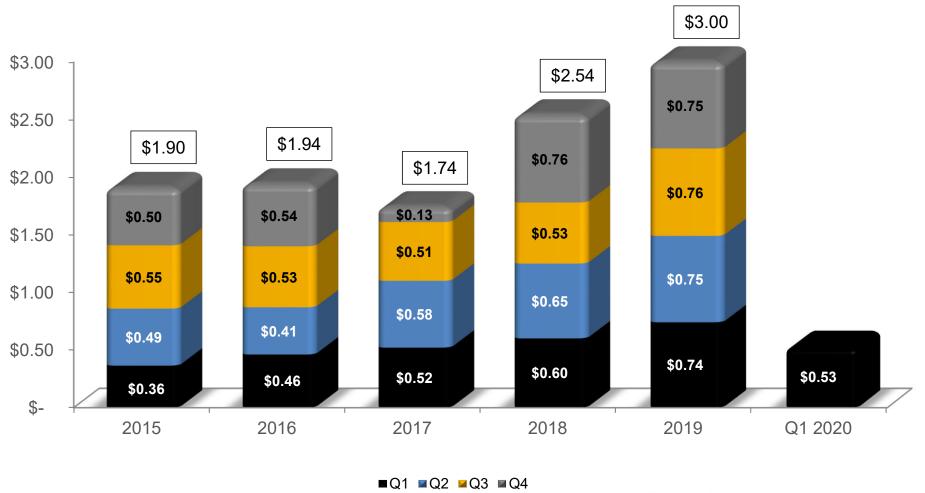
CONSISTENT EARNINGS TRACK RECORD



^{*} Impact of the Tax Cut and Jobs Act.



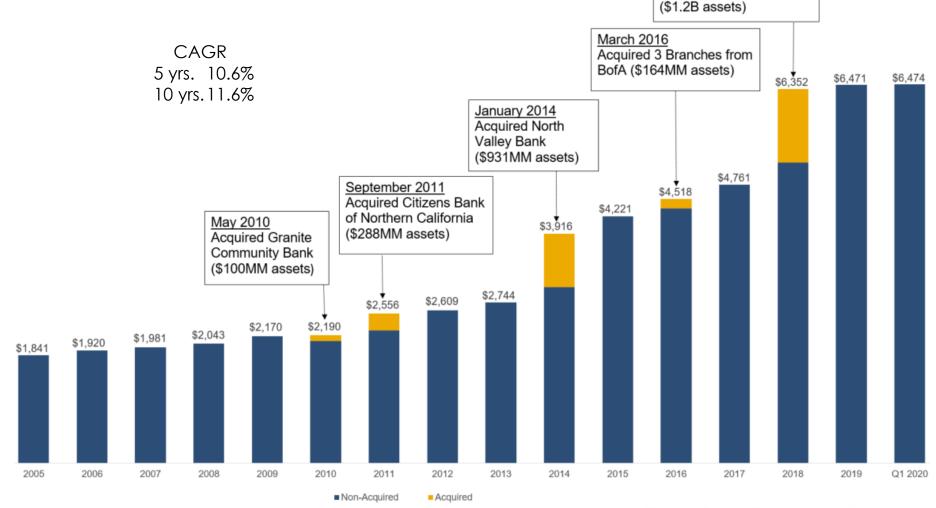
DILUTED EARNINGS PER SHARE





CONSISTENT ORGANIC GROWTH &
DISCIPLINED ACQUIRER

July 2018
Acquired FNB Bancorp



Dollars in millions. Total Assets for periods ending 2005 – Q1 2020.



"MONDAY MORNING EXECUTIVE TOPICS"

- COVID-19 as a Capital Versus Earnings Event
- Effectiveness of Government Mitigation Efforts
- Opportunities PPP Customer Dissatisfaction of Big Banks
- Leveraging Current Technologies for Greater Efficiency and Cost Reductions
- Duration of Lower Rate Environment Sustaining Margin
- Impacts of a Mobile Workforce on Culture
- Digital Banking Service and the Customer Experience
- Building and Growing the Bank of the Future Using the Lessons from COVID-19 Pandemic



OUR RESPONSE TO THE COVID-19 PANDEMIC AND ITS INITIAL IMPACTS

Organizational Readiness

- Implemented Pandemic Plan Significant experience from past events.
- Immediately mobilized approximately 450 employees roughly 40% of total employees working remotely.
- Management actively reviewing liquidity, funding, and capital stress plans and forecasts/scenarios.
- Immediate outreach to borrowers to assess stress, liquidity / cash flow and evolving issues.
- Annual meeting may include a virtual component in addition to traditional physical location.

Supporting Our Employees

- Maintaining full wages for employees whose work schedules are interrupted by shorter branch hours or family care needs.
- We have not furloughed any employees.
- Actively employing heightened safety measures across all facilities to protect our staff.
- Additional compensation incentives for certain employees supporting critical needs (Internal / External Programs).

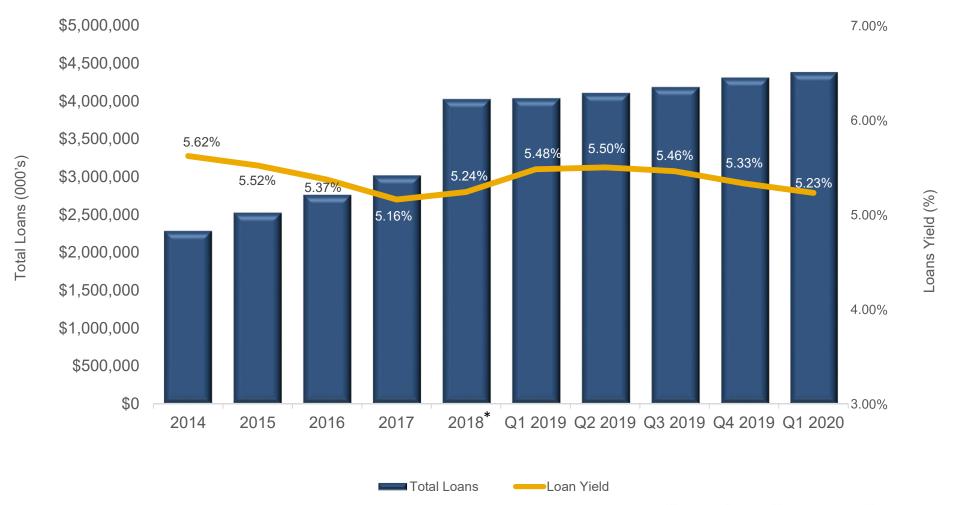
Serving Our Customers

- Consumers, small businesses, and commercial customers can request to defer loan payments for up to 90-days (includes HELOCs, autos, residential mortgage, credit cards, and business term loans and lines.
- We are waiving late-fees and credit reporting during deferral period and eliminating fees for early withdrawal of CDs.
- Encouraging greater use of digital channels by increasing mobile deposit limits and providing extended hours for funds availability.
- Processed almost 1,200 PPP applications (~\$300 million) through April 16th – affecting more than 27,000 jobs throughout our communities.
- We have generally maintained lobby access at all branches, but reduced hours to 10:00am – 3:00pm. We have 26 branches with drive-thru facilities – a number of these have been drive-thru only from time-to-time.
- Weekend hours have been temporarily discontinued (affecting 28 branches).



LOANS **ALLOWANCE FOR CREDIT LOSSES**

CONSISTENT LOAN GROWTH



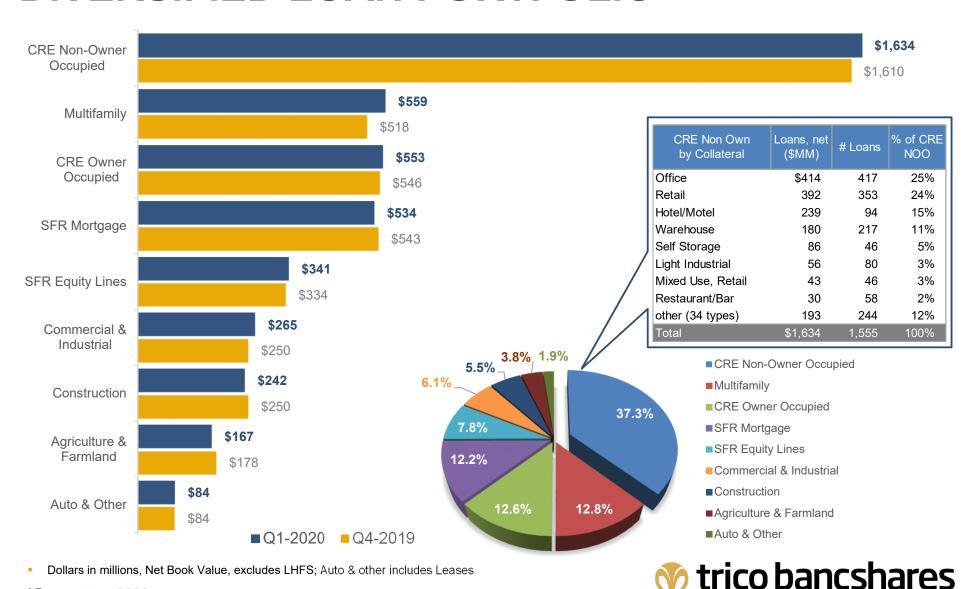




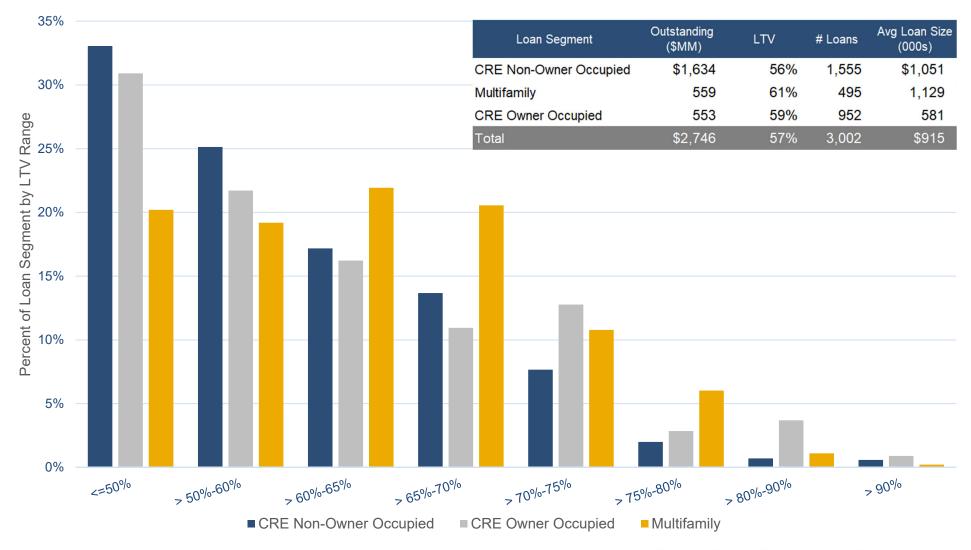
DIVERSIFIED LOAN PORTFOLIO

15

May 2020

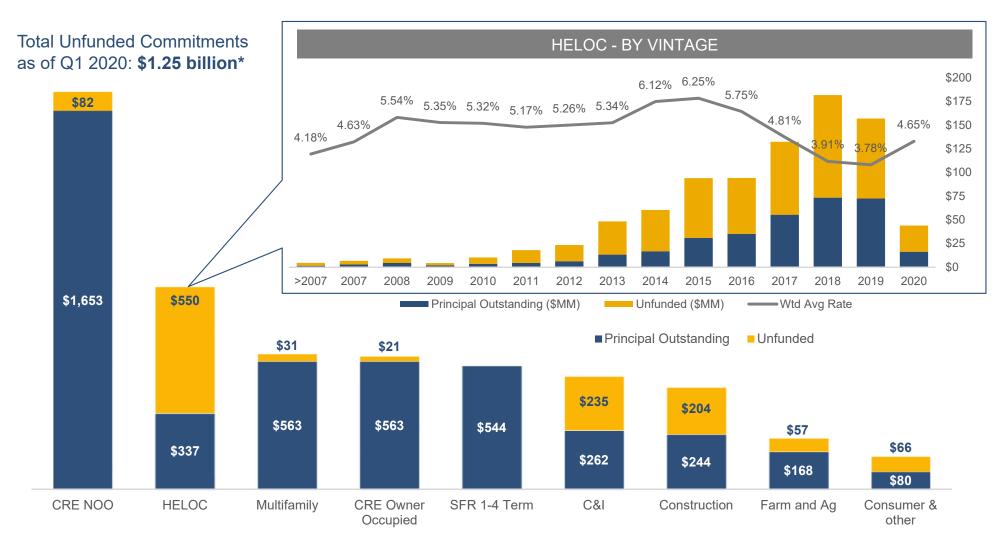


CRE COLLATERAL VALUES





UNFUNDED LOAN COMMITMENTS



- Principal Outstanding excludes unearned fees and discounts/premiums (\$ in millions)
- Excludes Leases, DDA Overdraft, and Credit Card commitments



LOAN YIELD COMPOSITION

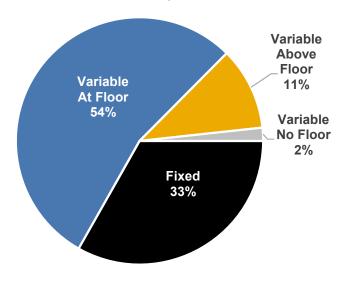
- Over 80% of the variable rate loans are already at floors as of Q1 2020
- The most prominent index for the variable portfolio is 5 Year Treasury CMT

Variable Rate Loan Floors								
Index Rate Decline Required to Reach Floor	;	Balance 3/31/2020	% of Variable Loans					
Floor Reached	\$	2,394	81.2%					
0-25 bps to Reach Floor		114	3.9%					
26-50 bps to Reach Floor		75	2.6%					
51-75 bps to Reach Floor		69	2.3%					
76-100 bps to Reach Floor		59	2.0%					
101-125 bps to Reach Floor		50	1.7%					
126-150 bps to Reach Floor		28	0.9%					
>150 bps to Reach Floor		83	2.8%					
No Floor		76	2.6%					
	\$	2,948	100%					

Dollars in millions, Wtd Avg Rate (weighted average rate) is as of 3/31/2020 and based upon outstanding principal and does not include impact of deferred fee or discount accretion

Loans, Fixed vs. Variable	Outstanding (\$MM)	Wtd Avg Rate			
Fixed	\$1,456	4.82%			
Variable	\$2,925	4.80%			
Variable At Floor	2,375	4.66%			
Variable Above Floor	476	5.35%			
Variable No Floor	74	5.47%			
Total	\$4,381	4.80%			

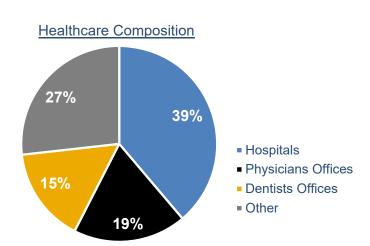
Fixed vs. Variable, Total Loans





AT-RISK INDUSTRIES

Hotel, Recreation and Leisure Composition 4% 1% 2% Hotels and Motels RV Parks and Camps Casino Hotels Fitness Centers Other



Credit Exposures in At-Risk Industries

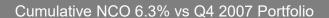


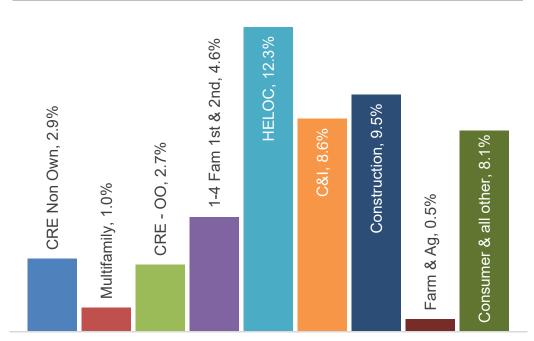
Dollars in millions, composition charts based upon Total Commitment



HISTORICAL NCOs

Loss rates across the 2008-2012 cycle were heightened in HELOCs, Construction, and non-RE secured segments

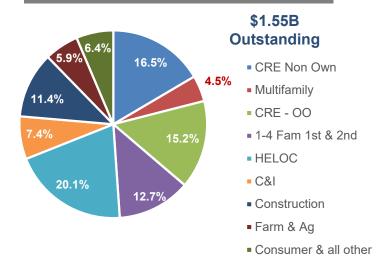




Cumulative NCO '08-'12 as % of Q4 2007 Loan Segment

Dollars in millions, Consumer & all other includes Leases

Q4 2007 Loan Portfolio





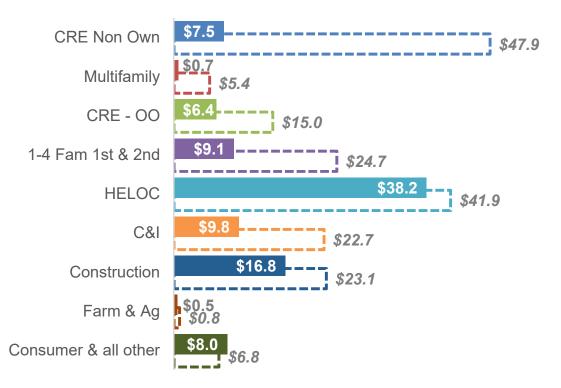


Cumulative NCOs \$97.1 MM



HYPOTHETICAL NET CHARGE-OFFS

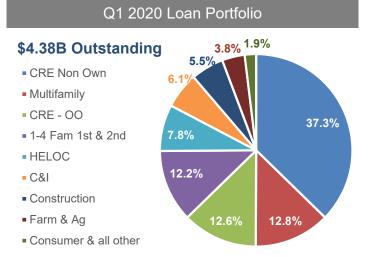
Cumulative NCO 2008-2012 of \$97MM (solid bars) vs. "through the cycle" 5-year NCO rates by loan segment applied to 2020 loan portfolio (dashed bars), for a hypothetical \$188MM cumulative NCO, or a 4.3% NCO rate.



Figures in millions, Consumer & all other includes Leases



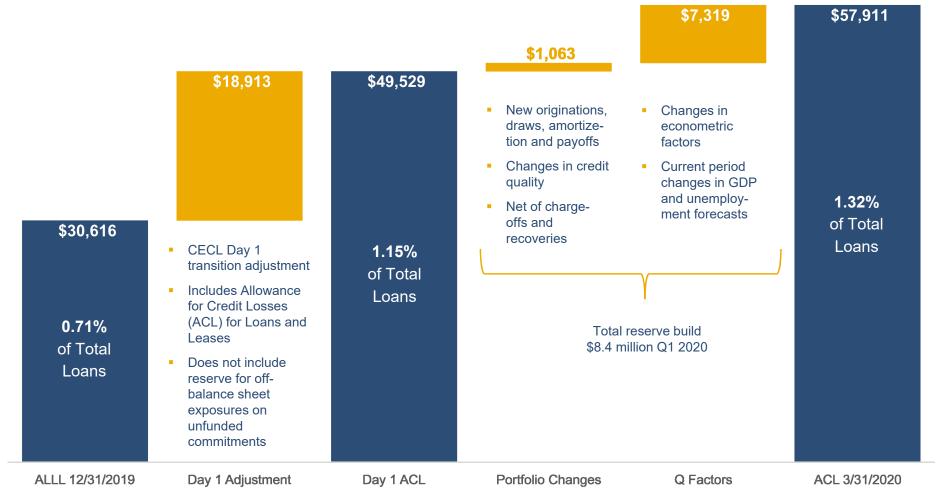
Consumer & all other





ALLOWANCE FOR CREDIT LOSSES

Drivers of Change Under CECL



Dollars in thousands



ALLOWANCE FOR CREDIT LOSSES

Allocation of Allowance by Segment

(\$ Thousands)	December 31, 2019 Probable Incurred Losses		January 1, 2020 CECL Adoption			March 31, 2020			
Allowance for Credit Losses	A	mount	% of Credit Outstanding	A	Amount	% of Credit Outstanding	Α	mount	% of Credit Outstanding
CRE Owner Occupied	\$	2,325	0.43%	\$	4,316	0.79%	\$	5,451	0.99%
CRE Non-Owner Occupied		6,849	0.43%		14,981	0.93%		17,947	1.10%
Multifamily		2,203	0.43%		4,094	0.79%		5,140	0.92%
Farmland		617	0.43%		451	0.31%		713	0.50%
Total Commercial Real Estate	\$	11,994	0.43%	\$	23,842	0.85%	\$	29,251	1.01%
SFR Mortgage	\$	2,917	0.54%	\$	5,681	1.06%	\$	6,324	1.18%
SFR Equity Lines		5,572	1.67%		10,120	3.03%		10,522	3.08%
Automobile & Other		1,595	1.93%		2,566	3.10%		2,746	3.33%
Total Consumer	\$	10,084	1.06%	\$	18,367	1.92%	\$	19,592	2.05%
Commercial & Industrial		4,533	1.81%		2,505	1.00%		3,868	1.46%
Leases		21	1.64%		9	0.70%		11	0.65%
Ag Production		596	1.83%		485	1.49%		594	2.51%
Construction		3,388	1.36%		4,321	1.73%		4,595	1.90%
Allowance for Loan and Lease Losses	\$	30,616	0.71%	\$	49,529	1.15%	\$	57,911	1.32%
Reserve for Unfunded Loan Commitments		2,775			2,775			2,845	
Allowance for Credit Losses	\$	33,391	0.78%	\$	52,304	1.21%	\$	60,756	1.39%
Discounts on Acquired Loans		35,432			33,033			33,033	
Total ACL plus Discounts	\$	68,823	1.60%	\$	85,337	1.98%	\$	93,789	2.14%

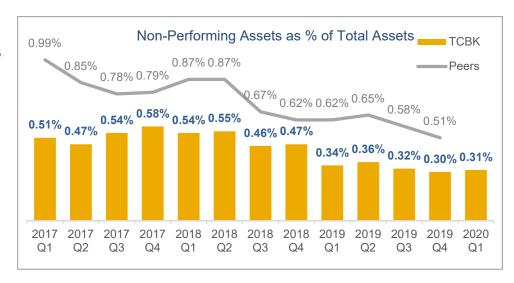
Dollars in thousands



ASSET QUALITY

Non-Performing Assets as a % of Total Assets

NPAs have remained below peers while loss coverage has expanded, with CECL transition and allowance build up resulting in a coverage ratio in excess of 300%.



COVERAGE RATIO

2017 Q3

Allowance as a % of Non-Performing Loans

TCBK Peers
158% 159% 124% 123% 116% 119% 457 164% 152% 471 170% 481 1

2018 Q3

2018 Q4

2019 Q1

2019 Q2

Peer group consists of 99 closest peers in terms of asset size, range \$4.3-8.7 Billion source: BankRegData.com

2018 Q1

2018 Q2

2017 Q4



2019 Q4

2019 Q3

323%

2020 Q1

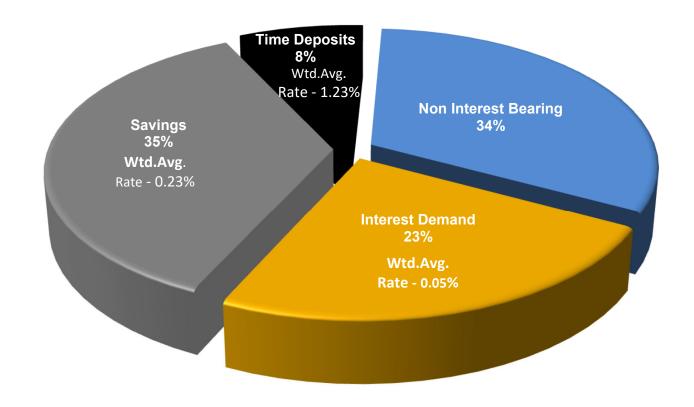
2017 Q1

2017 Q2

DEPOSITS



CONSISTENT AND BALANCED CORE DEPOSIT FUNDING*





^{*}Weighted average costs of deposits for the quarter ended 3/31/2020

MARKET SHARE OF ALL BRANCHES

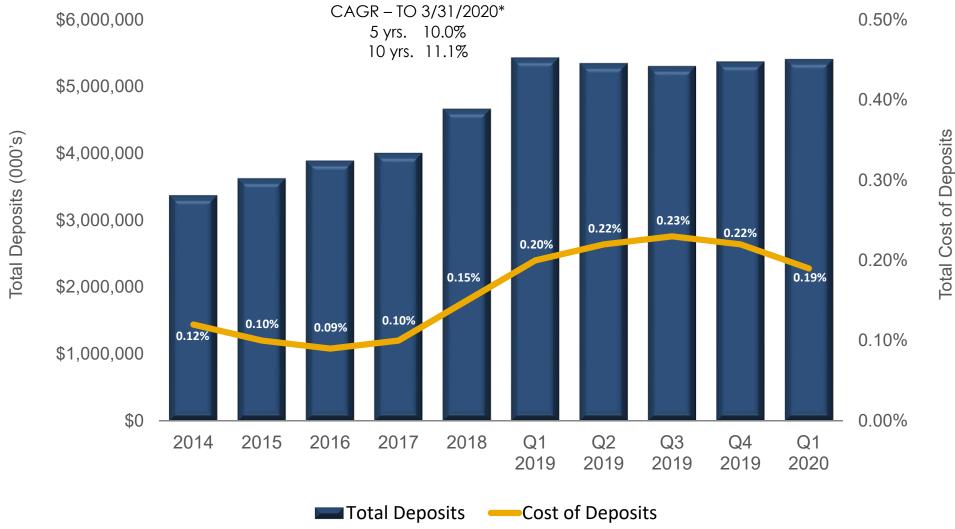
SORTED BY ZIP CODE

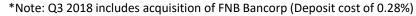
Rank	Institution Name	State (Hdqtrd)	Charter	Deposits (\$000)	Market Share
1	Wells Fargo Bank, N.A.	SD	Federal	\$ 35,520,322	27.7%
2	Bank of America	NC	Federal	\$ 11,585,002	9.0%
3	U.S. Bank, N.A.	ОН	Federal	\$ 10,947,425	8.6%
4	JP Morgan Chase Bank, N.A.	ОН	Federal	\$ 6,062,088	4.7%
5	Tri Counties Bank	CA	State	\$ 5,347,670	4.2%
6	MUFG Union Bank, N.A.	CA	Federal	\$ 3,539,533	2.8%
7	Bank of the West	CA	State	\$ 3,213,296	2.5%
8	HSBC Bank USA, N.A.	VA	Federal	\$ 3,042,096	2.4%
9	Umpqua Bank	OR	State	\$ 2,531,953	2.0%
10	Citibank, N.A.	SD	Federal	\$ 2,317,000	1.8%

Source: FDIC Summary of Deposits, June 2019



CONSISTENT DEPOSIT GROWTH – ATTRACTIVE COST



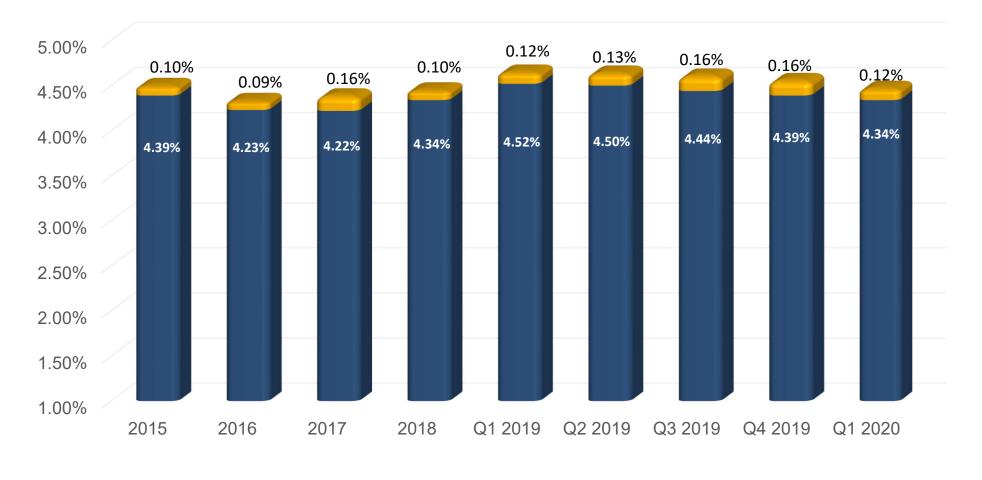




FINANCIALS



NET INTEREST MARGIN — CONTRIBUTION FROM DISCOUNT ACCRETION

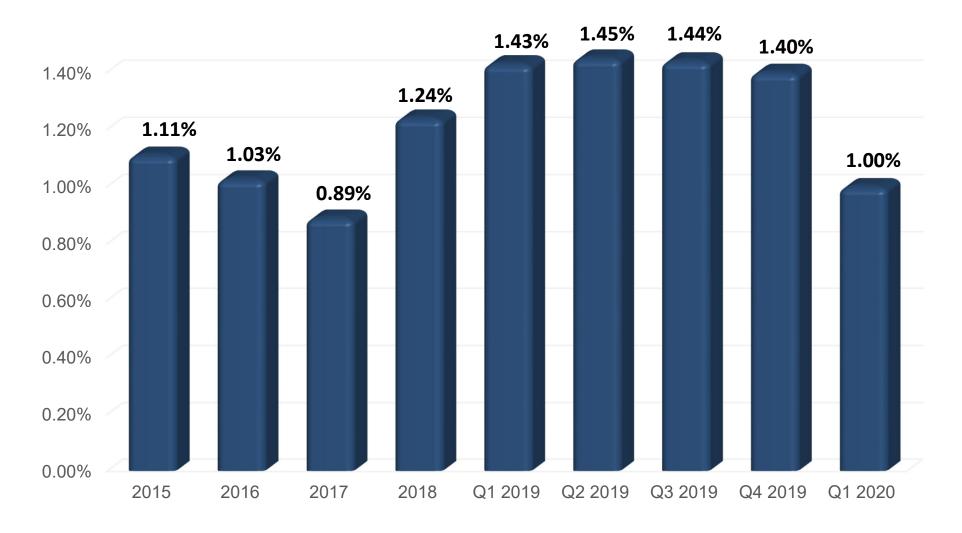




■ Effect of Loan Discount Accretion



RETURN ON AVERAGE ASSETS





RETURN ON AVERAGE SHAREHOLDER'S EQUITY



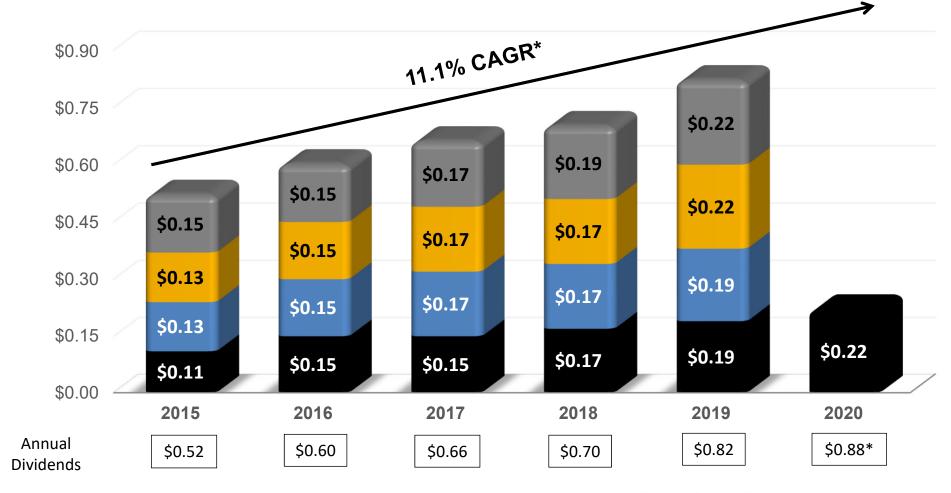


EFFICIENCY RATIO (FULLY TAXABLE EQUIVALENT)





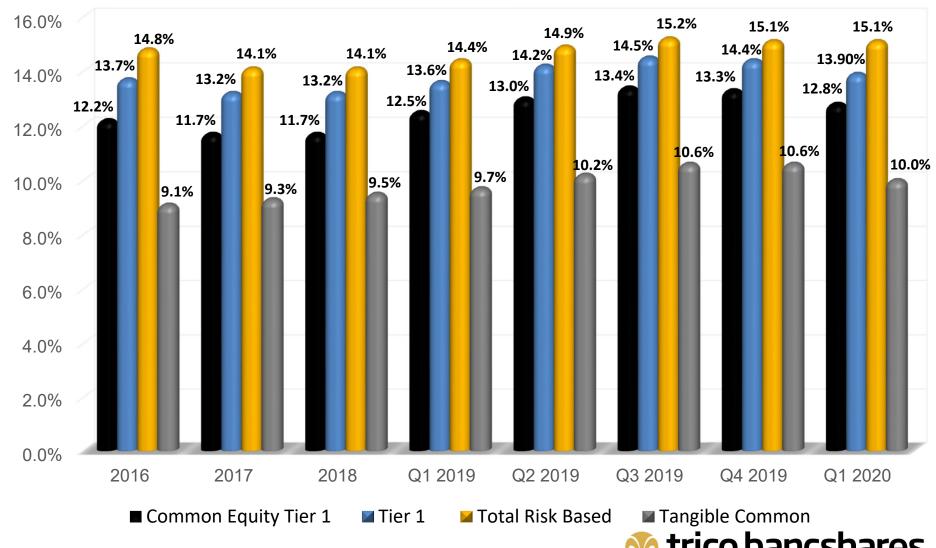
DIVIDENDS PAID



2020 Annual Dividends and CAGR are based on the annualized results for the first quarter.



CAPITAL RATIOS





TRICO BANCSHARES IS COMMITTED TO:

Improving the financial success and well-being of our shareholders, customers, communities and employees.