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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

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**FORM 10-Q**

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**Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

for the quarterly period ended: **September 30, 2021**

**Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

for the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: **000-10661**

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(Exact Name of Registrant as Specified in Its Charter)

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**CA**  
(State or Other Jurisdiction of  
Incorporation or Organization)

**94-2792841**  
(I.R.S. Employer  
Identification Number)

**63 Constitution Drive  
Chico, California 95973**  
(Address of Principal Executive Offices)(Zip Code)

**(530) 898-0300**  
(Registrant's Telephone Number, Including Area Code)

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**Securities registered pursuant to Section 12(b) of the Act:**

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
<b>Common Stock</b>	<b>TCBK</b>	<b>The NASDAQ Stock Market</b>

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, non-accelerated filer, a smaller reporting company, or an emerging growth company. See definitions of "accelerated filer", "large accelerated filer", "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

[Table of Contents](#)

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|---|--|
| <input checked="" type="checkbox"/> Large accelerated filer | <input type="checkbox"/> Accelerated filer         |
| <input type="checkbox"/> Non-accelerated filer              | <input type="checkbox"/> Smaller reporting company |
| <input type="checkbox"/> Emerging growth company            |  |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  Yes  No

Indicate the number of shares outstanding for each of the issuer's classes of common stock, as of the latest practical date:

Common stock, no par value: 29,714,609 shares outstanding as of November 5, 2021.

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Table of Contents

TriCo Bancshares  
FORM 10-Q  
TABLE OF CONTENTS

	Page
<u>PART I – FINANCIAL INFORMATION</u>	2
<u>Item 1 – Financial Statements (Unaudited)</u>	2
<u>Item 2 – Management’s Discussion and Analysis of Financial Condition and Results of Operations</u>	39
<u>Item 3 – Quantitative and Qualitative Disclosures about Market Risk</u>	61
<u>Item 4 – Controls and Procedures</u>	62
<u>PART II – OTHER INFORMATION</u>	63
<u>Item 1 – Legal Proceedings</u>	63
<u>Item 1A – Risk Factors</u>	63
<u>Item 2 – Unregistered Sales of Equity Securities and Use of Proceeds</u>	64
<u>Item 6 – Exhibits</u>	64
<u>Signatures</u>	65

**PART I – FINANCIAL INFORMATION**

**Item 1. Financial Statements (unaudited)**

**TRICO BANCSHARES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(In thousands, except share data; unaudited)

	September 30, 2021	December 31, 2020
<b>Assets:</b>		
Cash and due from banks	\$ 83,188	\$ 77,253
Cash at Federal Reserve and other banks	657,048	592,298
Cash and cash equivalents	740,236	669,551
<b>Investment securities:</b>		
Marketable equity securities	2,965	3,025
Available for sale debt securities, net of allowance for credit losses of \$—	2,095,821	1,414,264
Held to maturity debt securities, net of allowance for credit losses of \$—	216,979	284,563
Restricted equity securities	17,250	17,250
Loans held for sale	3,072	6,268
Loans	4,887,496	4,763,127
Allowance for credit losses	(84,306)	(91,847)
Total loans, net	4,803,190	4,671,280
Premises and equipment, net	78,968	83,731
Cash value of life insurance	120,932	118,870
Accrued interest receivable	18,425	20,004
Goodwill	220,872	220,872
Other intangible assets, net	13,562	17,833
Operating leases, right-of-use	26,815	27,846
Other assets	98,943	84,172
<b>Total assets</b>	<b>\$ 8,458,030</b>	<b>\$ 7,639,529</b>
<b>Liabilities and Shareholders' Equity:</b>		
<b>Liabilities:</b>		
<b>Deposits:</b>		
Noninterest-bearing demand	\$ 2,943,016	\$ 2,581,517
Interest-bearing	4,293,806	3,924,417
<b>Total deposits</b>	<b>7,236,822</b>	<b>6,505,934</b>
Accrued interest payable	1,056	1,362
Operating lease liability	27,290	27,973
Other liabilities	107,282	94,597
Other borrowings	45,601	26,914
Junior subordinated debt	57,965	57,635
<b>Total liabilities</b>	<b>7,476,016</b>	<b>6,714,415</b>
<b>Commitments and contingencies (Note 7)</b>		
<b>Shareholders' equity:</b>		
Preferred stock, no par value: 1,000,000 shares authorized, zero issued and outstanding at September 30, 2021 and December 31, 2020	—	—
Common stock, no par value: 50,000,000 shares authorized; 29,714,609 and 29,727,214 issued and outstanding at September 30, 2021 and December 31, 2020, respectively	531,339	530,835
Retained earnings	446,948	381,999
Accumulated other comprehensive income, net of tax	3,727	12,280
<b>Total shareholders' equity</b>	<b>982,014</b>	<b>925,114</b>
<b>Total liabilities and shareholders' equity</b>	<b>\$ 8,458,030</b>	<b>\$ 7,639,529</b>

See accompanying notes to unaudited condensed consolidated financial statements.

**TRICO BANCSHARES**  
**CONDENSED CONSOLIDATED STATEMENTS OF INCOME**

(In thousands, except per share data; unaudited)

	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
<b>Interest and dividend income:</b>				
Loans, including fees	\$ 60,725	\$ 58,039	\$ 181,465	\$ 172,706
<b>Investments:</b>				
Taxable securities	7,483	6,153	20,594	21,830
Tax exempt securities	882	848	2,656	2,704
Dividends	258	223	730	807
Interest bearing cash at Federal Reserve and other banks	280	175	578	1,056
Total interest and dividend income	69,628	65,438	206,023	199,103
<b>Interest expense:</b>				
Deposits	855	1,412	2,620	5,776
Other borrowings	6	4	15	13
Junior subordinated debt	534	568	1,632	2,009
Total interest expense	1,395	1,984	4,267	7,798
Net interest income	68,233	63,454	201,756	191,305
Provision for (reversal of) credit losses	(1,435)	7,649	(7,755)	37,963
Net interest income after credit loss provision (reversal)	69,668	55,805	209,511	153,342
<b>Non-interest income:</b>				
Service charges and fees	11,265	10,469	32,671	27,763
Gain on sale of loans	1,814	3,035	7,908	5,662
Gain on sale of investment securities	—	7	—	7
Asset management and commission income	957	667	2,738	2,244
Increase in cash value of life insurance	644	773	2,062	2,203
Other	415	186	1,783	735
Total non-interest income	15,095	15,137	47,162	38,614
<b>Non-interest expense:</b>				
Salaries and related benefits	26,274	29,321	78,685	83,648
Other	19,533	17,393	52,911	53,365
Total non-interest expense	45,807	46,714	131,596	137,013
Income before provision for income taxes	38,956	24,228	125,077	54,943
Provision for income taxes	11,534	6,622	35,644	13,786
Net income	\$ 27,422	\$ 17,606	\$ 89,433	\$ 41,157
<b>Per share data:</b>				
Basic earnings per share	\$ 0.92	\$ 0.59	\$ 3.01	\$ 1.37
Diluted earnings per share	\$ 0.92	\$ 0.59	\$ 2.99	\$ 1.37
Dividends per share	\$ 0.25	\$ 0.22	\$ 0.75	\$ 0.66

**CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**

(In thousands; unaudited)

	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Net income	\$ 27,422	\$ 17,606	\$ 89,433	\$ 41,157
<b>Other comprehensive income (loss), net of tax:</b>				
Unrealized gains (losses) on available for sale securities arising during the period	(4,440)	3,266	(7,924)	7,069
Change in minimum pension liability	—	1,691	—	2,817
Change in joint beneficiary agreements	—	—	(629)	912
Other comprehensive income (loss)	(4,440)	4,957	(8,553)	10,798
Comprehensive income	\$ 22,982	\$ 22,563	\$ 80,880	\$ 51,955

See accompanying notes to unaudited condensed consolidated financial statements.

**TRICO BANCSHARES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY**  
(In thousands, except share and per share data; unaudited)

	Shares of Common Stock	Common Stock	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Total
Balance at June 30, 2020	29,759,209	\$ 530,422	\$ 354,645	\$ 619	\$ 885,686
Net income			17,606		17,606
Other comprehensive income				4,957	4,957
Stock options exercised	16,000	259			259
RSU vesting		383			383
PSU vesting		162			162
RSUs released	2,619				—
PSUs released	—				—
Repurchase of common stock	(8,439)	(151)	(91)		(242)
Dividends paid (\$0.22 per share)			(6,549)		(6,549)
Three months ended September 30, 2020	<u>29,769,389</u>	<u>\$ 531,075</u>	<u>\$ 365,611</u>	<u>\$ 5,576</u>	<u>\$ 902,262</u>
Balance at June 30, 2021	29,716,294	\$ 531,038	\$ 427,575	\$ 8,167	\$ 966,780
Net income			27,422		27,422
Other comprehensive loss				(4,440)	(4,440)
Stock options exercised	4,000	58			58
RSU vesting		485			485
PSU vesting		252			252
RSUs released	2,689				—
PSUs released	19,272				—
Repurchase of common stock	(27,646)	(494)	(620)		(1,114)
Dividends paid (\$0.25 per share)			(7,429)		(7,429)
Three months ended September 30, 2021	<u>29,714,609</u>	<u>\$ 531,339</u>	<u>\$ 446,948</u>	<u>\$ 3,727</u>	<u>\$ 982,014</u>

See accompanying notes to unaudited condensed consolidated financial statements.

**TRICO BANCSHARES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY** (continued)  
(In thousands, except share and per share data; unaudited)

	Shares of Common Stock	Common Stock	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Total
Balance at January 1, 2020	30,523,824	\$ 543,998	\$ 367,794	\$ (5,222)	\$ 906,570
Cumulative change from adoption of ASU 2016-13			(12,983)		(12,983)
Balance at January 1, 2020 (as adjusted for change in accounting principle)	30,523,824	543,998	354,811	(5,222)	893,587
Net income			41,157		41,157
Other comprehensive income				10,798	10,798
Stock options exercised	32,000	547			547
RSU vesting		1,018			1,018
PSU vesting		458			458
RSUs released	31,708				—
PSUs released	20,265				—
Repurchase of common stock	(838,408)	(14,946)	(10,599)		(25,545)
Dividends paid (\$0.66 per share)			(19,758)		(19,758)
<b>Nine months ended September 30, 2020</b>	<b>29,769,389</b>	<b>\$ 531,075</b>	<b>\$ 365,611</b>	<b>\$ 5,576</b>	<b>\$ 902,262</b>
Balance at January 1, 2021	29,727,214	\$ 530,835	\$ 381,999	\$ 12,280	\$ 925,114
Net income			89,433		89,433
Other comprehensive loss				(8,553)	(8,553)
Stock options exercised	5,675	86			86
RSU vesting		1,242			1,242
PSU vesting		658			658
RSUs released	45,401				—
PSUs released	19,272				—
Repurchase of common stock	(82,953)	(1,482)	(2,193)		(3,675)
Dividends paid (\$0.75 per share)			(22,291)		(22,291)
<b>Nine months ended September 30, 2021</b>	<b>29,714,609</b>	<b>\$ 531,339</b>	<b>\$ 446,948</b>	<b>\$ 3,727</b>	<b>\$ 982,014</b>

See accompanying notes to unaudited condensed consolidated financial statements.

**TRICO BANCSHARES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

(In thousands; unaudited)

	For the nine months ended September 30,	
	2021	2020
<b>Operating activities:</b>		
Net income	\$ 89,433	\$ 41,157
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation of premises and equipment, and amortization	4,923	4,778
Amortization of intangible assets	4,271	4,293
Provision for (reversal of) credit losses on loans	(7,880)	37,738
Amortization of investment securities premium, net	4,702	1,747
Gain on sale of investment securities	—	(7)
Originations of loans for resale	(175,127)	(152,968)
Proceeds from sale of loans originated for resale	184,896	156,347
Gain on sale of loans	(7,908)	(5,662)
Change in market value of mortgage servicing rights	691	2,258
Provision for losses on foreclosed assets	—	—
(Gain) loss on transfer of loans to foreclosed assets	(133)	128
Gain on sale of foreclosed assets	(68)	(57)
Operating lease expense payments	(3,690)	(3,716)
(Gain) loss on disposal of fixed assets	(445)	37
Increase in cash value of life insurance	(2,062)	(2,203)
(Gain) loss on marketable equity securities	59	(72)
Equity compensation vesting expense	1,900	1,476
Change in:		
Interest receivable	1,579	(660)
Interest payable	(306)	(836)
Amortization of operating lease ROUA	4,038	4,070
Other assets and liabilities, net	1,046	(9,264)
Net cash from operating activities	<u>99,919</u>	<u>78,584</u>
<b>Investing activities:</b>		
Proceeds from maturities of securities available for sale	263,865	114,122
Proceeds from maturities of securities held to maturity	66,880	64,054
Proceeds from sale of available for sale securities	—	229
Purchases of securities available for sale	(960,668)	(298,018)
Loan origination and principal collections, net	(21,869)	(518,564)
Loans purchased	(102,710)	—
Proceeds from sale of other real estate owned	944	570
Proceeds from sale of premises and equipment	2,743	—
Purchases of premises and equipment	(2,114)	(2,340)
Net cash used by investing activities	<u>(752,929)</u>	<u>(639,947)</u>
<b>Financing activities:</b>		
Net change in deposits	730,888	973,594
Net change in other borrowings	18,687	8,601
Repurchase of common stock, net of option exercises	(3,675)	(24,999)
Dividends paid	(22,291)	(19,758)
Exercise of stock options	86	—
Net cash from financing activities	<u>723,695</u>	<u>937,438</u>
Net change in cash and cash equivalents	<u>70,685</u>	<u>376,075</u>
Cash and cash equivalents, beginning of period	669,551	276,507
Cash and cash equivalents, end of period	<u>\$ 740,236</u>	<u>\$ 652,582</u>
<b>Supplemental disclosure of noncash activities:</b>		
Unrealized (loss) gain on securities available for sale	\$ (11,249)	\$ 10,036
Market value of shares tendered in-lieu of cash to pay for exercise of options and/or related taxes	835	736
Obligations incurred in conjunction with leased assets	2,883	4,161
Loans transferred to foreclosed assets	549	157
<b>Supplemental disclosure of cash flow activity:</b>		
Cash paid for interest expense	4,573	8,634
Cash paid for income taxes	38,500	26,000

See accompanying notes to unaudited condensed consolidated financial statements.

## **NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

### **Note 1 - Summary of Significant Accounting Policies**

#### **Description of Business and Basis of Presentation**

TriCo Bancshares (the “Company” or “we”) is a California corporation organized to act as a bank holding company for Tri Counties Bank (the “Bank”). The Company and the Bank are headquartered in Chico, California. The Bank is a California-chartered bank that is engaged in the general commercial banking business in 31 California counties. The Company has five capital subsidiary business trusts (collectively, the “Capital Trusts”) that issued trust preferred securities, including two organized by the Company and three acquired with the acquisition of North Valley Bancorp.

The consolidated financial statements are prepared in accordance with accounting policies generally accepted in the United States of America and general practices in the banking industry. All adjustments necessary for a fair presentation of these consolidated financial statements have been included and are of a normal and recurring nature. The financial statements include the accounts of the Company. All inter-company accounts and transactions have been eliminated in consolidation. For financial reporting purposes, the Company’s investments in the Capital Trusts of \$1,741,000 are accounted for under the equity method and, accordingly, are not consolidated and are included in other assets on the consolidated balance sheet. The subordinated debentures issued and guaranteed by the Company and held by the Capital Trusts are reflected as debt on the Company’s consolidated balance sheet.

#### **Use of Estimates in the Preparation of Financial Statements**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires Management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. The Company bases its estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted pursuant to the rules and regulations of the Securities and Exchange Commission. These unaudited condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Company’s Annual Report on Form 10-K for the year ended December 31, 2020 (the “2020 Annual Report”). The Company believes that the disclosures made are adequate to make the information not misleading.

#### **Segment and Significant Group Concentration of Credit Risk**

The Company grants agribusiness, commercial, consumer, and residential loans to customers located throughout California. The Company has a diversified loan portfolio within the business segments located in this geographical area. The Company currently classifies all its operation into one business segment that it denotes as community banking.

#### **Geographical Descriptions**

For the purpose of describing the geographical location of the Company’s operations, the Company has defined northern California as that area of California north of, and including, Stockton to the east and San Jose to the west; central California as that area of the state south of Stockton and San Jose, to and including, Bakersfield to the east and San Luis Obispo to the west; and southern California as that area of the state south of Bakersfield and San Luis Obispo.

#### **Reclassification**

Some items in the prior year consolidated financial statements were reclassified to conform to the current presentation. Reclassifications had no effect on prior year net income or shareholders’ equity.

#### **Cash and Cash Equivalents**

Net cash flows are reported for loan and deposit transactions and other borrowings. For purposes of the consolidated statement of cash flows, cash, due from banks with original maturities less than 90 days, interest-earning deposits in other banks, and Federal funds sold are considered to be cash equivalents.

#### **Allowance for Credit Losses - Securities**

The Company measures expected credit losses on held-to-maturity debt securities on a collective basis by major security type, then further

disaggregated by sector and bond rating. Accrued interest receivable on held-to-maturity (HTM) debt securities totaled was considered insignificant at September 30, 2021 and is therefore excluded from the estimate of credit losses. The estimate of expected credit losses considers historical credit loss information that is adjusted for current condition and reasonable and supportable forecasts based on current and expected changes in credit ratings and default rates. Based on the implied guarantees of the U. S. Government or its agencies related to certain of these investment securities, and the absence of any historical or expected losses, substantially all qualify for a zero loss assumption. Management has separately evaluated its HTM investment securities from obligations of state and political subdivisions utilizing the historical loss data represented by similar securities over a period of time spanning nearly 50 years. As a result of this evaluation, management determined that the expected credit losses associated with these securities is not significant for financial reporting purposes and therefore, no allowance for credit losses has been recognized.

The Company evaluates available for sale debt securities in an unrealized loss position to determine whether the decline in the fair value below the amortized cost basis (impairment) is due to credit-related factors or noncredit-related factors. Any impairment that is not credit related is recognized in other comprehensive income, net of applicable taxes. Credit-related impairment is recognized as an allowance for credit losses on the balance sheet, limited to the amount by which the amortized cost basis exceeds the fair value, with a corresponding adjustment to earnings. Both the allowance for credit losses and the adjustment to net income may be reversed if conditions change. However, if the Company intends to sell an impaired available for sale debt security or more likely than not will be required to sell such a security before recovering its amortized cost basis, the entire impairment amount is recognized in earnings with a corresponding adjustment to the security's amortized cost basis. In evaluating available for sale debt securities in unrealized loss positions for impairment and the criteria regarding its intent or requirement to sell such securities, the Company considers the extent to which fair value is less than amortized cost, whether the securities are issued by the federal government or its agencies, whether downgrades by bond rating agencies have occurred, and the results of reviews of the issuers' financial condition, among other factors. Changes in the allowance for credit losses are recorded as provision for (or reversal of) credit loss expense. Losses are charged against the ACL when management believes the uncollectability of an available for sale debt security is confirmed or when either of the criteria regarding intent or requirement to sell is met. No security credit losses were recognized during the nine month periods ended September 30, 2021 and 2020, respectively.

## **Loans**

Loans that management has the intent and ability to hold until maturity or payoff are reported at principle amount outstanding, net of deferred loan fees and costs. Loans are placed in nonaccrual status when reasonable doubt exists as to the full, timely collection of interest or principal, or a loan becomes contractually past due by 90 days or more with respect to interest or principal and is not well secured and in the process of collection. When a loan is placed on nonaccrual status, all interest previously accrued but not collected is reversed against interest income. Income on such loans is then recognized only to the extent that cash is received and where the future collection of principal is considered probable. Interest accruals are resumed on such loans only when they are brought fully current with respect to interest and principal and when, in the judgment of Management, the loan is estimated to be fully collectible as to both principal and interest. Accrued interest receivable is not included in the calculation of the allowance for credit losses.

## **Allowance for Credit Losses - Loans**

The allowance for credit losses (ACL) is a valuation account that is deducted from the loan's amortized cost basis to present the net amount expected to be collected on the loans. Loans are charged off against the allowance when management believes the recorded loan balance is confirmed as uncollectible. Expected recoveries do not exceed the aggregate of amounts previously charged-off and expected to be charged-off. Regardless of the determination that a charge-off is appropriate for financial accounting purposes, the Company manages its loan portfolio by continually monitoring, where possible, a borrower's ability to pay through the collection of financial information, delinquency status, borrower discussion and the encouragement to repay in accordance with the original contract or modified terms, if appropriate.

Management estimates the allowance balance using relevant information, from internal and external sources, relating to past events, current conditions, and reasonable and supportable forecasts. The allowance for credit losses is measured on a collective (pool) basis when similar risk characteristics exist. Historical credit loss experience provides the basis for the estimation of expected credit losses, which captures loan balances as of a point in time to form a cohort, then tracks the respective losses generated by that cohort of loans over the remaining life. The Company identified and accumulated loan cohort historical loss data beginning with the fourth quarter of 2008 and through the current period. In situations where the Company's actual loss history was not statistically relevant, the loss history of peers, defined as financial institutions with assets greater than three billion and less than ten billion, were utilized to create a minimum loss rate. Adjustments to historical loss information are made for differences in relevant current loan-specific risk characteristics, such as historical timing of losses relative to the loan origination. In its loss forecasting framework, the Company incorporates forward-looking information through the use of macroeconomic scenarios applied over the forecasted life of the assets. These macroeconomic scenarios incorporate variables that have historically been key drivers of increases and decreases in credit losses. These variables include, but are not limited to changes in environmental conditions, such as California unemployment rates, household debt levels and U.S. gross domestic product.

A loan is considered to be collateral dependent when repayment is expected to be provided substantially through the operation or sale of the collateral. The ACL on collateral dependent loans is measured using the fair value of the underlying collateral, adjusted for costs to

sell when applicable, less the amortized cost basis of the financial asset. If the value of underlying collateral is determined to be less than the recorded amount of the loan, a charge-off will be taken. Loans for which the terms have been modified resulting in a concession, and for which the borrower is experiencing financial difficulties, is considered to be a troubled debt restructuring (TDR). The ACL on a TDR is measured using the same method as all other portfolio loans, except when the value of a concession cannot be measured using a method other than the discounted cash flow method. When the value of a concession is measured using the discounted cash flow method, the ACL is determined by discounting the expected future cash flows at the original interest rate of the loan.

The Company has identified the following portfolio segments to evaluate and measure the allowance for credit loss:

Commercial real estate:

Commercial real estate - Non-owner occupied: These commercial properties typically consist of buildings which are leased to others for their use and rely on rents as the primary source of repayment. Property types are predominantly office, retail, or light industrial but the portfolio also has some special use properties. As such, the risk of loss associated with these properties is primarily driven by general economic changes or changes in regional economies and the impact of such on a tenant's ability to pay. Ultimately this can affect occupancy, rental rates, or both. Additional risk of loss can come from new construction resulting in oversupply, the costs to hold or operate the property, or changes in interest rates. The terms on these loans at origination typically have maturities from five to ten years with amortization periods from fifteen to thirty years.

Commercial real estate - Owner occupied: These credits are primarily susceptible to changes in the financial condition of the business operated by the property owner. This may be driven by changes in, among other things, industry challenges, factors unique to the operating geography of the borrower, change in the individual fortunes of the business owner, general economic conditions and changes in business cycles. When default is driven by issues related specifically to the business owner, collateral values tend to provide better repayment support and may result in little or no loss. Alternatively, when default is driven more by general economic conditions, the underlying collateral may have devalued more and thus result in larger losses in the event of default. The terms on these loans at origination typically have maturities from five to ten years with amortization periods from fifteen to thirty years.

Multifamily: These commercial properties are generally comprised of more than four rentable units, such as apartment buildings, with each unit intended to be occupied as the primary residence for one or more persons. Multifamily properties are also subject to changes in general or regional economic conditions, such as unemployment, ultimately resulting in increased vacancy rates or reduced rents or both. In addition, new construction can create an oversupply condition and market competition resulting in increased vacancy, reduced market rents, or both. Due to the nature of their use and the greater likelihood of tenant turnover, the management of these properties is more intensive and therefore is more critical to the preclusion of loss.

Farmland: While the Company has few loans that were originated for the purpose of the acquisition of these commercial properties, loans secured by farmland represent unique risks that are associated with the operation of an agricultural businesses. The valuation of farmland can vary greatly over time based on the property's access to resources including but not limited to water, crop prices, foreign exchange rates, government regulation or restrictions, and the nature of ongoing capital investment needed to maintain the quality of the property. Loans secured by farmland typically represent less risk to the Company than other agriculture loans as the real estate typically provides greater support in the event of default or need for longer term repayment.

Consumer loans:

SFR 1-4 1st DT Liens: The most significant drivers of potential loss within the Company's residential real estate portfolio relate general, regional, or individual changes in economic conditions and their effect on employment and borrowers cash flow. Risk in this portfolio is best measured by changes in borrower credit score and loan-to-value. Loss estimates are based on the general movement in credit score, economic outlook and its effects on employment and the value of homes and the Bank's historical loss experience adjusted to reflect the economic outlook and the unemployment rate.

SFR HELOCs and Junior Liens: Similar to residential real estate term loans, HELOCs and junior liens performance is also primarily driven by borrower cash flows based on employment status. However, HELOCs carry additional risks associated with the fact that most of these loans are secured by a deed of trust in a position that is junior to the primary lien holder. Furthermore, the risk that as the borrower's financial strength deteriorates, the outstanding balance on these credit lines may increase as they may only be canceled by the Company if certain limited criteria are met. In addition to the allowance for credit losses maintained as a percent of the outstanding loan balance, the Company maintains additional reserves for the unfunded portion of the HELOC.

Other: The majority of consumer loans are secured by automobiles, with the remainder primarily unsecured revolving debt (credit cards). These loans are susceptible to three primary risks; non-payment due to income loss, over-extension of credit and, when the borrower is unable to pay, shortfall in collateral value, if any. Typically non-payment is due to loss of job and will follow general economic trends in the marketplace driven primarily by rises in the unemployment rate. Loss of collateral value can be due to market demand shifts, damage to collateral itself or a combination of those factors. Credit card loans are unsecured and while collection efforts are pursued in the event of default, there is typically limited opportunity for recovery. Loss estimates are based on the general movement in credit score, economic outlook and its effects on employment and the Bank's historical loss experience adjusted to reflect the economic outlook and the unemployment rate.

Commercial and Industrial:

Repayment of these loans is primarily based on the cash flow of the borrower, and secondarily on the underlying collateral provided by the borrower. A borrower's cash flow may be unpredictable, and collateral securing these loans may fluctuate in value. Most often, collateral includes accounts receivable, inventory, or equipment. Collateral securing these loans may depreciate over time, may be difficult to appraise, may be illiquid and may fluctuate in value based on the success of the business. Actual and forecast changes in gross domestic product are believed to be corollary to losses associated with these credits.

Construction:

While secured by real estate, construction loans represent a greater level of risk than term real estate loans due to the nature of the additional risks associated with the not only the completion of construction within an estimated time period and budget, but also the need to either sell the building or reach a level of stabilized occupancy sufficient to generate the cash flows necessary to support debt service and operating costs. The Company seeks to mitigate the additional risks associated with construction lending by requiring borrowers to comply with lower loan to value ratios and additional covenants as well as strong tertiary support of guarantors. The loss forecasting model applies the historical rate of loss for similar loans over the expected life of the asset as adjusted for macroeconomic factors.

Agriculture Production:

Repayment of agricultural loans is dependent upon successful operation of the agricultural business, which is greatly impacted by factors outside the control of the borrower. These factors include adverse weather conditions, including access to water, that may impact crop yields, loss of livestock due to disease or other factors, declines in market prices for agriculture products, changes in foreign exchange, and the impact of government regulations. In addition, many farms are dependent on a limited number of key individuals whose injury or death may significantly affect the successful operation of the business. Consequently, agricultural production loans may involve a greater degree of risk than other types of loans.

Leases:

The loss forecasting model applies the historical rate of loss for similar loans over the expected life of the asset. Leases typically represent an elevated level of credit risk as compared to loans secured by real estate as the collateral for leases is often subject to a more rapid rate of depreciation or depletion. The ultimate severity of loss is impacted by the type of collateral securing the exposure, the size of the exposure, the borrower's industry sector, any guarantors and the geographic market. Assumptions of expected loss are conditioned to the economic outlook and the other variables discussed above.

Unfunded commitments:

The estimated credit losses associated with these unfunded lending commitments is calculated using the same models and methodologies noted above and incorporate utilization assumptions at time of default. The reserve for unfunded commitments is maintained on the consolidated balance sheet in other liabilities.

**Accounting Standards Adopted in 2021**

On January 1, 2021, the Company adopted ASU 2019-12, *Income Taxes (Topic 740): Simplifying the Accounting for Income Taxes*. This ASU simplified the accounting for income taxes by removing certain exceptions to the general principles in Topic 740. The guidance also promoted consistent application and simplification of GAAP for other areas of Topic 740 by clarifying and amending existing guidance.

On March 27, 2020, the Coronavirus Aid, Relief, and Economic Security Act (CARES Act) was enacted in response to the Coronavirus Disease 2019 (COVID-19) pandemic. The CARES Act provides optional temporary relief from troubled debt restructuring and impairment accounting requirements for loan modifications related to the COVID-19 pandemic made during the period from March 1, 2020 to the earlier of December 31, 2020 or 60 days after the national emergency concerning COVID-19 declared by the President terminates. The applicable period for this relief was extended through 2021 by way of the Consolidated Appropriations Act. Following the passage of the CARES Act legislation, the "Interagency Statement on Loan Modifications and Reporting for Financial Institutions Working with Customers Affected by the Coronavirus" was issued by federal bank regulators, which similarly offers temporary relief from troubled debt restructuring accounting for loan payment deferrals for certain customers whose businesses are experiencing economic hardship due to Coronavirus. The Interagency Statement requires the modification event to be short-term and COVID-19 related, requiring the borrower be not more than 30 days past due as of the date the modification program was implemented, and allowing Management to apply judgement as when the modification program terminates. The ability to suspend TDR accounting under either program does not apply to any adverse impact on the credit of a borrower that is not related to the COVID-19 pandemic.

**Accounting Standards Pending Adoption**

FASB issued ASU 2021-06, *Presentation of Financial Statements (Topic 205), Financial Services—Depository and Lending (Topic 942), and Financial Services—Investment Companies (Topic 946): Amendments to SEC Paragraphs Pursuant to SEC Final Rule Releases No. 33-10786, Amendments to Financial Disclosures about Acquired and Disposed Businesses, and No. 33-10835, Update of Statistical*

*Disclosures for Bank and Savings and Loan Registrants.* This ASU updates certain GAAP annual and interim disclosure requirements to conform with SEC disclosure updates to Guide 3 "Statistical Disclosure by Bank Holding Companies." Amendments in this ASU are effective for the Company's annual disclosures for fiscal years ending December 31, 2021. The Company's existing annual disclosure report (10-K) largely complies with the impacted updates to Guide 3 requirements, and management expects the impact from adoption to be limited to: certain deposit related disclosures, and reducing certain comparative disclosures from five years to three years, all within Management's Discussion and Analysis section of the 10-K.

FASB issued ASU 2020-04, *Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting*. This ASU provides temporary optional guidance to ease the potential burden in accounting for reference rate reform by providing optional expedients and exceptions for applying generally accepted accounting principles (GAAP) to contracts, hedging relationships, and other transactions affected if certain criteria are met. The amendments in this Update apply only to contracts, hedging relationships, and other transactions that reference LIBOR or another reference rate expected to be discontinued because of reference rate reform. The election to apply the optional relief for existing fair value and cash flow hedge accounting relationships may be made on a hedge-by-hedge basis and across multiple reporting periods. Amendments in this ASU are effective for the Company through December 31, 2022. As the Company has an insignificant number of instruments that are applicable to this ASU, management has determined that no impact to the valuations of these instruments are applicable for financial reporting purposes.

## Note 2 - Investment Securities

The amortized cost, estimated fair values and allowance for credit losses of investments in debt securities are summarized in the following tables:

(in thousands)	September 30, 2021				
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Allowance for Credit Losses	Estimated Fair Value
<b>Debt Securities Available for Sale</b>					
Obligations of U.S. government agencies	\$ 1,241,676	\$ 11,001	\$ (8,061)	\$ —	\$ 1,244,616
Obligations of states and political subdivisions	164,043	5,360	(1,296)	—	168,107
Corporate bonds	6,738	58	—	—	6,796
Asset backed securities	675,430	3,119	(2,247)	—	676,302
Total debt securities available for sale	<u>\$ 2,087,887</u>	<u>\$ 19,538</u>	<u>\$ (11,604)</u>	<u>\$ —</u>	<u>\$ 2,095,821</u>
<b>Debt Securities Held to Maturity</b>					
Obligations of U.S. government agencies	\$ 208,127	\$ 10,910	\$ —	\$ —	\$ 219,037
Obligations of states and political subdivisions	8,852	285	—	—	9,137
Total debt securities held to maturity	<u>\$ 216,979</u>	<u>\$ 11,195</u>	<u>\$ —</u>	<u>\$ —</u>	<u>\$ 228,174</u>
(in thousands)	December 31, 2020				
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Allowance for Credit Losses	Estimated Fair Value
<b>Debt Securities Available for Sale</b>					
Obligations of U.S. government agencies	\$ 795,555	\$ 17,710	\$ (891)	\$ —	\$ 812,374
Obligations of states and political subdivisions	123,347	5,748	—	—	129,095
Corporate bonds	2,459	85	—	—	2,544
Asset backed securities	473,720	1,682	(5,151)	—	470,251
Total debt securities available for sale	<u>\$ 1,395,081</u>	<u>\$ 25,225</u>	<u>\$ (6,042)</u>	<u>\$ —</u>	<u>\$ 1,414,264</u>
<b>Debt Securities Held to Maturity</b>					
Obligations of U.S. government agencies	273,667	13,774	—	\$ —	287,441
Obligations of states and political subdivisions	10,896	389	—	—	11,285
Total debt securities held to maturity	<u>\$ 284,563</u>	<u>\$ 14,163</u>	<u>\$ —</u>	<u>\$ —</u>	<u>\$ 298,726</u>

There were no sales of investment securities during the three and nine months ended September 30, 2021 and 2020, respectively. Investment securities with an aggregate carrying value of \$440,177,000 and \$429,049,000 at September 30, 2021 and December 31, 2020, respectively, were pledged as collateral for specific borrowings, lines of credit or local agency deposits.

The amortized cost and estimated fair value of debt securities at September 30, 2021 by contractual maturity are shown below. Actual maturities may differ from contractual maturities because borrowers may have the right to call or prepay obligations with or without call or prepayment penalties. At September 30, 2021, obligations of U.S. government corporations and agencies with a cost basis totaling \$1,196,924,000 consist almost entirely of residential real estate mortgage-backed securities whose contractual maturity, or principal repayment, will follow the repayment of the underlying mortgages. For purposes of the following table, the entire outstanding balance of these mortgage-backed securities issued by U.S. government corporations and agencies is categorized based on final maturity date. At September 30, 2021, the Company estimates the average remaining life of these mortgage-backed securities issued by U.S. government corporations and agencies to be approximately 4.24 years. Average remaining life is defined as the time span after which the principal balance has been reduced by half.

As of September 30, 2021, the contractual final maturity for available for sale and held to maturity investment securities is as follows:

Debt Securities (in thousands)	Available for Sale		Held to Maturity	
	Amortized Cost	Estimated Fair Value	Amortized Cost	Estimated Fair Value
Due in one year	\$ 8,771	\$ 8,872	\$ —	\$ —
Due after one year through five years	154,411	154,531	1,020	1,129
Due after five years through ten years	337,783	339,617	22,548	23,346
Due after ten years	1,586,922	1,592,801	193,411	203,699
<b>Totals</b>	<b>\$ 2,087,887</b>	<b>\$ 2,095,821</b>	<b>\$ 216,979</b>	<b>\$ 228,174</b>

Gross unrealized losses on debt securities and the fair value of the related securities, aggregated by investment category and length of time that individual securities have been in a continuous unrealized loss position, were as follows:

September 30, 2021: (in thousands)	Less than 12 months		12 months or more		Total	
	Fair Value	Unrealized Loss	Fair Value	Unrealized Loss	Fair Value	Unrealized Loss
<b>Debt Securities Available for Sale</b>						
Obligations of U.S. government agencies	\$ 778,650	\$ (7,907)	\$ 11,463	\$ (154)	\$ 790,113	\$ (8,061)
Obligations of states and political subdivisions	62,820	(1,296)	—	—	62,820	(1,296)
Asset backed securities	232,417	(1,325)	129,656	(922)	362,073	(2,247)
<b>Total debt securities available for sale</b>	<b>\$ 1,073,887</b>	<b>\$ (10,528)</b>	<b>\$ 141,119</b>	<b>\$ (1,076)</b>	<b>\$ 1,215,006</b>	<b>\$ (11,604)</b>

December 31, 2020: (in thousands)	Less than 12 months		12 months or more		Total	
	Fair Value	Unrealized Loss	Fair Value	Unrealized Loss	Fair Value	Unrealized Loss
<b>Debt Securities Available for Sale</b>						
Obligations of U.S. government agencies	\$ 160,543	\$ (891)	\$ —	\$ —	\$ 160,543	\$ (891)
Asset backed securities	51,544	(441)	297,020	(4,710)	348,564	(5,151)
<b>Total debt securities available for sale</b>	<b>\$ 212,087</b>	<b>\$ (1,332)</b>	<b>\$ 297,020</b>	<b>\$ (4,710)</b>	<b>\$ 509,107</b>	<b>\$ (6,042)</b>

Obligations of U.S. government agencies: The unrealized losses on investments in obligations of U.S. government agencies are caused by interest rate increases and illiquidity. The contractual cash flows of these securities are guaranteed by U.S. Government Sponsored Entities (principally Fannie Mae and Freddie Mac). It is expected that the securities would not be settled at a price less than the amortized cost of the investment. Because management believes the decline in fair value is attributable to changes in interest rates and not credit quality, and because the Company does not intend to sell and more likely than not will not be required to sell, there is no impairment on these securities and there has been no allowance for credit losses recorded. At September 30, 2021, 40 debt securities representing obligations of U.S. government agencies had unrealized losses with aggregate depreciation of 1.01% from the Company's amortized cost basis.

Obligations of states and political subdivisions: The unrealized losses on investments in obligations of states and political subdivisions were caused by increases in required yields by investors in these types of securities. It is expected that the securities would not be settled at a price less than the amortized cost of the investment. Because management believes the decline in fair value is attributable to changes in interest rates and not credit quality, and because the Company does not intend to sell and more likely than not will not be required to sell, there is no impairment on these securities and there has been no allowance for credit losses recorded as of September 30, 2021. At September 30, 2021, 31 debt securities representing obligations of states and political subdivisions had unrealized losses with aggregate depreciation of 2.02% from the Company's amortized cost basis.

Asset backed securities: The unrealized losses on investments in asset backed securities were caused by increases in required yields by investors for these types of securities. At the time of purchase, each of these securities was rated AA or AAA and through September 30, 2021 has not experienced any deterioration in credit rating. At September 30, 2021, 26 asset backed securities had unrealized losses with aggregate depreciation of 0.62% from the Company's amortized cost basis. The Company continues to monitor these securities for changes in credit rating or other indications of credit deterioration. Because management believes the decline in fair value is attributable to changes in interest rates and not credit quality, and because the Company does not intend to sell and more likely than not will not be required to sell, there is no impairment on these securities and there has been no allowance for credit losses recorded as of September 30, 2021.

The Company monitors credit quality of debt securities held-to-maturity through the use of credit rating. The Company monitors the credit rating on a monthly basis. The following table summarizes the amortized cost of debt securities held-to-maturity at the dates indicated, aggregated by credit quality indicator:

	September 30, 2021		December 31, 2020	
	AAA/AA/A	BBB/BB/B	AAA/AA/A	BBB/BB/B
	(In thousands)		(In thousands)	
<b>Debt Securities Held to Maturity</b>				
Obligations of U.S. government agencies	\$ 208,127	\$ —	\$ 273,667	\$ —
Obligations of states and political subdivisions	8,852	—	10,896	—
Total debt securities held to maturity	<u>\$ 216,979</u>	<u>\$ —</u>	<u>\$ 284,563</u>	<u>\$ —</u>

**Note 3 – Loans**

A summary of loan balances follows:

(in thousands)	September 30, 2021	December 31, 2020
<b>Commercial real estate:</b>		
CRE non-owner occupied	\$ 1,526,030	\$ 1,535,555
CRE owner occupied	701,041	624,375
Multifamily	829,644	639,480
Farmland	166,022	152,492
Total commercial real estate loans	<u>3,222,737</u>	<u>2,951,902</u>
<b>Consumer:</b>		
SFR 1-4 1st DT liens	662,343	546,592
SFR HELOCs and junior liens	323,258	327,484
Other	68,052	78,032
Total consumer loans	<u>1,053,653</u>	<u>952,108</u>
Commercial and industrial	345,027	526,327
Construction	216,680	284,842
Agriculture production	44,410	44,164
Leases	4,989	3,784
Total loans, net of deferred loan fees and discounts	<u>\$ 4,887,496</u>	<u>\$ 4,763,127</u>
Total principal balance of loans owed, net of charge-offs	<u>\$ 4,928,842</u>	<u>\$ 4,805,596</u>
Unamortized net deferred loan fees	(17,218)	(16,984)
Discounts to principal balance of loans owed, net of charge-offs	(17,984)	(25,485)
Total loans, net of unamortized deferred loan fees and discounts	<u>\$ 4,893,640</u>	<u>\$ 4,763,127</u>
Allowance for credit losses on loans	<u>\$ (84,306)</u>	<u>\$ (91,847)</u>

As of September 30, 2021 and December 31, 2020, the total gross balance outstanding of PPP loans was \$157,461,000 and \$326,770,000, respectively, as compared to total PPP originations of \$640,410,000. In connection with the origination of these loans, the Company earned approximately \$25,299,000 in loan fees, offset by deferred loan costs of approximately \$1,245,000, the net of which will be recognized over the earlier of loan maturity (between 24-60 months), repayment or receipt of forgiveness confirmation. As of September 30, 2021, there was approximately \$6,013,000 in net deferred fee income remaining to be recognized. During the three and nine months ended September 30, 2021, the Company recognized \$2,984,000 and \$10,306,000, respectively in fees on PPP loans as compared with \$2,603,000 and \$4,959,000 for the three and nine months ended September 30, 2020, respectively.

**Note 4 – Allowance for Credit Losses**

For the periods indicated, the following tables summarize the activity in the allowance for credit losses on loans which is recorded as a contra asset, and the reserve for unfunded commitments which is recorded on the balance sheet within other liabilities:

Allowance for credit losses – Three months ended September 30, 2021					
(in thousands)	Beginning Balance	Charge-offs	Recoveries	Provision (benefit)	Ending Balance
<b>Commercial real estate:</b>					
CRE non-owner occupied	\$ 26,028	\$ —	\$ 10	\$ (817)	\$ 25,221
CRE owner occupied	10,463	(18)	793	(508)	10,730
Multifamily	13,196	—	—	(320)	12,876
Farmland	1,950	(126)	—	78	1,902
Total commercial real estate loans	51,637	(144)	803	(1,567)	50,729
<b>Consumer:</b>					
SFR 1-4 1st DT liens	10,629	(145)	1	133	10,618
SFR HELOCs and junior liens	10,701	—	63	(333)	10,431
Other	2,620	(181)	97	(94)	2,442
Total consumer loans	23,950	(326)	161	(294)	23,491
Commercial and industrial	4,511	(1,112)	355	(327)	3,427
Construction	4,951	—	—	577	5,528
Agriculture production	1,007	—	2	110	1,119
Leases	6	—	—	6	12
Allowance for credit losses on loans	86,062	(1,582)	1,321	(1,495)	84,306
Reserve for unfunded commitments	3,465	—	—	60	3,525
Total	\$ 89,527	\$ (1,582)	\$ 1,321	\$ (1,435)	\$ 87,831

Allowance for credit losses – Nine months ended September 30, 2021					
(in thousands)	Beginning Balance	Charge-offs	Recoveries	Provision (benefit)	Ending Balance
<b>Commercial real estate:</b>					
CRE non-owner occupied	\$ 29,380	\$ —	\$ 12	\$ (4,171)	\$ 25,221
CRE owner occupied	10,861	(18)	794	(907)	10,730
Multifamily	11,472	—	—	1,404	12,876
Farmland	1,980	(126)	—	48	1,902
Total commercial real estate loans	53,693	(144)	806	(3,626)	50,729
<b>Consumer:</b>					
SFR 1-4 1st DT liens	10,117	(145)	12	634	10,618
SFR HELOCs and junior liens	11,771	—	860	(2,200)	10,431
Other	3,260	(460)	262	(620)	2,442
Total consumer loans	25,148	(605)	1,134	(2,186)	23,491
Commercial and industrial	4,252	(1,446)	570	51	3,427
Construction	7,540	—	—	(2,012)	5,528
Agriculture production	1,209	—	24	(114)	1,119
Leases	5	—	—	7	12
Allowance for credit losses on loans	91,847	(2,195)	2,534	(7,880)	84,306
Reserve for unfunded commitments	3,400	—	—	125	3,525
Total	\$ 95,247	\$ (2,195)	\$ 2,534	\$ (7,755)	\$ 87,831

In determining the allowance for credit losses, accruing loans with similar risk characteristics are generally evaluated collectively. To estimate expected losses the Company generally utilizes historical loss trends and the remaining contractual lives of the loan portfolios to determine estimated credit losses through a reasonable and supportable forecast period. Individual loan credit quality indicators including loan grade and borrower repayment performance have been statistically correlated with historical credit losses and various econometrics, including California unemployment, gross domestic product, and corporate bond yields. Model forecasts may be adjusted for inherent limitations or biases that have been identified through independent validation and back-testing of model performance to actual realized results.

The Company utilizes a forecast period of approximately eight quarters and obtains the forecast data from publicly available sources as of the balance sheet date. This forecast data continues to evolve and included improving shifts in the magnitude of changes for both the unemployment and GDP factors leading up to the balance sheet date. However, management notes that the majority of economic forecasts

utilized in the ACL calculation have remained directionally consistent with preceding quarters, as general economic conditions continue to improve, albeit at a pace slower than expected due to unforeseen disruptions in the supply chain and increasing energy prices. In addition, management notes that the level of governmental assistance provided through PPP as well as other programs during the last several quarters has been unprecedented. As a result, management continues to believe that certain credit weakness are likely present in the overall economy and that it is appropriate to maintain a reserve level that incorporates such risk factors.

Allowance for credit losses – Year ended December 31, 2020

(in thousands)	Beginning Balance	Adoption of CECL	Charge-offs	Recoveries	Provision (benefit)	Ending Balance
<b>Commercial real estate:</b>						
CRE non-owner occupied	\$ 5,948	\$ 6,701	\$ —	\$ 198	\$ 16,533	\$ 29,380
CRE owner occupied	2,027	2,281	—	28	6,525	10,861
Multifamily	3,352	2,281	—	—	5,839	11,472
Farmland	668	585	(182)	—	909	1,980
Total commercial real estate	11,995	11,848	(182)	226	29,806	53,693
<b>Consumer:</b>						
SFR 1-4 1st DT liens	2,306	2,675	(13)	416	4,733	10,117
SFR HELOCs and junior liens	6,183	4,638	(116)	304	762	11,771
Other	1,595	971	(670)	347	1,017	3,260
Total consumer loans	10,084	8,284	(799)	1,067	6,512	25,148
Commercial and industrial	4,867	(1,961)	(774)	568	1,552	4,252
Construction	3,388	933	—	—	3,219	7,540
Agriculture production	261	(179)	—	24	1,103	1,209
Leases	21	(12)	—	—	(4)	5
Allowance for credit losses on loans	30,616	18,913	(1,755)	1,885	42,188	91,847
Reserve for unfunded commitments	2,775	—	—	—	625	3,400
Total	\$ 33,391	\$ 18,913	\$ (1,755)	\$ 1,885	\$ 42,813	\$ 95,247

On January 1, 2020, the Company adopted ASU 2016-03 *Financial Instruments — Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments*, which replaces the incurred loss methodology that is referred to as the current expected credit loss (CECL) methodology. The Company recognized an increase in the ACL for loans totaling \$18,913,000, including a reclassification of \$481,000 from discounts on acquired loans to the allowance for credit losses, as a cumulative effect adjustment from change in accounting policies, with a corresponding decrease in retained earnings, net of \$5,449,000 in taxes of \$12,983,000.

Allowance for credit losses – Three months ended September 30, 2020

(in thousands)	Beginning Balance	Charge-offs	Recoveries	Provision	Ending Balance
<b>Commercial real estate:</b>					
CRE non-owner occupied	\$ 26,091	\$ —	\$ 23	\$ 2,733	\$ 28,847
CRE owner occupied	8,710	—	1	914	9,625
Multifamily	8,581	—	—	1,451	10,032
Farmland	1,468	—	—	322	1,790
Total commercial real estate loans	44,850	—	24	5,420	50,294
<b>Consumer:</b>					
SFR 1-4 1st DT liens	8,015	(2)	2	922	8,937
SFR HELOCs and junior liens	12,108	—	126	(558)	11,676
Other	3,042	(98)	85	365	3,394
Total consumer loans	23,165	(100)	213	729	24,007
Commercial and industrial	4,018	(94)	142	468	4,534
Construction	6,775	—	—	865	7,640
Agriculture production	919	—	2	172	1,093
Leases	12	—	—	(5)	7
Allowance for credit losses on loans	\$ 79,739	\$ (194)	\$ 381	\$ 7,649	\$ 87,575
Reserve for unfunded commitments	3,000	—	—	—	3,000
Total	\$ 82,739	\$ (194)	\$ 381	\$ 7,649	\$ 90,575

Allowance for credit losses – Nine months ended September 30, 2020

(in thousands)	Beginning Balance	Adoption of CECL	Charge-offs	Recoveries	Provision	Ending Balance
<b>Commercial real estate:</b>						
CRE non-owner occupied	\$ 5,948	\$ 6,701	\$ —	\$ 223	\$ 15,975	\$ 28,847
CRE owner occupied	2,027	2,281	—	3	5,314	9,625
Multifamily	3,352	2,281	—	—	4,399	10,032
Farmland	668	585	—	—	537	1,790
Total commercial real estate loans	11,995	11,848	—	226	26,225	50,294
<b>Consumer:</b>						
SFR 1-4 1st DT liens	2,306	2,675	(13)	414	3,555	8,937
SFR HELOCs and junior liens	6,183	4,638	(23)	265	613	11,676
Other	1,595	971	(471)	253	1,046	3,394
Total consumer loans	10,084	8,284	(507)	932	5,214	24,007
Commercial and industrial	4,867	(1,961)	(688)	323	1,993	4,534
Construction	3,388	933	—	—	3,319	7,640
Agriculture production	261	(179)	—	22	989	1,093
Leases	21	(12)	—	—	(2)	7
Allowance for credit losses on loans	30,616	18,913	(1,195)	1,503	37,738	87,575
Reserve for unfunded commitments	2,775	—	—	—	225	3,000
Total	\$ 33,391	\$ 18,913	\$ (1,195)	\$ 1,503	\$ 37,963	\$ 90,575

As part of the on-going monitoring of the credit quality of the Company’s loan portfolio, management tracks certain credit quality indicators including, but not limited to, trends relating to (i) the level of criticized and classified loans, (ii) net charge-offs, (iii) non-performing loans, and (iv) delinquency within the portfolio. The Company analyzes loans individually to classify the loans as to credit risk and grading. This analysis is performed annually for all outstanding balances greater than \$1,000,000 and non-homogeneous loans, such as commercial real estate loans, unless other indicators, such as delinquency, trigger more frequent evaluation. Loans below the \$1,000,000 threshold and homogenous in nature are evaluated as needed for proper grading based on delinquency and borrower credit scores.

The Company utilizes a risk grading system to assign a risk grade to each of its loans. Loans are graded on a scale ranging from Pass to Loss. A description of the general characteristics of the risk grades is as follows:

- *Pass*– This grade represents loans ranging from acceptable to very little or no credit risk. These loans typically meet most if not all policy standards in regard to: loan amount as a percentage of collateral value, debt service coverage, profitability, leverage, and working capital.
- *Special Mention*– This grade represents “Other Assets Especially Mentioned” in accordance with regulatory guidelines and includes loans that display some potential weaknesses which, if left unaddressed, may result in deterioration of the repayment prospects for the asset or may inadequately protect the Company’s position in the future. These loans warrant more than normal supervision and attention.
- *Substandard*– This grade represents “Substandard” loans in accordance with regulatory guidelines. Loans within this rating typically exhibit weaknesses that are well defined to the point that repayment is jeopardized. Loss potential is, however, not necessarily evident. The underlying collateral supporting the credit appears to have sufficient value to protect the Company from loss of principal and accrued interest, or the loan has been written down to the point where this is true. There is a definite need for a well-defined workout/rehabilitation program.
- *Doubtful*– This grade represents “Doubtful” loans in accordance with regulatory guidelines. An asset classified as Doubtful has all the weaknesses inherent in a loan classified Substandard with the added characteristic that the weaknesses make collection or liquidation in full, on the basis of currently existing facts, conditions and values, highly questionable and improbable. Pending factors include proposed merger, acquisition, or liquidation procedures, capital injection, perfecting liens on additional collateral, and financing plans.
- *Loss*– This grade represents “Loss” loans in accordance with regulatory guidelines. A loan classified as Loss is considered uncollectible and of such little value that its continuance as a bankable asset is not warranted. This classification does not mean that the loan has absolutely no recovery or salvage value, but rather that it is not practical or desirable to defer writing off the loan, even though some recovery may be affected in the future. The portion of the loan that is graded loss should be charged off no later than the end of the quarter in which the loss is identified.

[Table of Contents](#)

Based on the most recent analysis performed, the risk category of loans by class of loans is as follows for the period indicated:

Term Loans Amortized Cost Basis by Origination Year – As of September 30, 2021

(in thousands)	2021	2020	2019	2018	2017	Prior	Revolving Loans Amortized Cost Basis	Revolving Loans Converted to Term	Total
Commercial real estate:									
CRE non-owner occupied risk ratings									
Pass	\$ 150,987	\$ 121,346	\$ 199,462	\$ 136,871	\$ 235,302	\$ 552,648	\$ 69,077	\$ —	\$ 1,465,693
Special Mention	—	—	8,422	11,555	4,312	19,770	1,730	—	45,789
Substandard	—	—	—	1,397	564	12,587	—	—	14,548
Doubtful/Loss	—	—	—	—	—	—	—	—	—
Total CRE non-owner occupied risk ratings	\$ 150,987	\$ 121,346	\$ 207,884	\$ 149,823	\$ 240,178	\$ 585,005	\$ 70,807	\$ —	\$ 1,526,030
Commercial real estate:									
CRE owner occupied risk ratings									
Pass	\$ 137,277	\$ 99,090	\$ 66,978	\$ 53,684	\$ 58,367	\$ 232,613	\$ 22,114	\$ —	\$ 670,123
Special Mention	16,055	—	—	289	759	6,446	—	—	23,549
Substandard	—	—	875	1,243	460	4,791	—	—	7,369
Doubtful/Loss	—	—	—	—	—	—	—	—	—
Total CRE owner occupied risk ratings	\$ 153,332	\$ 99,090	\$ 67,853	\$ 55,216	\$ 59,586	\$ 243,850	\$ 22,114	\$ —	\$ 701,041
Commercial real estate:									
Multifamily risk ratings									
Pass	\$ 197,898	\$ 105,210	\$ 106,446	\$ 110,324	\$ 88,440	\$ 152,383	\$ 22,648	\$ —	\$ 783,349
Special Mention	—	9,388	—	—	—	24,664	7,684	—	41,736
Substandard	—	—	4,397	—	—	162	—	—	4,559
Doubtful/Loss	—	—	—	—	—	—	—	—	—
Total multifamily loans	\$ 197,898	\$ 114,598	\$ 110,843	\$ 110,324	\$ 88,440	\$ 177,209	\$ 30,332	\$ —	\$ 829,644
Commercial real estate:									
Farmland risk ratings									
Pass	\$ 26,989	\$ 18,422	\$ 20,922	\$ 17,650	\$ 7,596	\$ 19,726	\$ 42,725	\$ —	\$ 154,030
Special Mention	—	—	—	—	1,197	2,683	1,558	—	5,438
Substandard	—	—	2,934	—	584	1,374	1,662	—	6,554
Doubtful/Loss	—	—	—	—	—	—	—	—	—
Total farmland loans	\$ 26,989	\$ 18,422	\$ 23,856	\$ 17,650	\$ 9,377	\$ 23,783	\$ 45,945	\$ —	\$ 166,022
Consumer loans:									
SFR 1-4 1st DT liens risk ratings									
Pass	\$ 224,532	\$ 170,331	\$ 50,860	\$ 35,379	\$ 38,529	\$ 127,044	\$ —	\$ 3,312	\$ 649,987
Special Mention	1,102	—	287	1,149	418	1,754	—	785	5,495
Substandard	—	—	—	1,110	267	4,973	—	511	6,861
Doubtful/Loss	—	—	—	—	—	—	—	—	—
Total SFR 1st DT liens	\$ 225,634	\$ 170,331	\$ 51,147	\$ 37,638	\$ 39,214	\$ 133,771	\$ —	\$ 4,608	\$ 662,343

[Table of Contents](#)

Term Loans Amortized Cost Basis by Origination Year – As of September 30, 2021

(in thousands)	2021	2020	2019	2018	2017	Prior	Revolving Loans Amortized Cost Basis	Revolving Loans Converted to Term	Total
<b>Consumer loans:</b>									
SFR HELOCs and Junior Liens									
Pass	\$ 591	\$ —	\$ —	\$ —	\$ —	\$ 206	\$ 301,235	\$ 10,106	\$ 312,138
Special Mention	—	—	—	—	—	86	4,202	719	5,007
Substandard	—	—	—	—	—	12	4,575	1,526	6,113
Doubtful/Loss	—	—	—	—	—	—	—	—	—
<b>Total SFR HELOCs and Junior Liens</b>	<b>\$ 591</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ 304</b>	<b>\$ 310,012</b>	<b>\$ 12,351</b>	<b>\$ 323,258</b>
<b>Consumer loans:</b>									
Other risk ratings									
Pass	\$ 16,323	\$ 17,635	\$ 19,492	\$ 9,261	\$ 2,417	\$ 1,187	\$ 575	\$ —	\$ 66,890
Special Mention	—	49	190	237	105	58	66	—	705
Substandard	—	59	85	120	70	110	13	—	457
Doubtful/Loss	—	—	—	—	—	—	—	—	—
<b>Total other consumer loans</b>	<b>\$ 16,323</b>	<b>\$ 17,743</b>	<b>\$ 19,767</b>	<b>\$ 9,618</b>	<b>\$ 2,592</b>	<b>\$ 1,355</b>	<b>\$ 654</b>	<b>\$ —</b>	<b>\$ 68,052</b>
<b>Commercial and industrial loans:</b>									
Commercial and industrial risk ratings									
Pass	\$ 166,972	\$ 25,705	\$ 30,078	\$ 12,775	\$ 7,865	\$ 8,503	\$ 85,476	\$ 691	\$ 338,065
Special Mention	—	2,517	77	357	98	140	95	52	3,336
Substandard	—	—	158	72	890	555	1,811	140	3,626
Doubtful/Loss	—	—	—	—	—	—	—	—	—
<b>Total commercial and industrial loans</b>	<b>\$ 166,972</b>	<b>\$ 28,222</b>	<b>\$ 30,313</b>	<b>\$ 13,204</b>	<b>\$ 8,853</b>	<b>\$ 9,198</b>	<b>\$ 87,382</b>	<b>\$ 883</b>	<b>\$ 345,027</b>
<b>Construction loans:</b>									
Construction risk ratings									
Pass	\$ 48,405	\$ 80,862	\$ 55,870	\$ 5,176	\$ 1,670	\$ 19,048	\$ —	\$ —	\$ 211,031
Special Mention	4,102	1,087	—	—	346	—	—	—	5,535
Substandard	—	—	—	—	—	114	—	—	114
Doubtful/Loss	—	—	—	—	—	—	—	—	—
<b>Total construction loans</b>	<b>\$ 52,507</b>	<b>\$ 81,949</b>	<b>\$ 55,870</b>	<b>\$ 5,176</b>	<b>\$ 2,016</b>	<b>\$ 19,162</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ 216,680</b>
<b>Agriculture production loans:</b>									
Agriculture production risk ratings									
Pass	\$ 2,037	\$ 945	\$ 1,598	\$ 1,053	\$ 1,091	\$ 930	\$ 34,526	\$ —	\$ 42,180
Special Mention	—	—	—	163	—	52	1,894	—	2,109
Substandard	—	—	—	—	—	—	121	—	121
Doubtful/Loss	—	—	—	—	—	—	—	—	—
<b>Total agriculture production loans</b>	<b>\$ 2,037</b>	<b>\$ 945</b>	<b>\$ 1,598</b>	<b>\$ 1,216</b>	<b>\$ 1,091</b>	<b>\$ 982</b>	<b>\$ 36,541</b>	<b>\$ —</b>	<b>\$ 44,410</b>

[Table of Contents](#)

Term Loans Amortized Cost Basis by Origination Year – As of September 30, 2021

(in thousands)	2021	2020	2019	2018	2017	Prior	Revolving Loans Amortized Cost Basis	Revolving Loans Converted to Term	Total
<b>Leases:</b>									
Lease risk ratings									
Pass	\$ 4,989	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$4,989
Special Mention	—	—	—	—	—	—	—	—	—
Substandard	—	—	—	—	—	—	—	—	—
Doubtful/Loss	—	—	—	—	—	—	—	—	—
<b>Total leases</b>	<b>\$ 4,989</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ 4,989</b>				
<b>Total loans outstanding:</b>									
Risk ratings									
Pass	\$ 977,000	\$ 639,546	\$ 551,706	\$ 382,173	\$ 441,277	\$ 1,114,288	\$ 578,376	\$ 14,109	\$4,698,475
Special Mention	21,259	13,041	8,976	13,750	7,235	55,653	17,229	1,556	138,699
Substandard	—	59	8,449	3,942	2,835	24,678	8,182	2,177	50,322
Doubtful/Loss	—	—	—	—	—	—	—	—	—
<b>Total loans outstanding</b>	<b>\$ 998,259</b>	<b>\$ 652,646</b>	<b>\$ 569,131</b>	<b>\$ 399,865</b>	<b>\$ 451,347</b>	<b>\$ 1,194,619</b>	<b>\$ 603,787</b>	<b>\$ 17,842</b>	<b>\$4,887,496</b>

Term Loans Amortized Cost Basis by Origination Year – As of December 31, 2020

(in thousands)	2020	2019	2018	2017	2016	Prior	Revolving Loans Amortized Cost Basis	Revolving Loans Converted to Term	Total
<b>Commercial real estate:</b>									
CRE non-owner occupied risk ratings									
Pass	\$ 120,520	\$ 207,899	\$ 155,730	\$ 256,677	\$ 179,523	\$ 460,644	\$ 76,730	\$ —	\$1,457,723
Special Mention	—	7,455	11,692	5,407	15,773	18,832	12,205	—	71,364
Substandard	—	—	1,449	584	2,147	2,288	—	—	6,468
Doubtful/Loss	—	—	—	—	—	—	—	—	—
<b>Total CRE non-owner occupied risk ratings</b>	<b>\$ 120,520</b>	<b>\$ 215,354</b>	<b>\$ 168,871</b>	<b>\$ 262,668</b>	<b>\$ 197,443</b>	<b>\$ 481,764</b>	<b>\$ 88,935</b>	<b>\$ —</b>	<b>\$1,535,555</b>
Commercial real estate:									
CRE owner occupied risk ratings									
Pass	\$ 105,896	\$ 75,144	\$ 53,816	\$ 58,371	\$ 54,541	\$ 227,828	\$ 25,508	\$ —	\$ 601,104
Special Mention	—	—	288	7,451	2,955	6,140	—	—	16,834
Substandard	—	1,533	1,301	475	1,306	1,822	—	—	6,437
Doubtful/Loss	—	—	—	—	—	—	—	—	—
<b>Total CRE owner occupied risk ratings</b>	<b>\$ 105,896</b>	<b>\$ 76,677</b>	<b>\$ 55,405</b>	<b>\$ 66,297</b>	<b>\$ 58,802</b>	<b>\$ 235,790</b>	<b>\$ 25,508</b>	<b>\$ —</b>	<b>\$ 624,375</b>
Commercial real estate:									
Multifamily risk ratings									
Pass	\$ 77,646	\$ 118,725	\$ 113,882	\$ 70,112	\$ 67,457	\$ 123,518	\$ 19,007	\$ —	\$ 590,347
Special Mention	9,441	—	—	603	24,687	772	9,259	—	44,762
Substandard	—	4,371	—	—	—	—	—	—	4,371
Doubtful/Loss	—	—	—	—	—	—	—	—	—
<b>Total multifamily loans</b>	<b>\$ 87,087</b>	<b>\$ 123,096</b>	<b>\$ 113,882</b>	<b>\$ 70,715</b>	<b>\$ 92,144</b>	<b>\$ 124,290</b>	<b>\$ 28,266</b>	<b>\$ —</b>	<b>\$ 639,480</b>

[Table of Contents](#)

Term Loans Amortized Cost Basis by Origination Year – As of December 31, 2020

(in thousands)	2020	2019	2018	2017	2016	Prior	Revolving Loans Amortized Cost Basis	Revolving Loans Converted to Term	Total
<b>Commercial real estate:</b>									
Farmland risk ratings									
Pass	\$ 17,640	\$ 25,003	\$ 19,148	\$ 12,834	\$ 7,377	\$ 17,129	\$ 39,411	\$ —	\$ 138,542
Special Mention	—	2,567	—	1,271	227	3,107	2,258	—	9,430
Substandard	—	700	—	602	—	1,214	2,004	—	4,520
Doubtful/Loss	—	—	—	—	—	—	—	—	—
<b>Total farmland loans</b>	<b>\$ 17,640</b>	<b>\$ 28,270</b>	<b>\$ 19,148</b>	<b>\$ 14,707</b>	<b>\$ 7,604</b>	<b>\$ 21,450</b>	<b>\$ 43,673</b>	<b>\$ —</b>	<b>\$ 152,492</b>
<b>Consumer loans:</b>									
SFR 1-4 1st DT liens risk ratings									
Pass	\$ 183,719	\$ 80,717	\$ 36,342	\$ 53,001	\$ 46,467	\$ 126,465	\$ 76	\$ 5,507	\$ 532,294
Special Mention	—	290	684	110	15	2,936	—	934	4,969
Substandard	—	—	1,174	929	935	5,763	—	528	9,329
Doubtful/Loss	—	—	—	—	—	—	—	—	—
<b>Total SFR 1st DT liens</b>	<b>\$ 183,719</b>	<b>\$ 81,007</b>	<b>\$ 38,200</b>	<b>\$ 54,040</b>	<b>\$ 47,417</b>	<b>\$ 135,164</b>	<b>\$ 76</b>	<b>\$ 6,969</b>	<b>\$ 546,592</b>
<b>Consumer loans:</b>									
SFR HELOCs and Junior Liens									
Pass	\$ 793	\$ —	\$ 13	\$ 360	\$ 300	\$ 910	\$ 297,160	\$ 14,051	\$ 313,587
Special Mention	—	—	16	—	—	83	4,504	789	5,392
Substandard	—	—	—	—	—	39	6,698	1,768	8,505
Doubtful/Loss	—	—	—	—	—	—	—	—	—
<b>Total SFR HELOCs and Junior Liens</b>	<b>\$ 793</b>	<b>\$ —</b>	<b>\$ 29</b>	<b>\$ 360</b>	<b>\$ 300</b>	<b>\$ 1,032</b>	<b>\$ 308,362</b>	<b>\$ 16,608</b>	<b>\$ 327,484</b>
<b>Consumer loans:</b>									
Other risk ratings									
Pass	\$ 25,876	\$ 29,539	\$ 14,170	\$ 4,238	\$ 1,020	\$ 967	\$ 986	\$ —	\$ 76,796
Special Mention	43	208	147	74	24	65	90	—	651
Substandard	58	82	210	74	12	140	9	—	585
Doubtful/Loss	—	—	—	—	—	—	—	—	—
<b>Total other consumer loans</b>	<b>\$ 25,977</b>	<b>\$ 29,829</b>	<b>\$ 14,527</b>	<b>\$ 4,386</b>	<b>\$ 1,056</b>	<b>\$ 1,172</b>	<b>\$ 1,085</b>	<b>\$ —</b>	<b>\$ 78,032</b>
<b>Commercial and industrial loans:</b>									
Commercial and industrial risk ratings									
Pass	\$ 356,701	\$ 48,838	\$ 20,463	\$ 13,151	\$ 5,185	\$ 9,490	\$ 65,938	\$ 1,085	\$ 520,851
Special Mention	—	102	698	195	20	178	207	11	1,411
Substandard	—	301	53	1,142	823	148	1,519	79	4,065
Doubtful/Loss	—	—	—	—	—	—	—	—	—
<b>Total commercial and industrial loans</b>	<b>\$ 356,701</b>	<b>\$ 49,241</b>	<b>\$ 21,214</b>	<b>\$ 14,488</b>	<b>\$ 6,028</b>	<b>\$ 9,816</b>	<b>\$ 67,664</b>	<b>\$ 1,175</b>	<b>\$ 526,327</b>

Term Loans Amortized Cost Basis by Origination Year – As of December 31, 2020

(in thousands)	2020	2019	2018	2017	2016	Prior	Revolving Loans Amortized Cost Basis	Revolving Loans Converted to Term	Total
<b>Construction loans:</b>									
Construction risk ratings									
Pass	69,133	41,786	92,191	51,082	20,868	2,876	—	\$ —	\$ 277,936
Special Mention	—	—	—	346	—	1,780	—	—	2,126
Substandard	—	—	—	—	4,529	251	—	—	4,780
Doubtful/Loss	—	—	—	—	—	—	—	—	—
<b>Total construction loans</b>	<b>\$ 69,133</b>	<b>\$ 41,786</b>	<b>\$ 92,191</b>	<b>\$ 51,428</b>	<b>\$ 25,397</b>	<b>\$ 4,907</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ 284,842</b>
<b>Agriculture production loans:</b>									
Agriculture production risk ratings									
Pass	\$ 977	\$ 2,079	\$ 1,590	\$ 1,838	\$ 663	\$ 708	\$ 36,051	\$ —	\$ 43,906
Special Mention	—	—	203	—	49	—	—	—	252
Substandard	—	—	—	—	6	—	—	—	6
Doubtful/Loss	—	—	—	—	—	—	—	—	—
<b>Total agriculture production loans</b>	<b>\$ 977</b>	<b>\$ 2,079</b>	<b>\$ 1,793</b>	<b>\$ 1,838</b>	<b>\$ 718</b>	<b>\$ 708</b>	<b>\$ 36,051</b>	<b>\$ —</b>	<b>\$ 44,164</b>
<b>Leases:</b>									
Lease risk ratings									
Pass	\$ 3,784	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 3,784
Special Mention	—	—	—	—	—	—	—	—	—
Substandard	—	—	—	—	—	—	—	—	—
Doubtful/Loss	—	—	—	—	—	—	—	—	—
<b>Total leases</b>	<b>\$ 3,784</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ —</b>	<b>\$ 3,784</b>				
<b>Total loans outstanding:</b>									
Risk ratings									
Pass	\$ 962,685	\$ 629,730	\$ 507,345	\$ 521,664	\$ 383,401	\$ 970,535	\$ 560,867	\$ 20,643	\$4,556,870
Special Mention	9,484	10,622	13,728	15,457	43,750	33,893	28,523	1,734	157,191
Substandard	58	6,987	4,187	3,806	9,758	11,665	10,230	2,375	49,066
Doubtful/Loss	—	—	—	—	—	—	—	—	—
<b>Total loans outstanding</b>	<b>\$ 972,227</b>	<b>\$ 647,339</b>	<b>\$ 525,260</b>	<b>\$ 540,927</b>	<b>\$ 436,909</b>	<b>\$1,016,093</b>	<b>\$ 599,620</b>	<b>\$ 24,752</b>	<b>\$4,763,127</b>

The following table shows the ending balance of current and past due originated loans by loan category as of the date indicated:

Analysis of Past Due Loans - As of September 30, 2021						
(in thousands)	30-59 days	60-89 days	> 90 days	Total Past Due Loans	Current	Total
<b>Commercial real estate:</b>						
CRE non-owner occupied	\$ 810	\$ —	\$ 120	\$ 930	\$ 1,525,100	\$ 1,526,030
CRE owner occupied	193	—	—	193	700,848	701,041
Multifamily	4,729	—	—	4,729	824,915	829,644
Farmland	—	50	575	625	165,397	166,022
Total commercial real estate loans	5,732	50	695	6,477	3,216,260	3,222,737
<b>Consumer:</b>						
SFR 1-4 1st DT liens	24	163	216	403	661,940	662,343
SFR HELOCs and junior liens	1,220	205	1,416	2,841	320,417	323,258
Other	23	35	25	83	67,969	68,052
Total consumer loans	1,267	403	1,657	3,327	1,050,326	1,053,653
Commercial and industrial	377	63	127	567	344,460	345,027
Construction	—	—	—	—	216,680	216,680
Agriculture production	49	—	119	168	44,242	44,410
Leases	—	—	—	—	4,989	4,989
Total	\$ 7,425	\$ 516	\$ 2,598	\$ 10,539	\$ 4,876,957	\$ 4,887,496

Analysis of Past Due Loans - As of December 31, 2020						
(in thousands)	30-59 days	60-89 days	> 90 days	Total Past Due Loans	Current	Total
<b>Commercial real estate:</b>						
CRE non-owner occupied	\$ 127	\$ 173	\$ 239	\$ 539	\$ 1,535,016	\$ 1,535,555
CRE owner occupied	297	—	824	1,121	623,254	624,375
Multifamily	—	—	—	—	639,480	639,480
Farmland	899	—	70	969	151,523	152,492
Total commercial real estate loans	1,323	173	1,133	2,629	2,949,273	2,951,902
<b>Consumer:</b>						
SFR 1-4 1st DT liens	37	—	960	997	545,595	546,592
SFR HELOCs and junior liens	418	212	1,671	2,301	325,183	327,484
Other	41	13	100	154	77,878	78,032
Total consumer loans	496	225	2,731	3,452	948,656	952,108
Commercial and industrial	155	426	105	686	525,641	526,327
Construction	—	—	—	—	284,842	284,842
Agriculture production	—	—	—	—	44,164	44,164
Leases	—	—	—	—	3,784	3,784
Total	\$ 1,974	\$ 824	\$ 3,969	\$ 6,767	\$ 4,756,360	\$ 4,763,127

The following table shows the ending balance of non accrual loans by loan category as of the date indicated:

(in thousands)	Non Accrual Loans					
	As of September 30, 2021			As of December 31, 2020		
	Non accrual with no allowance for credit losses	Total non accrual	Past due 90 days or more and still accruing	Non accrual with no allowance for credit losses	Total non accrual	Past due 90 days or more and still accruing
<b>Commercial real estate:</b>						
CRE non-owner occupied	\$ 12,591	\$ 7,713	\$ —	\$ 3,110	\$ 3,110	\$ —
CRE owner occupied	—	4,877	—	3,111	4,061	—
Multifamily	4,560	4,560	—	—	—	—
Farmland	1,147	1,147	—	1,468	1,538	—
Total commercial real estate loans	18,298	18,297	—	7,689	8,709	—
<b>Consumer:</b>						
SFR 1-4 1st DT liens	3,831	3,833	—	4,950	5,093	—
SFR HELOCs and junior liens	3,282	4,034	—	4,480	6,148	—
Other	52	84	—	68	167	—
Total consumer loans	7,165	7,951	—	9,498	11,408	—
Commercial and industrial	1,339	2,407	—	652	2,183	—
Construction	15	15	—	4,546	4,546	—
Agriculture production	—	120	—	5	18	—
Leases	—	—	—	—	—	—
Sub-total	26,817	28,790	—	22,390	26,864	—
Less: Guaranteed loans	(679)	(775)	—	(687)	(811)	—
Total, net	\$ 26,138	\$ 28,015	\$ —	\$ 21,703	\$ 26,053	\$ —

Interest income on non accrual loans that would have been recognized during the three months ended September 30, 2021 and 2020, if all such loans had been current in accordance with their original terms, totaled \$412,000 and \$303,000, respectively. Interest income actually recognized on these originated loans during the three months ended September 30, 2021 and 2020 was \$117,000 and \$187,000, respectively.

Interest income on non accrual loans that would have been recognized during the nine months ended September 30, 2021 and 2020, if all such loans had been current in accordance with their original terms, totaled \$1,472,000 and \$1,162,000, respectively. Interest income actually recognized on these originated loans during the nine months ended September 30, 2021 and 2020 was \$293,000 and \$321,000, respectively.

[Table of Contents](#)

The following tables present the amortized cost basis of collateral dependent loans by class of loans as of the following periods:

(in thousands)	As of September 30, 2021											
	Retail	Office	Warehouse	Other	Multifamily	Farmland	SFR -1st Deed	SFR -2nd Deed	Automobile/Truck	A/R and Inventory	Equipment	Total
<b>Commercial real estate:</b>												
CRE non-owner occupied	\$ 2,858	\$ 1,285	\$ 1,583	\$ 6,865	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 12,591
CRE owner occupied	—	—	—	—	—	—	—	—	—	—	—	—
Multifamily	—	—	—	—	4,560	—	—	—	—	—	—	4,560
Farmland	—	—	—	—	—	1,147	—	—	—	—	—	1,147
Total commercial real estate loans	2,858	1,285	1,583	6,865	4,560	1,147	—	—	—	—	—	18,298
<b>Consumer:</b>												
SFR 1-4 1st DT liens	—	—	—	—	—	—	3,830	—	—	—	—	3,830
SFR HELOCs and junior liens	—	—	—	—	—	—	1,574	1,848	—	—	—	3,422
Other	—	—	—	44	—	—	—	—	18	—	12	74
Total consumer loans	—	—	—	44	—	—	5,404	1,848	18	—	12	7,326
Commercial and industrial	—	—	—	—	—	—	—	—	—	2,231	130	2,361
Construction	—	—	—	—	—	—	16	—	—	—	—	16
Agriculture production	—	—	—	120	—	—	—	—	—	—	—	120
Leases	—	—	—	—	—	—	—	—	—	—	—	—
Total	<u>\$ 2,858</u>	<u>\$ 1,285</u>	<u>\$ 1,583</u>	<u>\$ 7,029</u>	<u>\$ 4,560</u>	<u>\$ 1,147</u>	<u>\$ 5,420</u>	<u>\$ 1,848</u>	<u>\$ 18</u>	<u>\$ 2,231</u>	<u>\$ 142</u>	<u>\$ 28,121</u>

(in thousands)	As of December 31, 2020											
	Retail	Office	Warehouse	Other	Multifamily	Farmland	SFR -1st Deed	SFR -2nd Deed	Automobile/Truck	A/R and Inventory	Equipment	Total
<b>Commercial real estate:</b>												
CRE non-owner occupied	\$ 2,445	\$ 435	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 2,880
CRE owner occupied	796	1,176	1,668	—	—	—	—	—	—	—	—	3,640
Multifamily	—	—	—	—	—	—	—	—	—	—	—	—
Farmland	—	—	—	—	—	1,538	—	—	—	—	—	1,538
Total commercial real estate loans	3,241	1,611	1,668	—	—	1,538	—	—	—	—	—	8,058
<b>Consumer:</b>												
SFR 1-4 1st DT liens	—	—	—	—	—	—	5,068	—	—	—	—	5,068
SFR HELOCs and junior liens	—	—	—	—	—	—	1,855	2,839	—	—	—	4,694
Other	—	—	—	42	—	—	—	—	97	—	—	139
Total consumer loans	—	—	—	42	—	—	6,923	2,839	97	—	—	9,901
Commercial and industrial	—	—	—	292	—	—	—	—	—	1,173	75	1,540
Construction	—	—	—	—	—	—	4,546	—	—	—	—	4,546
Agriculture production	—	—	—	—	—	—	—	—	—	13	5	18
Leases	—	—	—	—	—	—	—	—	—	—	—	—
Total	<u>\$ 3,241</u>	<u>\$ 1,611</u>	<u>\$ 1,668</u>	<u>\$ 334</u>	<u>\$ —</u>	<u>\$ 1,538</u>	<u>\$ 11,469</u>	<u>\$ 2,839</u>	<u>\$ 97</u>	<u>\$ 1,186</u>	<u>\$ 80</u>	<u>\$ 24,063</u>

The CARES Act, in addition to providing financial assistance to both businesses and consumers, provides financial institutions the option to temporarily suspend certain requirements under GAAP related to troubled debt restructurings for a limited period of time to account for the effects of COVID-19. The banking regulatory agencies have likewise issued guidance encouraging financial institutions to work prudently with borrowers who are, or may be, unable to meet their contractual payment obligations because of the effects of COVID-19. That guidance, with concurrence of the Financial Accounting Standards Board and provisions of the CARES Act, allow modifications made on a good faith basis in response to COVID-19 to borrowers who were generally current with their payments prior to any relief, to not be treated as troubled debt restructurings. To the extent that such modifications meet the criteria previously described, such modifications are not expected to be classified as troubled debt restructurings. The following tables show certain information regarding TDRs that occurred during the periods indicated:

TDR information for the three months ended September 30, 2021

(dollars in thousands)	Number	Pre-mod outstanding principal balance	Post-mod outstanding principal balance	Financial impact due to TDR taken as additional provision	Number that defaulted during the period	Recorded investment of TDRs that defaulted during the period	Financial impact due to the default of previous TDR taken as charge- offs or additional provisions
<b>Commercial real estate:</b>							
CRE non-owner occupied	3	\$ 3,943	\$ 3,938	\$ —	—	\$ —	\$ —
CRE owner occupied	—	—	—	—	—	—	—
Multifamily	—	—	—	—	—	—	—
Farmland	1	50	50	50	—	—	—
Total commercial real estate loans	4	3,993	3,988	50	—	—	—
<b>Consumer:</b>							
SFR 1-4 1st DT liens	—	—	—	—	—	—	—
SFR HELOCs and junior liens	—	—	—	—	—	—	—
Other	—	—	—	—	—	—	—
Total consumer loans	—	—	—	—	—	—	—
Commercial and industrial	2	160	159	106	1	13	(5)
Construction	—	—	—	—	—	—	—
Agriculture production	—	—	—	—	—	—	—
Leases	—	—	—	—	—	—	—
Total	6	\$ 4,153	\$ 4,147	\$ 156	1	\$ 13	\$ (5)

TDR information for the three months ended September 30, 2020

(dollars in thousands)	Number	Pre-mod outstanding principal balance	Post-mod outstanding principal balance	Financial impact due to TDR taken as additional provision	Number that defaulted during the period	Recorded investment of TDRs that defaulted during the period	Financial impact due to the default of previous TDR taken as charge- offs or additional provisions
<b>Commercial real estate:</b>							
CRE non-owner occupied	1	\$ 319	\$ 314	\$ 314	1	\$ 141	\$ —
CRE owner occupied	5	2,422	2,341	67	2	1,401	—
Multifamily	—	—	—	—	—	—	—
Farmland	—	—	—	—	—	—	—
Total commercial real estate loans	6	2,741	2,655	381	3	1,542	—
<b>Consumer:</b>							
SFR 1-4 1st DT liens	—	—	—	—	—	—	—
SFR HELOCs and junior liens	—	—	—	—	1	143	—
Other	—	—	—	—	—	—	—
Total consumer loans	—	—	—	—	1	143	—
Commercial and industrial	—	—	—	—	—	—	—
Construction	—	—	—	—	—	—	—
Agriculture production	—	—	—	—	—	—	—
Leases	—	—	—	—	—	—	—
Total	6	\$ 2,741	\$ 2,655	\$ 381	4	\$ 1,685	\$ —

## TDR Information for the nine months ended September 30, 2021

(dollars in thousands)	Number	Pre-mod outstanding principal balance	Post-mod outstanding principal balance	Financial impact due to TDR taken as additional provision	Number that defaulted during the period	Recorded investment of TDRs that defaulted during the period	Financial impact due to the default of previous TDR taken as charge- offs or additional provisions
<b>Commercial real estate:</b>							
CRE non-owner occupied	5	\$ 4,966	\$ 4,956	\$ 1,020	—	\$ —	\$ —
CRE owner occupied	1	740	742	742	—	—	—
Multifamily	—	—	—	—	—	—	—
Farmland	1	50	50	50	3	847	—
Total commercial real estate loans	7	5,756	5,748	1,812	3	847	—
<b>Consumer:</b>							
SFR 1-4 1st DT liens	—	—	—	—	—	—	—
SFR HELOCs and junior liens	—	—	—	—	—	—	—
Other	—	—	—	—	—	—	—
Total consumer loans	—	—	—	—	—	—	—
Commercial and industrial	7	2,476	2,469	709	2	260	(5)
Construction	—	—	—	—	—	—	—
Agriculture production	—	—	—	—	—	—	—
Leases	—	—	—	—	—	—	—
Total	14	\$ 8,232	\$ 8,217	\$ 2,521	5	\$ 1,107	\$ (5)

## TDR Information for the nine months ended September 30, 2020

(dollars in thousands)	Number	Pre-mod outstanding principal balance	Post-mod outstanding principal balance	Financial impact due to TDR taken as additional provision	Number that defaulted during the period	Recorded investment of TDRs that defaulted during the period	Financial impact due to the default of previous TDR taken as charge- offs or additional provisions
<b>Commercial real estate:</b>							
CRE non-owner occupied	2	\$ 576	\$ 565	\$ 314	1	\$ 141	\$ —
CRE owner occupied	5	2,422	2,341	67	2	1,401	—
Multifamily	—	—	—	—	—	—	—
Farmland	2	229	298	—	—	—	—
Total commercial real estate loans	9	3,227	3,204	381	3	1,542	—
<b>Consumer:</b>							
SFR 1-4 1st DT liens	—	—	—	—	2	1,037	—
SFR HELOCs and junior liens	2	172	169	—	—	—	—
Other	—	—	—	—	—	—	—
Total consumer loans	2	172	169	—	2	1,037	—
Commercial and industrial	—	—	—	—	—	—	—
Construction	1	21	20	21	—	—	—
Agriculture production	—	—	—	—	—	—	—
Leases	—	—	—	—	—	—	—
Total	12	\$ 3,420	\$ 3,393	\$ 402	5	\$ 2,579	\$ —

The Company also modified the terms of select loans in an effort to assist borrowers that were not related to the COVID-19 pandemic. If the borrower was experiencing financial difficulty and a concession was granted, the Company considered such modifications as troubled debt restructurings. Modifications classified as TDRs can include one or a combination of the following: rate modifications, term extensions, interest only modifications, either temporary or long-term, payment modifications, and collateral substitutions/additions. The objective of the modifications was to increase loan repayments by customers and thereby reduce net charge-offs. The modified loans are included in impaired loans for purposes of determining the level of the allowance for credit losses.

For all new TDRs, an impairment analysis is conducted. If the loan is determined to be collateral dependent, any additional amount of impairment will be calculated based on the difference between estimated collectible value and the current carrying balance of the loan. This difference could result in an increased provision and is typically charged off. If the asset is determined not to be collateral dependent, the impairment is measured on the net present value difference between the expected cash flows of the restructured loan and the cash flows which would have been received under the original terms. The effect of this could result in a requirement for additional provision to the

reserve. The effect of these required provisions for the period are indicated above.

Typically if a TDR defaults during the period, the loan is then considered collateral dependent and, if it was not already considered collateral dependent, an appropriate provision will be reserved or charge will be taken. The additional provisions required resulting from default of previously modified TDR's are noted above. Loans that defaulted within the twelve month period subsequent to modification were not considered significant for financial reporting purposes.

#### Note 5 - Leases

The Company records a right-of-use asset ("ROUA") on the consolidated balance sheets for those leases that convey rights to control use of identified assets for a period of time in exchange for consideration. The Company also records a lease liability on the consolidated balance sheets for the present value of future payment commitments. All of the Company's leases are comprised of operating leases in which the Company is lessee of real estate property for branches, ATM locations, and general administration and operations. The Company has elected not to include short-term leases (i.e. leases with initial terms of 12 month or less) within the ROUA and lease liability. Known or determinable adjustments to the required minimum future lease payments were included in the calculation of the Company's ROUA and lease liability. Adjustments to the required minimum future lease payments that are variable and will not be determinable until a future period, such as changes in the consumer price index, are included as variable lease costs. Additionally, expected variable payments for common area maintenance, taxes and insurance were unknown and not determinable at lease commencement and therefore, were not included in the determination of the Company's ROUA or lease liability.

The value of the ROUA and lease liability is impacted by the amount of the periodic payment required, length of the lease term, and the discount rate used to calculate the present value of the minimum lease payments. The Company's lease agreements often include one or more options to renew at the Company's discretion. If at lease inception, the Company considers the exercising of a renewal option to be reasonably certain, the Company will include the extended term in the calculation of the ROU asset and lease liability. Topic 842 requires the use of the rate implicit in the lease whenever this rate is readily determinable. As this rate is rarely determinable, the Company utilizes its incremental borrowing rate at lease inception, on a collateralized basis, over a similar term. The lease liability is reduced based on the discounted present value of remaining payments as of each reporting period. The ROUA value is measured using the amount of lease liability and adjusted for prepaid or accrued lease payments, remaining lease incentives, unamortized direct costs (if any), and impairment (if any).

The following table presents the components of lease expense for the periods ended:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Operating lease cost	\$ 1,328	\$ 1,284	\$ 3,854	\$ 3,869
Short-term lease cost	57	67	180	195
Variable lease cost	8	(1)	5	6
Sublease income	—	(33)	(24)	(102)
Total lease cost	\$ 1,393	\$ 1,317	\$ 4,015	\$ 3,968

The following table presents supplemental cash flow information related to leases for the periods ended:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Cash paid for amounts included in the measurement of lease liabilities:				
Operating cash flows for operating leases	\$ 1,261	\$ 1,236	\$ 3,690	\$ 3,716
ROUA obtained in exchange for operating lease liabilities	\$ 1,575	\$ 93	\$ 2,883	\$ 4,161

The following table presents the weighted average operating lease term and discount rate as of the period ended:

	September 30,	
	2021	2020
Weighted-average remaining lease term (years)	9.3	10.0
Weighted-average discount rate	2.92 %	3.10 %

## [Table of Contents](#)

At September 30, 2021, future expected operating lease payments are as follows:

(in thousands)

Periods ending December 31,	
2021	\$ 1,215
2022	4,714
2023	4,071
2024	3,716
2025	3,132
Thereafter	15,057
	<u>31,905</u>
Discount for present value of expected cash flows	(4,615)
Lease liability at September 30, 2021	<u>\$ 27,290</u>

### **Note 6 - Deposits**

A summary of the balances of deposits follows:

(in thousands)	September 30, 2021	December 31, 2020
Noninterest-bearing demand	\$ 2,943,016	\$ 2,581,517
Interest-bearing demand	1,519,426	1,414,908
Savings	2,447,706	2,164,942
Time certificates, \$250,000 or more	58,503	73,147
Other time certificates	268,171	271,420
Total deposits	<u>\$ 7,236,822</u>	<u>\$ 6,505,934</u>

Certificate of deposit balances of \$10,000,000 from the State of California were included in time certificates, over \$250,000, at September 30, 2021 and December 31, 2020, respectively. The Company participates in a deposit program offered by the State of California whereby the State may make deposits at the Company's request subject to collateral and credit worthiness constraints. The negotiated rates on these State deposits are generally more favorable than other wholesale funding sources available to the Company. Overdrawn deposit balances of \$1,110,000 and \$985,000 were classified as consumer loans at September 30, 2021 and December 31, 2020, respectively.

### **Note 7 - Commitments and Contingencies**

The following table presents a summary of the Bank's commitments and contingent liabilities:

(in thousands)	September 30, 2021	December 31, 2020
Financial instruments whose amounts represent risk:		
Commitments to extend credit:		
Commercial loans	\$ 405,112	\$ 462,422
Consumer loans	595,148	534,223
Real estate mortgage loans	321,745	202,306
Real estate construction loans	209,407	227,876
Standby letters of credit	23,207	15,056
Deposit account overdraft privilege	111,980	110,813

### **Note 8 - Shareholders' Equity**

#### **Dividends Paid**

The Bank paid to the Company cash dividends in the aggregate amounts of \$7,058,000 and \$6,913,000 during the three months ended September 30, 2021 and 2020, respectively, and \$23,197,000 and \$46,361,000 during the nine months ended September 30, 2021 and 2020, respectively. The Bank is regulated by the Federal Deposit Insurance Corporation (FDIC) and the State Department of Financial

Protection and Innovation (DFPI). Absent approval from the Commissioner of the DFPI, California banking laws generally limit the Bank’s ability to pay dividends to the lesser of (1) retained earnings or (2) net income for the last three fiscal years, less cash distributions paid during such period.

**Stock Repurchase Plan**

On February 25, 2021 the Board of Directors approved the authorization to repurchase up to 2,000,000 shares of the Company's common stock (the 2021 Repurchase Plan), which approximated 6.7% of the shares outstanding as of the approval date. The actual timing of any share repurchases will be determined by the Company's management and therefore the total value of the shares to be purchased under the program is subject to change. The 2021 Repurchase Plan has no expiration date (in accordance with applicable laws and regulations) and during the three and nine month periods September 30, 2021, the Company repurchased 17,963 and 63,317 shares with a market value of \$730,000 and \$2,831,000, respectively.

In connection with approval of the 2021 Repurchase Plan, the Company’s previous repurchase program adopted on November 12, 2019 (the 2019 Repurchase Plan) was terminated. Under the 2019 Repurchase Plan, during the nine months ended September 30, 2021, the Company repurchased 223 shares with a market value of approximately \$8,000. The Company repurchased 858,717 shares during 2020.

**Stock Repurchased Under Equity Compensation Plans**

The Company's shareholder-approved equity compensation plans permit employees to tender recently vested shares in lieu of cash for the payment of exercise price, if applicable, and the tax withholding on such shares. During the three months ended September 30, 2021 and 2020, employees tendered zero and 7,820 shares, respectively, of the Company’s common stock in connection with option exercises. During the nine months ended September 30, 2021 and 2020, employees tendered zero and 12,488 shares, respectively, of the Company’s common stock in connection with option exercises. Employees also tendered 9,683 and 619 shares in connection with the tax withholding requirements of other share based awards during the three months ended September 30, 2021 and 2020, respectively, and 19,413 and 12,058 during the nine months ended September 30, 2021 and 2020, respectively. In total, shares of the Company's common stock tendered had market values of \$384,000 and \$242,000 during the quarters ended September 30, 2021 and 2020, respectively, and \$836,000 and \$588,000 during the year to date periods September 30, 2021 and 2020, respectively. The tendered shares were retired. The market value of tendered shares is the last market trade price at closing on the day an option is exercised or the other share based award vests. Stock repurchased under equity incentive plans are not included in the total of stock repurchased under the 2021 or 2019 Stock Repurchase Plans.

**Note 9 - Stock Options and Other Equity-Based Incentive Instruments**

On April 16, 2019, the Board of Directors adopted the 2019 Equity Incentive Plan (2019 Plan) which was approved by shareholders on May 21, 2019. The 2019 Plan allows for up to 1,500,000 shares to be issued in connection with equity-based incentives. The Company’s 2009 Equity Incentive Plan (2009 Plan) expired on March 26, 2019. While no new awards can be granted under the 2009 Plan, existing grants continue to be governed by the terms, conditions and procedures set forth in any applicable award agreement.

Stock option activity during the nine months ended September 30, 2021 is summarized in the following table:

	Number of Shares	Weighted Average Exercise Price
Outstanding at December 31, 2020	128,500	\$ 17.72
Options granted	—	—
Options exercised	(5,675)	15.20
Options forfeited	—	—
Outstanding at September 30, 2021	122,825	\$ 17.80

[Table of Contents](#)

The following table shows the number, weighted-average exercise price, intrinsic value, and weighted average remaining contractual life of options exercisable, options not yet exercisable and total options outstanding as of September 30, 2021:

	Currently Exercisable	Currently Not Exercisable	Total Outstanding
Number of options	122,825	—	122,825
Weighted average exercise price	\$ 17.80	\$ —	\$ 17.80
Intrinsic value (in thousands)	\$ 3,144	\$ —	\$ 3,144
Weighted average remaining contractual term (yrs.)	1.3	0.0	1.5

As of September 30, 2021 all options outstanding are fully vested and are expected to be exercised prior to expiration. The Company did not modify any option grants during 2020 or the nine months ended September 30, 2021.

Activity related to restricted stock unit awards during the nine months ended September 30, 2021 is summarized in the following table:

	Service Condition Vesting RSUs	Market Plus Service Condition Vesting RSUs
Outstanding at December 31, 2020	99,809	81,615
RSUs granted	47,029	31,479
RSUs added through dividend and performance credits	1,687	6,067
RSUs released	(45,401)	(19,272)
RSUs forfeited/expired	(190)	(126)
Outstanding at September 30, 2021	102,934	99,763

The 102,934 of service condition vesting RSUs outstanding as of September 30, 2021 include a feature whereby each RSU outstanding is credited with a dividend amount equal to any common stock cash dividend declared and paid, and the credited amount is divided by the closing price of the Company's stock on the dividend payable date to arrive at an additional amount of RSUs outstanding under the original grant. The dividend credits follow the same vesting requirements as the RSU awards and are not considered participating securities. The 102,934 of service condition vesting RSUs outstanding as of September 30, 2021 are expected to vest, and be released, on a weighted-average basis, over the next 1.6 years. The Company expects to recognize \$3,406,000 of pre-tax compensation costs related to these service condition vesting RSUs between September 30, 2021 and their vesting dates. The Company did not modify any service condition vesting RSUs during 2020 or during the nine months ended September 30, 2021.

The 99,763 of market plus service condition vesting RSUs outstanding as of September 30, 2021 are expected to vest, and be released, on a weighted-average basis, over the next 1.8 years. The Company expects to recognize \$1,852,000 of pre-tax compensation costs related to these RSUs between September 30, 2021 and their vesting dates. As of September 30, 2021, the number of market plus service condition vesting RSUs outstanding that will actually vest, and be released, may be reduced to zero or increased to 149,645 depending on the total return of the Company's common stock versus the total return of an index of bank stocks from the grant date to the vesting date. The Company did not modify any market plus service condition vesting RSUs during 2020 or during the nine months ended September 30, 2021.

**Note 10 - Non-interest Income and Expense**

The following table summarizes the Company's non-interest income for the periods indicated:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
ATM and interchange fees	\$ 6,516	\$ 5,637	\$ 18,935	\$ 15,913
Service charges on deposit accounts	3,608	3,334	10,339	10,426
Other service fees	897	805	2,682	2,296
Mortgage banking service fees	476	457	1,406	1,386
Change in value of mortgage servicing rights	(232)	236	(691)	(2,258)
Total service charges and fees	11,265	10,469	32,671	27,763
Increase in cash value of life insurance	644	773	2,062	2,203
Asset management and commission income	957	667	2,738	2,244
Gain on sale of loans	1,814	3,035	7,908	5,662
Lease brokerage income	183	175	542	495
Sale of customer checks	107	91	342	303
Gain on sale of investment securities	—	7	—	7
Gain (loss) on marketable equity securities	(14)	—	(59)	72
Other	139	(80)	958	(135)
Total other non-interest income	3,830	4,668	14,491	10,851
Total non-interest income	\$ 15,095	\$ 15,137	\$ 47,162	\$ 38,614

The components of non-interest expense were as follows:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Base salaries, net of deferred loan origination costs	\$ 17,673	\$ 18,754	\$ 50,721	\$ 53,654
Incentive compensation	3,123	2,184	11,025	7,680
Benefits and other compensation costs	5,478	8,383	16,939	22,314
Total salaries and benefits expense	26,274	29,321	78,685	83,648
Occupancy	3,771	3,440	11,197	10,713
Data processing and software	3,689	3,561	10,092	10,585
Equipment	1,336	1,549	4,060	4,411
Intangible amortization	1,409	1,431	4,271	4,293
Advertising	966	869	2,080	2,065
ATM and POS network charges	1,692	1,314	4,489	3,897
Professional fees	1,090	955	2,730	2,399
Telecommunications	574	619	1,719	1,983
Regulatory assessments and insurance	673	538	1,903	993
Merger and acquisition expense	651	—	651	—
Postage	156	118	478	691
Operational losses	244	154	665	559
Courier service	286	345	868	1,013
Gain on sale or acquisition of foreclosed assets	(144)	—	(210)	(57)
(Gain) loss on disposal of fixed assets	(19)	22	(445)	37
Other miscellaneous expense	3,159	2,478	8,363	9,783
Total other non-interest expense	19,533	17,393	52,911	53,365
Total non-interest expense	\$ 45,807	\$ 46,714	\$ 131,596	\$ 137,013

### Note 11 - Earnings Per Share

Basic earnings per share represent income available to common shareholders divided by the weighted-average number of common shares outstanding during the period. Diluted earnings per share reflect additional common shares that would have been outstanding if dilutive potential common shares had been issued, as well as any adjustments to income that would result from assumed issuance. Potential common shares that may be issued by the Company relate to outstanding stock options and restricted stock units (RSUs), and are determined using the treasury stock method. Earnings per share have been computed based on the following:

(in thousands)	Three months ended September 30,	
	2021	2020
Net income	\$ 27,422	\$ 17,606
Average number of common shares outstanding	29,714	29,764
Effect of dilutive stock options and restricted stock	137	80
Average number of common shares outstanding used to calculate diluted earnings per share	29,851	29,844
Options excluded from diluted earnings per share because of their antidilutive effect	—	—

  

(in thousands)	Nine months ended September 30,	
	2021	2020
Net income	\$ 89,433	\$ 41,157
Average number of common shares outstanding	29,720	29,971
Effect of dilutive stock options and restricted stock	167	112
Average number of common shares outstanding used to calculate diluted earnings per share	29,887	30,083
Options excluded from diluted earnings per share because of their antidilutive effect	—	—

### Note 12 – Comprehensive Income (Loss)

Accounting principles generally require that recognized revenue, expenses, gains and losses be included in net income. Although certain changes in assets and liabilities, such as unrealized gains and losses on available-for-sale securities, are reported as a separate component of the equity section of the balance sheet identified as accumulated other comprehensive income (AOCI), such items, along with net income, are components of other comprehensive income (loss) (OCI).

The components of other comprehensive income (loss) and related tax effects are as follows:

(in thousands)	Three months ended September 30,		Nine months ended September 30, 2021	
	2021	2020	2021	2020
Unrealized holding losses on available for sale securities before reclassifications	\$ (6,304)	\$ 4,645	\$ (11,249)	\$ 10,043
Amounts reclassified out of AOCI:				
Realized gain on debt securities	—	(7)	—	(7)
Unrealized holding losses on available for sale securities after reclassifications	(6,304)	4,638	(11,249)	10,036
Tax effect	1,864	(1,372)	3,325	(2,967)
Unrealized holding losses on available for sale securities, net of tax	(4,440)	3,266	(7,924)	7,069
Change in unfunded status of the supplemental retirement plans before reclassifications	(49)	1,936	(147)	2,607
Amounts reclassified out of AOCI:				
Amortization of prior service cost	(14)	(14)	(43)	(41)
Amortization of actuarial losses	63	478	190	1,434
Total amounts reclassified out of accumulated other comprehensive income	49	464	147	1,393
Change in unfunded status of the supplemental retirement plans after reclassifications	—	2,400	—	4,000
Tax effect	—	(709)	—	(1,183)
Change in unfunded status of the supplemental retirement plans, net of tax	—	1,691	—	2,817
Change in joint beneficiary agreement liability before reclassifications	—	—	(629)	912
Tax effect	—	—	—	—
Change in joint beneficiary agreement liability before reclassifications, net of tax	—	—	(629)	912
Total other comprehensive income (loss)	\$ (4,440)	\$ 4,957	\$ (8,553)	\$ 10,798

The components of accumulated other comprehensive income, included in shareholders' equity, are as follows:

(in thousands)	September 30, 2021	December 31, 2020
Net unrealized gain on available for sale securities	\$ 7,934	\$ 19,183
Tax effect	(2,346)	(5,671)
Unrealized holding gain on available for sale securities, net of tax	5,588	13,512
Unfunded status of the supplemental retirement plans	(1,294)	(1,294)
Tax effect	382	382
Unfunded status of the supplemental retirement plans, net of tax	(912)	(912)
Joint beneficiary agreement liability	(949)	(320)
Tax effect	—	—
Joint beneficiary agreement liability, net of tax	(949)	(320)
Accumulated other comprehensive income	\$ 3,727	\$ 12,280

### Note 13 - Fair Value Measurement

The Company utilizes fair value measurements to record fair value adjustments to certain assets and liabilities and to determine fair value disclosures. In estimating fair value, the Company utilizes valuation techniques that are consistent with the market approach, income approach, and/or the cost approach. Inputs to valuation techniques include the assumptions that market participants would use in pricing an asset or liability including assumptions about the risk inherent in a particular valuation technique, the effect of a restriction on the sale or use of an asset and the risk of nonperformance. Marketable equity securities, debt securities available-for-sale, loans held for sale, and mortgage servicing rights are recorded at fair value on a recurring basis. Additionally, from time to time, the Company may be required to record at fair value other assets on a nonrecurring basis, such as loans held for investment and certain other assets. These nonrecurring fair value adjustments typically involve application impairment write-downs of individual assets.

The Company groups assets and liabilities at fair value in three levels, based on the markets in which the assets and liabilities are traded

and the observable nature of the assumptions used to determine fair value. These levels are:

Level 1 - Valuation is based upon quoted prices for identical instruments traded in active markets.

Level 2 - Valuation is based upon quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market.

Level 3 - Valuation is generated from model-based techniques that use at least one significant assumption not observable in the market. These unobservable assumptions reflect estimates of assumptions that market participants would use in pricing the asset or liability. Valuation techniques include use of option pricing models, discounted cash flow models and similar techniques.

*Marketable equity securities and debt securities available for sale* - Marketable equity securities and debt securities available for sale are recorded at fair value on a recurring basis. Fair value measurement is based upon quoted prices, if available. If quoted prices are not available, fair values are measured using independent pricing models or other model-based valuation techniques such as the present value of future cash flows, adjusted for the security's credit rating, prepayment assumptions and other factors such as credit loss assumptions. Level 1 securities include those traded on an active exchange, such as the New York Stock Exchange, U.S. Treasury securities that are traded by dealers or brokers in active over-the-counter markets and money market funds. Level 2 securities include mortgage-backed securities issued by government sponsored entities, municipal bonds and corporate debt securities. The Company had no securities classified as Level 3 during any of the periods covered in these financial statements.

*Loans held for sale* - Loans held for sale are carried at the lower of cost or fair value. The fair value of loans held for sale is based on what secondary markets are currently offering for loans with similar characteristics. As such, we classify those loans subjected to recurring fair value adjustments as Level 2.

*Individually evaluated loans* - Loans are not recorded at fair value on a recurring basis. However, from time to time, certain loans have individual risk characteristics not consistent with a pool of loans and is individually evaluated for credit reserves. Loans for which it is probable that payment of interest and principal will not be made in accordance with the original contractual terms of the loan agreement are typically individually evaluated. The fair value of these loans are estimated using one of several methods, including collateral value, fair value of similar debt, enterprise value, liquidation value and discounted cash flows. Those loans not requiring an allowance represent loans for which the fair value of the expected repayments or collateral exceed the recorded investments in such loans. Loans where an allowance is established based on the fair value of collateral require classification in the fair value hierarchy. When the fair value of the collateral is based on an observable market price or a current appraised value which uses substantially observable data, the Company records the loan as nonrecurring Level 2. When an appraised value is not available or management determines the fair value of the collateral is further impaired below the appraised value, or the appraised value contains a significant unobservable assumption, such as deviations from comparable sales, and there is no observable market price, the Company records the loan as nonrecurring Level 3.

*Foreclosed assets* - Foreclosed assets include assets acquired through, or in lieu of, loan foreclosure. Foreclosed assets are held for sale and are initially recorded at fair value at the date of foreclosure, establishing a new cost basis. Subsequent to foreclosure, management periodically performs valuations and the assets are carried at the lower of carrying amount or fair value less cost to sell. When the fair value of foreclosed assets is based on an observable market price or a current appraised value which uses substantially observable data, the Company records the loan as nonrecurring Level 2. When an appraised value is not available or management determines the fair value of the collateral is further impaired below the appraised value, or the appraised value contains a significant unobservable assumption, such as deviations from comparable sales, and there is no observable market price, the Company records the foreclosed asset as nonrecurring Level 3. Revenue and expenses from operations and changes in the valuation allowance are included in other non-interest expense.

*Mortgage servicing rights* - Mortgage servicing rights are carried at fair value. A valuation model, which utilizes a discounted cash flow analysis using a discount rate and prepayment speed assumptions is used in the computation of the fair value measurement. While the prepayment speed assumption is currently quoted for comparable instruments, the discount rate assumption currently requires a significant degree of management judgment and is therefore considered an unobservable input. As such, the Company classifies mortgage servicing rights subjected to recurring fair value adjustments as Level 3.

[Table of Contents](#)

The table below presents the recorded amount of assets and liabilities measured at fair value on a recurring basis (in thousands):

Fair value at September 30, 2021	Total	Level 1	Level 2	Level 3
Marketable equity securities	\$ 2,965	\$ 2,965		
Debt securities available for sale:				
Obligations of U.S. government corporations and agencies	1,244,616		1,244,616	
Obligations of states and political subdivisions	168,107		168,107	
Corporate bonds	6,796		6,796	
Asset backed securities	676,302		676,302	
Loans held for sale	3,072		3,072	
Mortgage servicing rights	5,736			5,736
<b>Total assets measured at fair value</b>	<b>\$ 2,107,594</b>	<b>\$ 2,965</b>	<b>\$ 2,098,893</b>	<b>\$ 5,736</b>

Fair value at December 31, 2020	Total	Level 1	Level 2	Level 3
Marketable equity securities	\$ 3,025	\$ 3,025	\$ —	\$ —
Debt securities available for sale:				
Obligations of U.S. government corporations and agencies	812,374	—	812,374	—
Obligations of states and political subdivisions	129,095	—	129,095	—
Corporate bonds	2,544	—	2,544	—
Asset backed securities	470,251	—	470,251	—
Loans held for sale	6,268	—	6,268	—
Mortgage servicing rights	5,092	—	—	5,092
<b>Total assets measured at fair value</b>	<b>\$ 1,428,649</b>	<b>\$ 3,025</b>	<b>\$ 1,420,532</b>	<b>\$ 5,092</b>

Transfers between levels of the fair value hierarchy are recognized on the actual date of the event or circumstances that caused the transfer, which generally corresponds with the Company's quarterly valuation process. There were no transfers between any levels during the nine months ended September 30, 2021, or the year ended December 31, 2020.

The following table provides a reconciliation of assets and liabilities measured at fair value using significant unobservable inputs (Level 3) on a recurring basis during the time periods indicated. Had there been any transfer into or out of Level 3 during the time periods indicated, the amount included in the "Transfers into (out of) Level 3" column would represent the beginning balance of an item in the period (interim quarter) during which it was transferred (in thousands):

Three months ended September 30,	Beginning Balance	Transfers into (out of) Level 3	Change Included in Earnings	Issuances	Ending Balance
2021: Mortgage servicing rights	\$ 5,603	—	\$ (233)	\$ 366	\$ 5,736
2020: Mortgage servicing rights	\$ 4,250	—	\$ 236	\$ 434	\$ 4,920

  

Nine months ended September 30,	Beginning Balance	Transfers into (out of) Level 3	Change Included in Earnings	Issuances	Ending Balance
2021: Mortgage servicing rights	\$ 5,092	—	\$ (691)	\$ 1,335	\$ 5,736
2020: Mortgage servicing rights	\$ 6,200	—	\$ (2,258)	\$ 978	\$ 4,920

The key unobservable inputs used in determining the fair value of mortgage servicing rights are mortgage prepayment speeds and the discount rate used to discount cash projected cash flows. Generally, any significant increases in the mortgage prepayment speed and discount rate utilized in the fair value measurement of the mortgage servicing rights will result in a negative fair value adjustments (and decrease in the fair value measurement). Conversely, a decrease in the mortgage prepayment speed and discount rate will result in a positive fair value adjustment (and increase in the fair value measurement).

[Table of Contents](#)

The following table presents quantitative information about recurring Level 3 fair value measurements at September 30, 2021 and December 31, 2020:

As of September 30, 2021:	Fair Value (in thousands)	Valuation Technique	Unobservable Inputs	Range, Weighted Average
Mortgage Servicing Rights	\$ 5,736	Discounted cash flow	Constant prepayment rate	12% - 17%; 13.3%
			Discount rate	10% - 14%; 12%
As of December 31, 2020:				
Mortgage Servicing Rights	\$ 5,092	Discounted cash flow	Constant prepayment rate	14% - 20.0%; 17.6%
			Discount rate	10% - 14%; 12%

The tables below present the recorded investment in assets and liabilities measured at fair value on a nonrecurring basis, as of the dates indicated (in thousands):

September 30, 2021	Total	Level 1	Level 2	Level 3	Total Gains (Losses)
Fair value:					
Individually evaluated loans	\$ 2,942	—	—	\$ 2,942	\$ (840)
Foreclosed assets	447	—	—	447	113
Total assets measured at fair value	<u>\$ 3,389</u>	<u>\$ —</u>	<u>\$ —</u>	<u>\$ 3,389</u>	<u>\$ (727)</u>

December 31, 2020	Total	Level 1	Level 2	Level 3	Total Gains (Losses)
Fair value:					
Individually evaluated loans	\$ 1,424	—	—	\$ 1,424	\$ (1,489)
Foreclosed assets	979	—	—	979	155
Total assets measured at fair value	<u>\$ 2,403</u>	<u>—</u>	<u>—</u>	<u>\$ 2,403</u>	<u>\$ (1,334)</u>

September 30, 2020	Total	Level 1	Level 2	Level 3	Total Losses
Fair value:					
Individually evaluated loans	<u>\$ 1,024</u>	<u>—</u>	<u>—</u>	<u>\$ 1,024</u>	<u>\$ (309)</u>

The individually evaluated loan amounts above represent collateral dependent loans that have been adjusted to fair value. When the Company identifies a collateral dependent loan with unique risk characteristics, the Company evaluates the need for an allowance using the current fair value of the collateral, less selling costs. Depending on the characteristics of a loan, the fair value of collateral is generally estimated by obtaining external appraisals. If the Company determines that the value of the loan is less than the recorded investment in the loan, the Company recognizes this impairment and adjust the carrying value of the loan to fair value through the allowance for credit losses. The loss represents charge-offs or impairments on collateral dependent loans for fair value adjustments based on the fair value of collateral. The carrying value of loans fully charged-off is zero.

The foreclosed assets amount above represents impaired real estate that has been adjusted to fair value. Foreclosed assets represent real estate which the Company has taken control of in partial or full satisfaction of loans. At the time of foreclosure, other real estate owned is recorded at fair value less costs to sell, which becomes the property's new basis. Any write-downs based on the asset's fair value at the date of acquisition are charged to the allowance for credit losses. After foreclosure, management periodically performs valuations such that the real estate is carried at the lower of its new cost basis or fair value, net of estimated costs to sell. Fair value adjustments on other real estate owned are recognized within net loss on real estate owned. The loss represents impairments on real estate owned for fair value adjustments based on the fair value of the real estate.

The Company's property appraisals are primarily based on the sales comparison approach and income approach methodologies, which consider recent sales of comparable properties, including their income generating characteristics, and then make adjustments to reflect the general assumptions that a market participant would make when analyzing the property for purchase. These adjustments may increase or decrease an appraised value and can vary significantly depending on the location, physical characteristics and income producing potential of each property. Additionally, the quality and volume of market information available at the time of the appraisal can vary from period to period and cause significant changes to the nature and magnitude of comparable sale adjustments. Given these variations, comparable sale adjustments are generally not a reliable indicator for how fair value will increase or decrease from period to period. Under certain circumstances, management discounts are applied based on specific characteristics of an individual property.

[Table of Contents](#)

The following table presents quantitative information about Level 3 fair value measurements for financial instruments measured at fair value on a nonrecurring basis at September 30, 2021:

September 30, 2021	Fair Value (in thousands)	Valuation Technique	Unobservable Inputs	Range, Weighted Average
Individually evaluated loans	\$ 2,942	Sales comparison approach Income approach	Adjustment for differences between comparable sales; Capitalization rate	Not meaningful N/A
Foreclosed assets (Residential real estate)	\$ 447	Sales comparison approach	Adjustment for differences between comparable sales	Not meaningful N/A

The following table presents quantitative information about Level 3 fair value measurements for financial instruments measured at fair value on a nonrecurring basis at December 31, 2020:

December 31, 2020	Fair Value (in thousands)	Valuation Technique	Unobservable Inputs	Range, Weighted Average
Individually evaluated loans	\$ 1,424	Sales comparison approach Income approach	Adjustment for differences between comparable sales; Capitalization rate	Not meaningful N/A
Foreclosed assets (Residential real estate)	\$ 979	Sales comparison approach	Adjustment for differences between comparable sales	Not meaningful N/A

Fair values for financial instruments are management's estimates of the values at which the instruments could be exchanged in a transaction between willing parties. The Company uses the exit price notion when measuring the fair value of financial instruments. These estimates are subjective and may vary significantly from amounts that would be realized in actual transactions. In addition, other significant assets are not considered financial assets including, any mortgage banking operations, deferred tax assets, and premises and equipment. Further, the tax ramifications related to the realization of the unrealized gains and losses can have a significant effect on the fair value estimates and have not been considered in any of these estimates.

(in thousands)	September 30, 2021		December 31, 2020	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
<b>Financial assets:</b>				
<b>Level 1 inputs:</b>				
Cash and due from banks	\$ 83,188	\$ 83,188	\$ 77,253	\$ 77,253
Cash at Federal Reserve and other banks	657,048	657,048	592,298	592,298
<b>Level 2 inputs:</b>				
Securities held to maturity	216,979	228,174	284,563	298,726
Restricted equity securities	17,250	N/A	17,250	N/A
<b>Level 3 inputs:</b>				
Loans, net	4,803,190	4,808,023	4,671,280	4,753,027
<b>Financial liabilities:</b>				
<b>Level 2 inputs:</b>				
Deposits	7,236,822	7,243,986	6,505,934	6,507,235
Other borrowings	45,601	45,601	26,914	26,914
<b>Level 3 inputs:</b>				
Junior subordinated debt	57,965	57,907	57,635	56,632
(in thousands)	Contract Amount	Fair Value	Contract Amount	Fair Value
<b>Off-balance sheet:</b>				
<b>Level 3 inputs:</b>				
Commitments	\$ 1,531,412	\$ 15,314	\$ 1,426,827	\$ 14,268
Standby letters of credit	23,207	232	15,056	151
Overdraft privilege commitments	111,980	1,119	110,813	1,108

**Note 14 - Regulatory Matters**

The Company is subject to various regulatory capital requirements administered by federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on the Company's consolidated financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Company must meet specific capital guidelines that involve quantitative measures of the Company's assets, liabilities and certain off-balance-sheet items as calculated under regulatory accounting practices. The Company's capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weightings and other factors.

Quantitative measures established by regulation to ensure capital adequacy require the Company to maintain minimum amounts and ratios (set forth in the table below) of total, Tier 1, and common equity Tier 1 capital to risk-weighted assets, and of Tier 1 capital to average assets. The following tables present actual and required capital ratios as of September 30, 2021 and December 31, 2020 for the Company and the Bank under applicable Basel III Capital Rules. The minimum capital amounts presented include the minimum required capital levels as of September 30, 2021 and December 31, 2020 based on the then phased-in provisions of the Basel III Capital Rules. Capital levels required to be considered well capitalized are based upon prompt corrective action regulations, as amended to reflect the changes under the Basel III Capital Rules.

	Actual		Required for Capital Adequacy Purposes		Required to be Considered Well Capitalized	
	Amount	Ratio	Amount	Ratio	Amount	Ratio
As of September 30, 2021:	(dollars in thousands)					
<b>Total Capital (to Risk Weighted Assets):</b>						
Consolidated	\$ 869,196	15.41 %	\$ 592,435	10.50 %	N/A	N/A
Tri Counties Bank	\$ 860,080	15.26 %	\$ 591,775	10.50 %	\$ 563,595	10.00 %
<b>Tier 1 Capital (to Risk Weighted Assets):</b>						
Consolidated	\$ 798,433	14.15 %	\$ 479,590	8.50 %	N/A	N/A
Tri Counties Bank	\$ 789,416	14.01 %	\$ 479,056	8.50 %	\$ 450,876	8.00 %
<b>Common equity Tier 1 Capital (to Risk Weighted Assets):</b>						
Consolidated	\$ 742,209	13.15 %	\$ 394,957	7.00 %	N/A	N/A
Tri Counties Bank	\$ 789,416	14.01 %	\$ 394,517	7.00 %	\$ 366,337	6.50 %
<b>Tier 1 Capital (to Average Assets):</b>						
Consolidated	\$ 798,433	9.85 %	\$ 324,391	4.00 %	N/A	N/A
Tri Counties Bank	\$ 789,416	9.74 %	\$ 324,254	4.00 %	\$ 405,317	5.00 %
	Actual		Required for Capital Adequacy Purposes		Required to be Considered Well Capitalized	
	Amount	Ratio	Amount	Ratio	Amount	Ratio
As of December 31, 2020:	(dollars in thousands)					
<b>Total Capital (to Risk Weighted Assets):</b>						
Consolidated	\$ 793,433	15.22 %	\$ 547,352	10.50 %	N/A	N/A
Tri Counties Bank	\$ 780,320	14.97 %	\$ 547,156	10.50 %	\$ 521,101	10.00 %
<b>Tier 1 Capital (to Risk Weighted Assets):</b>						
Consolidated	\$ 727,879	13.96 %	\$ 443,094	8.50 %	N/A	N/A
Tri Counties Bank	\$ 714,811	13.72 %	\$ 442,936	8.50 %	\$ 416,881	8.00 %
<b>Common equity Tier 1 Capital (to Risk Weighted Assets):</b>						
Consolidated	\$ 671,975	12.89 %	\$ 364,901	7.00 %	N/A	N/A
Tri Counties Bank	\$ 714,811	13.72 %	\$ 364,771	7.00 %	\$ 338,716	6.50 %
<b>Tier 1 Capital (to Average Assets):</b>						
Consolidated	\$ 727,879	9.93 %	\$ 293,138	4.00 %	N/A	N/A
Tri Counties Bank	\$ 714,811	9.76 %	\$ 292,949	4.00 %	\$ 366,186	5.00 %

As of September 30, 2021 and December 31, 2020, capital levels at the Company and the Bank exceed all capital adequacy requirements under the Basel III Capital Rules. Also, at September 30, 2021 and December 31, 2020, the Bank's capital levels exceeded the minimum amounts necessary to be considered well capitalized under the current regulatory framework for prompt corrective action.

The Basel III Capital Rules require for all banking organizations to maintain a capital conservation buffer above the minimum risk-based capital requirements in order to avoid certain limitations on capital distributions, stock repurchases and discretionary bonus payments to executive officers. The capital conservation buffer is exclusively composed of common equity tier 1 capital, and it applies to each of the risk-based capital ratios but not the leverage ratio. At September 30, 2021, the Company and the Bank are in compliance with the capital conservation buffer requirement.

#### **Note 15 - Pending Merger**

On July 27, 2021, the Company entered into an Agreement and Plan of Merger and Reorganization (the "Merger Agreement") with Valley Republic Bancorp, a California corporation ("Valley"), providing for the merger of Valley with and into the Company, with the Company as the surviving corporation. The Merger Agreement contemplates that immediately after the Merger, Valley Republic Bank, a California state-chartered bank and wholly-owned subsidiary of Valley, will merge with and into Tri Counties Bank, a California state-chartered bank and wholly-owned subsidiary of the Company, with Tri Counties Bank as the surviving bank (the "Bank Merger"). The Merger Agreement was adopted and unanimously approved by the Board of Directors of each of the Company and Valley. As of September 30, 2021, Valley had a total asset size of approximately \$1.41 billion. The transaction, subject to customary regulatory approvals as well as approval by a majority of the Valley Shareholders, is expected to close in the coming months.

## **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

### **FORWARD-LOOKING STATEMENTS**

#### **Cautionary Statements Regarding Forward-Looking Information**

The statements contained herein that are not historical facts are forward-looking statements based on management's current expectations and beliefs concerning future developments and their potential effects on the Company. Such statements involve inherent risks and uncertainties, many of which are difficult to predict and are generally beyond our control. There can be no assurance that future developments affecting us will be the same as those anticipated by management. We caution readers that a number of important factors could cause actual results to differ materially from those expressed in, or implied or projected by, such forward-looking statements. These risks and uncertainties include, but are not limited to, the following: the strength of the United States economy in general and the strength of the local economies in which we conduct operations; the effects of, and changes in, trade, monetary and fiscal policies and laws, including interest rate policies of the Board of Governors of the Federal Reserve System; inflation, interest rate, market and monetary fluctuations; the impact of changes in financial services policies, laws and regulations; technological changes; weather, natural disasters and other catastrophic events that may or may not be caused by climate change and their effects on economic and business environments in which the Company operates; the continuing adverse impact on the U.S. economy, including the markets in which we operate, due to the length, severity, magnitude and duration of the COVID-19 global pandemic, and the impact of a slowing U.S. economy and increased unemployment on the performance of our loan portfolio, the market value of our investment securities, the availability of sources of funding and the demand for our products; the costs or effects of mergers, acquisitions or dispositions we may make, such as our pending acquisition of Valley Republic Bancorp, including, without limitation, the failure to achieve the expected revenue growth and/or expense savings from such acquisitions, and/or the failure to effectively integrate an acquisition target into our operations; the possibility that the merger between us and Valley will not close when expected or at all because required regulatory, shareholder, or other approvals are not received or other conditions to the closing are not satisfied on a timely basis or at all, or are obtained subject to conditions that are not anticipated (and the risk that required regulatory approvals may result in the imposition of conditions that could adversely affect the combined company or the expected benefits of the proposed transaction); the occurrence of any event, change, or other circumstances that could give rise to the right of one or both of the parties to terminate the definitive merger agreement between the Company and Valley; the risk that any announcements relating to the merger could have adverse effects on the market price of the common stock of either or both parties to the transaction; changes in the economy, which could materially impact credit quality trends and the ability to generate loans and gather deposits, including the pace of the recovery following the COVID-19 pandemic; the ability of us to execute our business plan in new lending markets; the future operating or financial performance of the Company, including our outlook for future growth, changes in the level of our nonperforming assets and charge-offs; the appropriateness of the allowance for credit losses including the timing and effects of the implementation of the current expected credit losses model; any deterioration in values of California real estate, both residential and commercial; the effect of changes in accounting standards and practices; possible other-than-temporary impairment of securities held by us; changes in consumer spending, borrowing and savings habits; our ability to attract deposits and other sources of liquidity; changes in the financial performance and/or condition of our borrowers; our noninterest expense and the efficiency ratio; competition and innovation with respect to financial products and services by banks, financial institutions and non-traditional providers including retail businesses and technology companies; the challenges of integrating and retaining key employees; the costs and effects of litigation and of unexpected or adverse outcomes in such litigation; a failure in or breach of our operational or security systems or infrastructure, or those of our third-party vendors or other service providers, including as a result of cyber-attacks and the cost to defend against such attacks; the effect of a fall in stock market prices on our brokerage and wealth management businesses; and our ability to

manage the risks involved in the foregoing. Additional factors that could cause results to differ materially from those described above can be found under "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2020, which is on file with the Securities and Exchange Commission (the "SEC") and available in the "Investor Relations" section of our website, <https://www.tcbk.com/investor-relations> and in other documents we file with the SEC. Annualized, pro forma, projections and estimates are not forecasts and may not reflect actual results.

## **General**

As TriCo Bancshares (referred to in this report as "we", "our" or the "Company") has not commenced any business operations independent of Tri Counties Bank (the "Bank"), the following discussion pertains primarily to the Bank. Average balances, including such balances used in calculating certain financial ratios, are generally comprised of average daily balances for the Company. Within Management's Discussion and Analysis of Financial Condition and Results of Operations, interest income, net interest income, net interest yield, and efficiency ratio are generally presented on a fully tax-equivalent ("FTE") basis. The Company believes the use of these non-generally accepted accounting principles (non-GAAP) measures provides additional clarity in assessing its results, and the presentation of these measures on a FTE basis is a common practice within the banking industry. Interest income and net interest income are shown on a non-FTE basis in the Part I - Financial Information section of this Form 10-Q, and a reconciliation of the FTE and non-FTE presentations is provided below in the discussion of net interest income.

## **Critical Accounting Policies and Estimates**

The Company's discussion and analysis of its financial condition and results of operations are based upon the Company's consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires the Company to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. On an on-going basis, the Company evaluates its estimates, including those that materially affect the financial statements and are related to the adequacy of the allowance for loan losses, investments, mortgage servicing rights, fair value measurements, retirement plans and intangible assets. The Company bases its estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions. A detailed discussion related to the Company's accounting policies including those related to estimates on the allowance for loan losses, other than temporary impairment of investments and impairment of intangible assets, can be found in Note 1 of the consolidated financial statements included in the Company's annual report on Form 10-K for the year ended December 31, 2020.

## **Geographical Descriptions**

For the purpose of describing the geographical location of the Company's operations, the Company has defined northern California as that area of California north of, and including, Stockton to the east and San Jose to the west; central California as that area of the state south of Stockton and San Jose, to and including, Bakersfield to the east and San Luis Obispo to the west; and southern California as that area of the state south of Bakersfield and San Luis Obispo.

## **Recent Developments**

On July 22, 2021, the Company entered into a definitive agreement with Valley Republic Bancorp ("Valley") to acquire Valley and its wholly-owned subsidiary, Valley Republic Bank. Under the terms of the agreement, Valley shareholders will receive 0.95 of a share of TriCo's common stock in exchange for each share of Valley's common stock, subject to certain potential adjustments. The aggregate merger consideration of \$184.8 million includes \$180.6 million in TriCo stock to be issued to Valley common shareholders and \$4.2 million to be paid in cash to Valley restricted stock and option holders. The merger is expected to qualify as a tax-free reorganization.

The proposed transaction is expected to close in the coming months, subject to satisfaction of customary closing conditions, including regulatory approvals and shareholder approval from Valley's shareholders. The transaction is expected to be 5.5% accretive to TriCo's earnings per share in 2022, with 1.6% dilution to tangible book value per share, and a tangible book value earnback of 2.0 years. The earnings per share accretion estimates are based on anticipated cost savings of approximately 17% of Valley's non-interest expense and does not include any benefits from potential revenue synergies which may result, although opportunities have been identified.

For additional information about the proposed acquisition of Valley, see the Company's Current Report on Form 8-K filed with the SEC on July 27, 2021, the definitive agreement filed therewith, and the Form S-4 and subsequent Form S-4/A filed with the SEC on October 20, 2021 and October 27, 2021, respectively.

## **Financial Highlights**

Performance highlights and other developments for the Company as of or for the three and nine months ended September 30, 2021 included the following:

- For the three and nine months ended September 30, 2021, the Company's return on average assets was 1.30% and 1.48%, respectively, and the return on average equity was 11.02% and 12.42%, respectively.
- Organic loan growth, excluding PPP, totaled \$30.7 million (2.6% annualized) for the current quarter and \$335.7 million (7.6%) for the trailing twelve-month period.
- For the current quarter, net interest margin was 3.50% on a tax equivalent basis as compared to 3.72% in the quarter ended September 30, 2020, and a decrease of 8 basis points from 3.58% in the trailing quarter.
- The efficiency ratio was 52.87% for the nine months ended September 30, 2021, as compared to 59.59% for the same period of the prior year.
- As of September 30, 2021, the Company reported total loans, total assets and total deposits of \$4.89 billion, \$8.46 billion and \$7.24 billion, respectively. As a direct result of the considerable deposit growth in the last 6 quarters, the loan to deposit ratio was 67.54% as of September 30, 2021, as compared to 73.21% at December 31, 2020 and 76.12% at September 30, 2020.
- The average rate of interest paid on deposits, including non-interest-bearing deposits, remained at 0.05% for the third quarter of 2021 as compared with 0.05% for the trailing quarter, and decreased by 4 basis points from the average rate paid of 0.09% during the same quarter of the prior year.
- The balance of PPP loans outstanding at September 30, 2021 totaled \$157.5 million and the balance of SBA fees remaining to be accreted totaled \$6.0 million. Approximately 98% of all round one and 25% of all round two PPP loans have been forgiven and repaid by the SBA.
- Noninterest income related to service charges and fees was \$11.3 million and \$32.7 million for the three and nine month periods ended September 30, 2021, an increase of 7.6% and 17.7% when compared to the same periods in 2020.
- Gains generated from the origination and sale of mortgage loans were \$1,814,000 in the third quarter of 2021 as compared with \$2,847,000 and \$3,035,000 during the trailing quarter and same quarter of the prior year.
- The reversal of provision for credit losses for loans and debt securities was \$1.4 million during the quarter ended September 30, 2021, as compared to a reversal of provision expense of \$0.3 million during the trailing quarter ended June 30, 2021, and a provision expense totaling \$7.6 million for the three month period ended September 30, 2020.
- The allowance for credit losses to total loans was 1.72% as of September 30, 2021, compared to 1.93% as of December 31, 2020, and 1.81% as of September 30, 2020. Non-performing assets to total assets were 0.37% at September 30, 2021, as compared to 0.43% as of June 30, 2021, and 0.34% at September 30, 2020.

## **SBA Paycheck Protection Program and COVID Deferrals**

In March 2020, the Small Business Administration ("SBA") Paycheck Protection Program ("PPP") was created to help small businesses keep workers employed during the COVID-19 crisis. The Company originated loans under this program beginning in April, 2020 through July, 2020 (Round 1). Following the SBA's announcement of a second round of PPP lending with streamlined requirements for both borrowers and lenders in December 2020, the Company resumed accepting applications in January, 2021 (Round 2). The SBA ended PPP and did not accept new borrowing applications, effective May 31, 2021.

As of September 30, 2021, the total gross balance outstanding of PPP loans was \$157,461,000 as compared to total PPP originations of \$640,410,000. In connection with the origination of these loans, the Company earned approximately \$25,299,000 in loan fees, offset by deferred loan costs of approximately \$1,245,000, the net of which will be recognized over the earlier of loan maturity (between 24-60 months), repayment or receipt of forgiveness confirmation. As of September 30, 2021, there was approximately \$6,013,000 in net deferred fee income remaining to be recognized. During the three and nine months ended September 30, 2021, the Company recognized \$2,984,000 and \$10,306,000, respectively in fees on PPP loans as compared with \$2,603,000 and \$4,959,000 for the three and nine months ended September 30, 2020, respectively.

The following is a summary of PPP loan related information as of the periods indicated:

(dollars in thousands)	September 30, 2021	June 30, 2021	March 31, 2021	December 31, 2020	September 30, 2020
Total number of PPP loans outstanding	1,449	2,209	2,484	2,310	2,924
PPP loan balance (Round 1 origination), gross	\$ 9,302	\$ 51,547	\$ 193,958	\$ 333,982	\$ 437,793
PPP loan balance (Round 2 origination), gross	148,159	197,035	176,316	n/a	n/a
Total PPP loans, gross outstanding	\$ 157,461	\$ 248,582	\$ 370,274	\$ 333,982	\$ 437,793
PPP deferred loan fees (Round 1 origination)	\$ 40	\$ 477	\$ 2,358	\$ 7,212	\$ 11,846
PPP deferred loan fees (Round 2 origination)	5,973	8,513	7,072	n/a	n/a
Total PPP deferred loan fees outstanding	\$ 6,013	\$ 8,990	\$ 9,430	\$ 7,212	\$ 11,846

### **COVID Deferrals**

Following the passage of the CARES Act legislation, the "Interagency Statement on Loan Modifications and Reporting for Financial Institutions Working with Customers Affected by the Coronavirus" was issued by federal bank regulators, which offers temporary relief from troubled debt restructuring accounting for loan payment deferrals for certain customers whose businesses are experiencing economic hardship due to Coronavirus. The applicable period for this relief, originally expected to expire on December 31, 2020, was extended through 2021 by way of the Consolidated Appropriations Act.

The following is a summary of COVID related loan customer modifications with outstanding balances as of September 30, 2021:

(in thousands)	Modified Loan Balances Outstanding	% of Total Category of Loans	Modification Type		Deferral Term			
			Interest Only Deferral	Principal and Interest Deferral	90 Days	180 Days	Other	
Commercial real estate:								
CRE non-owner occupied	\$ 22,264	1.5 %	100.0 %	— %	17.4 %	65.6 %	17.0 %	
CRE owner occupied	1,243	0.2	100.0	—	—	—	100.0	
Multifamily	—	—	—	—	—	—	—	
Farmland	—	—	—	—	—	—	—	
Total commercial real estate loans	23,507	0.7	—	—	16.5	62.2	21.4	
Consumer loans								
Commercial and industrial	550	0.1	100.0	—	—	—	100.0	
Construction	—	—	—	—	—	—	—	
Agriculture production	—	—	—	—	—	—	—	
Leases	—	—	—	—	—	—	—	
Total modifications	\$ 24,057	0.5 %	100.0 %	— %	16.1 %	60.8 %	23.1 %	

Of the remaining balance outstanding as of September 30, 2021, \$5,665,000 is related to second deferrals which are expected to conclude their modification period during 2021, and the remainder of deferrals are expected to conclude in the first quarter of 2022. However, as long as the current pandemic and recessionary economic conditions continue, it is possible that additional borrowers may request an initial or subsequent modification to their loan terms.

## TRICO BANCSHARES

### Financial Summary

(In thousands, except per share amounts; unaudited)

	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Net interest income	\$ 68,233	\$ 63,454	\$ 201,756	\$ 191,305
Reversal of (provision for) credit losses	1,435	(7,649)	7,755	(37,963)
Non-interest income	15,095	15,137	47,162	38,614
Non-interest expense	(45,807)	(46,714)	(131,596)	(137,013)
Provision for income taxes	(11,534)	(6,622)	(35,644)	(13,786)
Net income	\$ 27,422	\$ 17,606	\$ 89,433	\$ 41,157
<b>Per Share Data:</b>				
Basic earnings per share	\$ 0.92	\$ 0.59	\$ 3.01	\$ 1.37
Diluted earnings per share	\$ 0.92	\$ 0.59	\$ 2.99	\$ 1.37
Dividends paid	\$ 0.25	\$ 0.22	\$ 0.75	\$ 0.66
Book value at period end			\$ 33.05	\$ 30.31
Average common shares outstanding	29,714	29,764	29,720	29,971
Average diluted common shares outstanding	29,851	29,844	29,887	30,083
Shares outstanding at period end			29,715	29,769
<b>At period end:</b>				
Loans			4,887,496	4,826,338
Total investment securities			2,333,015	1,473,935
Total assets			8,458,030	7,449,799
Total deposits			7,236,822	6,340,588
Other borrowings			45,601	27,055
Shareholders' equity			982,014	902,262
<b>Financial Ratios:</b>				
<b>During the period:</b>				
Return on average assets (annualized)	1.30 %	0.95 %	1.48 %	0.79 %
Return on average equity (annualized)	11.02 %	7.79 %	12.42 %	6.13 %
Net interest margin <sup>(1)</sup> (annualized)	3.50 %	3.72 %	3.61 %	4.02 %
Efficiency ratio	54.97 %	59.44 %	52.87 %	59.59 %
Average equity to average assets	11.82 %	12.18 %	11.89 %	12.86 %
<b>At end of period:</b>				
Equity to assets			11.61 %	12.11 %
Total capital to risk-adjusted assets			15.41 %	15.23 %

<sup>(1)</sup> Fully taxable equivalent (FTE)

The Company announced net income of \$27,422,000 for the quarter ended September 30, 2021, compared to \$28,362,000 and \$17,606,000 during the quarters ended June 30, 2021 and September 30, 2020, respectively. Diluted earnings per share were \$0.92, \$0.95 and \$0.59 for the quarters ended September 30, 2021, June 30, 2021 and September 30, 2020, respectively.

### **Results of Operations**

The following discussion and analysis is designed to provide a better understanding of the significant changes and trends related to the Company and the Bank's financial condition, operating results, asset and liability management, liquidity and capital resources and should be read in conjunction with the Condensed Consolidated Financial Statements of the Company and the Notes thereto located at Item 1 of this report.

## Net Interest Income

The Company's primary source of revenue is net interest income, or the difference between interest income on interest-earning assets and interest expense on interest-bearing liabilities. Following is a summary of the components of FTE net income for the periods indicated (dollars in thousands):

(in thousands)	Three months ended		\$ Change	% Change
	September 30, 2021	June 30, 2021		
Interest income	\$ 69,628	\$ 68,479	\$ 1,149	1.7 %
Interest expense	(1,395)	(1,396)	1	(0.1)%
Fully tax-equivalent adjustment (FTE) <sup>(1)</sup>	265	255	10	3.9 %
Net interest income (FTE)	\$ 68,498	\$ 67,338	\$ 1,160	1.7 %
Net interest margin (FTE)	3.50 %	3.58 %		
Acquired loans discount accretion, net:				
Amount (included in interest income)	\$ 2,034	\$ 2,566	\$ (532)	
Net interest margin less effect of acquired loan discount accretion <sup>(1)</sup>	3.40 %	3.44 %		(0.04)%
PPP loans yield, net:				
Amount (included in interest income)	\$ 3,507	\$ 3,179	\$ 328	
Net interest margin less effect of PPP loan yield <sup>(1)</sup>	3.42 %	3.61 %		(0.19)%
Acquired loans discount accretion and PPP loan yield, net: <sup>(1)</sup>				
Amount (included in interest income)	\$ 5,541	\$ 5,745	\$ (204)	
Net interest margin less effect of acquired loan discount accretion and PPP loan yield <sup>(1)</sup>	3.31 %	3.47 %		(0.16)%

(in thousands)	Three months ended		\$ Change	% Change
	September 30,			
	2021	2020		
Interest income	\$ 69,628	\$ 65,438	\$ 4,190	6.4 %
Interest expense	(1,395)	(1,984)	589	(29.7)%
Fully tax-equivalent adjustment (FTE) <sup>(1)</sup>	265	254	11	4.3 %
Net interest income (FTE)	\$ 68,498	\$ 63,708	\$ 4,790	7.5 %
Net interest margin (FTE)	3.50 %	3.72 %		
Acquired loans discount accretion, net:				
Amount (included in interest income)	\$ 2,034	\$ 1,876	\$ 158	
Net interest margin less effect of acquired loan discount accretion <sup>(1)</sup>	3.40 %	3.61 %		(0.21)%
PPP loans yield, net:				
Amount (included in interest income)	\$ 3,507	\$ 2,603	\$ 904	
Net interest margin less effect of PPP loan yield <sup>(1)</sup>	3.42 %	3.81 %		(0.39)%
Acquired loans discount accretion and PPP loan yield, net: <sup>(1)</sup>				
Amount (included in interest income)	\$ 5,541	\$ 4,479	\$ 1,062	
Net interest margin less effect of acquired loan discount accretion and PPP loan yield <sup>(1)</sup>	3.31 %	3.70 %		(0.39)%

[Table of Contents](#)

(in thousands)	Nine months ended September 30,		\$ Change	% Change
	2021	2020		
Interest income	\$ 206,023	\$ 199,103	\$ 6,920	3.5 %
Interest expense	(4,267)	(7,798)	3,531	(45.3)%
Fully tax-equivalent adjustment (FTE) <sup>(1)</sup>	797	811	(14)	(1.7)%
Net interest income (FTE)	<u>\$ 202,553</u>	<u>\$ 192,116</u>	<u>\$ 10,437</u>	<u>5.4 %</u>
Net interest margin (FTE)	<u>3.61 %</u>	<u>4.02 %</u>		
Acquired loans discount accretion, net:				
Amount (included in interest income)	\$ 6,311	\$ 6,211	\$ 100	
Net interest margin less effect of acquired loan discount accretion <sup>(1)</sup>	3.50 %	3.91 %		(0.41)%
PPP loans yield, net:				
Amount (included in interest income)	\$ 12,549	\$ 4,959	\$ 7,590	
Net interest margin less effect of PPP loan yield <sup>(1)</sup>	3.53 %	4.07 %		(0.54)%
Acquired loans discount accretion and PPP loan yield, net:				
Amount (included in interest income)	\$ 18,860	\$ 11,170	\$ 7,690	
Net interest margin less effect of acquired loans discount and PPP loan yield <sup>(1)</sup>	3.41 %	3.91 %		(0.50)%

(1) Certain information included herein is presented on a fully tax-equivalent (FTE) basis and/or to present additional financial details which may be desired by users of this financial information. The Company believes the use of this non-generally accepted accounting principles (non-GAAP) measure provides additional clarity in assessing its results, and the presentation of these measures is a common practice within the banking industry.

Loans may be acquired at a premium or discount to par value, in which case, the premium is amortized (subtracted from) or accreted (added to) interest income over the remaining life of the loan. Generally, as time goes on, the effects of loan discount accretion and loan premium amortization decrease as the purchased loans mature or pay off early. Upon the early pay off of a loan, any remaining unaccreted discount or unamortized premium is immediately taken into interest income; and as loan payoffs may vary significantly from quarter to quarter, so may the impact of discount accretion and premium amortization on interest income. As a result of the increase in interest rates, the prepayment rate of portfolio loans, inclusive of those acquired at a premium or discount, declined during the third quarter of 2021. During the three months ended September 30, 2021, June 30, 2021, and September 30, 2020, purchased loan discount accretion was \$2,034,000, \$2,566,000, and \$1,876,000, respectively.

### Summary of Average Balances, Yields/Rates and Interest Differential

The following table presents, for the three month periods indicated, information regarding the Company's consolidated average assets, liabilities and shareholders' equity, the amounts of interest income from average interest-earning assets and resulting yields, and the amount of interest expense paid on interest-bearing liabilities. Average loan balances include nonperforming loans. Interest income includes proceeds from loans on nonaccrual loans only to the extent cash payments have been received and applied to interest income. Yields on securities and certain loans have been adjusted upward to reflect the effect of income thereon exempt from federal income taxation at the current statutory tax rate (dollars in thousands).

	For the three months ended					
	September 30, 2021			September 30, 2020		
	Average Balance	Interest Income/Expense	Rates Earned /Paid	Average Balance	Interest Income/Expense	Rates Earned /Paid
<b>Assets:</b>						
Loans, excluding PPP	\$ 4,684,492	\$ 57,218	4.85 %	\$ 4,389,672	\$ 55,436	5.02 %
PPP loans	213,430	3,507	6.52 %	437,892	2,603	2.36 %
Investment securities - taxable	2,019,283	7,741	1.52 %	1,261,793	6,376	2.01 %
Investment securities - nontaxable <sup>(1)</sup>	130,028	1,147	3.50 %	114,419	1,102	3.83 %
Total investments	2,149,311	8,888	1.64 %	1,376,212	7,478	2.16 %
Cash at Federal Reserve and other banks	710,936	280	0.16 %	611,719	175	0.11 %
Total interest-earning assets	7,758,169	69,893	3.57 %	6,815,495	65,692	3.83 %
Other assets	589,942			565,466		
Total assets	<u>\$ 8,348,111</u>			<u>\$ 7,380,961</u>		
<b>Liabilities and shareholders' equity:</b>						
Interest-bearing demand deposits	\$ 1,507,697	\$ 116	0.03 %	\$ 1,339,797	\$ 56	0.02 %
Savings deposits	2,407,368	328	0.05 %	2,075,077	484	0.09 %
Time deposits	321,381	411	0.51 %	387,922	872	0.89 %
Total interest-bearing deposits	4,236,446	855	0.08 %	3,802,796	1,412	0.15 %
Other borrowings	48,330	6	0.05 %	33,750	4	0.05 %
Junior subordinated debt	57,891	534	3.66 %	57,475	568	3.93 %
Total interest-bearing liabilities	4,342,667	1,395	0.13 %	3,894,021	1,984	0.20 %
Noninterest-bearing deposits	2,900,817			2,475,842		
Other liabilities	117,601			112,112		
Shareholders' equity	987,026			898,986		
Total liabilities and shareholders' equity	<u>\$ 8,348,111</u>			<u>\$ 7,380,961</u>		
Net interest spread <sup>(2)</sup>			3.45 %			3.63 %
Net interest income and interest margin <sup>(3)</sup>		<u>\$ 68,498</u>	3.50 %		<u>\$ 63,708</u>	3.72 %

<sup>(1)</sup> Fully taxable equivalent (FTE)

<sup>(2)</sup> Net interest spread represents the average yield earned on interest-earning assets minus the average rate paid on interest-bearing liabilities.

<sup>(3)</sup> Net interest margin is computed by calculating the difference between interest income and interest expense, divided by the average balance of interest-earning assets, then annualized based on the number of days in the given period.

Net interest income (FTE) during the three months ended September 30, 2021 increased \$4,790,000 or 7.5% to \$68,498,000 compared to \$63,708,000 for the quarter ended September 30, 2020. Over the same period, net interest margin decreased 22 basis points to 3.50% as compared to 3.72% in the comparative 2020 period. The 22 basis point decrease is primarily attributed to a 17 basis point decrease in non-PPP loan yields, which yielded 4.85% as of September 30, 2021 as compared to 5.02% for the quarter ended September 30, 2020.

The following table presents, for the nine month periods indicated, information regarding the Company's consolidated average assets, liabilities and shareholders' equity, the amounts of interest income from average interest-earning assets and resulting yields, and the amount of interest expense paid on interest-bearing liabilities. Average loan balances include nonperforming loans. Interest income includes proceeds from loans on nonaccrual loans only to the extent cash payments have been received and applied to interest income. Yields on securities and certain loans have been adjusted upward to reflect the effect of income thereon exempt from federal income taxation at the current statutory tax rate (dollars in thousands).

**ANALYSIS OF CHANGE IN NET INTEREST MARGIN ON EARNING ASSETS**

(unaudited, dollars in thousands)

	Nine months ended September 30, 2021			Nine months ended September 30, 2020		
	Average Balance	Income/Expense	Yield/Rate	Average Balance	Income/Expense	Yield/Rate
<b>Assets</b>						
Loans, excluding PPP	\$ 4,580,292	\$ 168,916	4.93 %	\$ 4,360,942	\$ 167,747	5.14 %
PPP loans	300,006	12,549	5.59 %	244,196	4,959	2.71 %
Investments-taxable	1,838,023	21,324	1.55 %	1,249,823	22,637	2.42 %
Investments-nontaxable <sup>(1)</sup>	129,057	3,453	3.58 %	117,745	3,515	3.99 %
Total investments	1,967,080	24,777	1.68 %	1,367,568	26,152	2.55 %
Cash at Federal Reserve and other banks	656,912	578	0.12 %	403,252	1,056	0.35 %
Total earning assets	7,504,290	206,820	3.68 %	6,375,958	199,914	4.19 %
Other assets, net	591,983			595,617		
Total assets	<u>\$ 8,096,273</u>			<u>\$ 6,971,575</u>		
<b>Liabilities and shareholders' equity</b>						
Interest-bearing demand deposits	\$ 1,476,987	\$ 269	0.02 %	\$ 1,293,071	\$ 289	0.03 %
Savings deposits	2,318,169	965	0.06 %	1,971,348	2,190	0.15 %
Time deposits	327,562	1,386	0.57 %	409,005	3,297	1.08 %
Total interest-bearing deposits	4,122,718	2,620	0.08 %	3,673,424	5,776	0.21 %
Other borrowings	40,732	15	0.05 %	26,223	13	0.07 %
Junior subordinated debt	57,790	1,632	3.78 %	57,374	2,009	4.68 %
Total interest-bearing liabilities	4,221,240	4,267	0.14 %	3,757,021	7,798	0.28 %
Noninterest-bearing deposits	2,790,828			2,197,315		
Other liabilities	121,334			120,486		
Shareholders' equity	962,871			896,753		
Total liabilities and shareholders' equity	<u>\$ 8,096,273</u>			<u>\$ 6,971,575</u>		
Net interest rate spread <sup>(1)(2)</sup>			3.54 %			3.91 %
Net interest income and margin <sup>(1)(3)</sup>		<u>\$ 202,553</u>	3.61 %		<u>\$ 192,116</u>	4.02 %

- (1) Fully taxable equivalent (FTE). All yields and rates are calculated using specific day counts for the period and year as applicable.
- (2) Net interest spread is the average yield earned on interest-earning assets minus the average rate paid on interest-bearing liabilities.
- (3) Net interest margin is computed by calculating the difference between interest income and interest expense, divided by the average balance of interest-earning assets.

**Summary of Changes in Interest Income and Expense due to Changes in Average Asset and Liability Balances and Yields Earned and Rates Paid**

The following table sets forth, for the period identified, a summary of the changes in interest income and interest expense from changes in average asset and liability balances (volume) and changes in average interest rates for the periods indicated. Changes not solely attributable to volume or rates have been allocated in proportion to the respective volume and rate components.

(in thousands)	Three months ended September 30, 2021 compared with three months ended September 30, 2020		
	Volume	Rate	Total
<b>Increase (decrease) in interest income:</b>			
Loans, including PPP	\$ 1,298	\$ 1,388	\$ 2,686
Investment securities <sup>(1)</sup>	11,287	(9,877)	1,410
Cash at Federal Reserve and other banks	27	78	105
<b>Total interest-earning assets</b>	<b>12,612</b>	<b>(8,411)</b>	<b>4,201</b>
<b>Increase (decrease) in interest expense:</b>			
Interest-bearing demand deposits	8	52	60
Savings deposits	75	(231)	(156)
Time deposits	(148)	(313)	(461)
Other borrowings	2	—	2
Junior subordinated debt	4	(38)	(34)
<b>Total interest-bearing liabilities</b>	<b>(59)</b>	<b>(530)</b>	<b>(589)</b>
<b>Increase (decrease) in net interest income</b>	<b>\$ 12,671</b>	<b>\$ (7,881)</b>	<b>\$ 4,790</b>

(in thousands)	Nine months ended September 30, 2021 compared with nine months ended September 30, 2020		
	Volume	Rate	Total
<b>Increase (decrease) in interest income:</b>			
Loans, including PPP	\$ 10,607	\$ (1,848)	\$ 8,759
Investment securities <sup>(1)</sup>	28,822	(30,197)	(1,375)
Cash at Federal Reserve and other banks	666	(1,144)	(478)
<b>Total interest-earning assets</b>	<b>40,095</b>	<b>(33,189)</b>	<b>6,906</b>
<b>Increase (decrease) in interest expense:</b>			
Interest-bearing demand deposits	41	(61)	(20)
Savings deposits	390	(1,615)	(1,225)
Time deposits	(660)	(1,251)	(1,911)
Other borrowings	8	(6)	2
Junior subordinated debt	15	(392)	(377)
<b>Total interest-bearing liabilities</b>	<b>(206)</b>	<b>(3,325)</b>	<b>(3,531)</b>
<b>Increase (decrease) in net interest income</b>	<b>\$ 40,301</b>	<b>\$ (29,864)</b>	<b>\$ 10,437</b>

<sup>(1)</sup> Fully taxable equivalent (FTE)

The following commentary regarding net interest income, interest income and interest expense may be best understood while referencing the *Summary of Average Balances, Yields/Rates and Interest Differential* and the *Summary of Changes in Interest Income and Expense due to Changes in Average Asset and Liability Balances and Yields Earned and Rates Paid* shown above.

Net interest income (FTE) during the three months ended September 30, 2021 increased \$4,790,000 or 7.5% to \$68,498,000 compared to \$63,708,000 during the three months ended September 30, 2020. The overall increase in net interest income (FTE) was due to largely an increase in average loan volume, including PPP, and related yield earned on loans, which combined resulted in an improvement totaling \$2,686,000. Investment securities also contributed \$1,410,000 in additional yield. Declining interest rates also continued to benefit the interest expense on deposits, resulting in a decrease of \$589,000 in related costs.

Net interest income (FTE) during the nine months ended September 30, 2021 increased \$10,437,000 or 5.4% to \$202,553,000 compared to \$192,116,000 during the nine months ended September 30, 2020. The overall increase in net interest income (FTE) was due to an increase in average loan volume, including PPP, which net of the impact of declining yields resulted in a change totaling \$8,759,000. Declining interest rates also continued to benefit the yield expense on deposits, resulting in a decrease of 3,531,000 in related expense. As an offset, depressed interest rates on investment securities continue to incentive pre-payment on existing debt and promote new debt issuances being purchased with lower coupon yields, resulting in a decline of \$1,375,000 in yield during the nine month period.

## Asset Quality and Loan Loss Provisioning

During the three months ended September 30, 2021, the Company recorded a reversal of provision for credit losses of \$1,435,000, as compared to a reversal of provision for credit losses of \$260,000 during the trailing quarter, and a provision expense of \$7,649,000 during the third quarter of 2020.

The following table presents details of the provision for credit losses for the periods indicated:

(in thousands)	Three months ended				
	September 30, 2021	June 30, 2021	March 31, 2021	December 31, 2020	September 30, 2020
Addition to (reversal of) allowance for credit losses	\$ (1,495)	\$ (145)	\$ (6,240)	\$ 4,450	\$ 7,649
Addition to (reversal of) unfunded loan commitments	60	(115)	180	400	—
<b>Total provision for credit losses</b>	<b>\$ (1,435)</b>	<b>\$ (260)</b>	<b>\$ (6,060)</b>	<b>\$ 4,850</b>	<b>\$ 7,649</b>

(dollars in thousands)	Three months ended		Nine months ended	
	September 30, 2021	September 30, 2020	September 30, 2021	September 30, 2020
Balance, beginning of period	\$ 86,062	\$ 79,739	\$ 91,847	\$ 30,616
Impact from adoption of ASU 2016-13	—	—	—	18,913
Provision for (reversal of) credit losses	(1,495)	7,649	(7,880)	37,738
Loans charged-off	(1,582)	(194)	(2,195)	(1,195)
Recoveries of previously charged-off loans	1,321	381	2,534	1,503
<b>Balance, end of period</b>	<b>\$ 84,306</b>	<b>\$ 87,575</b>	<b>\$ 84,306</b>	<b>\$ 87,575</b>

The allowance for credit losses (ACL) was \$84,306,000 as of September 30, 2021, a net decrease of \$1,756,000 over the immediately preceding quarter. The reversal of allowance for credit losses of \$1,495,000 was necessary as net charge-offs totaling \$261,000 during the quarter were less than the required changes in quantitative and qualitative reserve components. More specifically, the quantitative reserve required under the cohort model reduced required reserves by \$1,762,000, in addition to a decrease in specific reserves on impaired totals of \$874,000 as of quarter end.

The Company utilizes a forecast period of approximately eight quarters and obtains the forecast data from publicly available sources as of the balance sheet date. This forecast data continues to evolve and included improving shifts in the magnitude of changes for both the unemployment and GDP factors leading up to the balance sheet date. However, management notes that the majority of economic forecasts utilized in the ACL calculation have remained directionally consistent with preceding quarters, as general economic conditions continue to improve, albeit at a pace slower than expected due to unforeseen disruptions in the supply chain and increasing energy prices. In addition, management notes that the level of governmental assistance provided through PPP as well as other programs during the last several quarters has been unprecedented. As a result, management continues to believe that certain credit weakness are likely present in the overall economy and that it is appropriate to maintain a reserve level that incorporates such risk factors.

Loans past due 30 days or more increased by \$1,247,000 during the quarter ended September 30, 2021 to \$10,539,000, as compared to \$9,292,000 at June 30, 2021. Non-performing loans were \$28,790,000 at September 30, 2021, a decrease of \$3,915,000 and \$5,827,000, respectively, from \$32,705,000 and \$22,963,000 as of June 30, 2021, and September 30, 2020, respectively.

The following table illustrates the total loans by risk rating and their respective percentage of total loans for the periods presented.

(dollars in thousands)	September 30, 2021	% of Total Loans	June 30, 2021	% of Total Loans	September 30, 2020	% of Total Loans
<b>Risk Rating:</b>						
Pass	\$ 4,698,475	96.1 %	\$ 4,756,381	96.2 %	\$ 4,630,266	95.9 %
Special Mention	138,699	2.9 %	130,232	2.6 %	147,343	3.1 %
Substandard	50,322	1.0 %	58,281	1.2 %	48,729	0.9 %
<b>Total</b>	<b>\$ 4,887,496</b>		<b>\$ 4,944,894</b>		<b>\$ 4,826,338</b>	
Classified loans to total loans	1.03 %		1.18 %		1.01 %	
Loans past due 30+ days to total loans	0.22 %		0.19 %		0.22 %	

The Company's loan portfolio for non-classified loans (loans graded special mention or better) remains consistent for the quarter ended September 30, 2021, as compared to the trailing quarter June 30, 2021, representing 99.0% and 98.8% of total loans outstanding, respectively. Loans risk graded special mention increased by approximately \$8,466,000 during the quarter ended September 30, 2021 as compared to the trailing quarter, while loans risk graded substandard decreased by \$8,047,000 over the same period.

There was one addition to other real estate owned totaling \$560,000, including a \$113,000 fair value benefit, during the quarter ended September 30, 2021 and there was one sale for proceeds of approximately \$189,000, which generated a net gain of \$31,000 for the quarter. As of September 30, 2021, other real estate owned consisted of six properties with a carrying value of approximately \$2,650,000.

### Non-interest Income

The following table summarizes the Company's non-interest income for the periods indicated (in thousands):

(in thousands)	Three months ended September 30,		\$ Change	% Change
	2021	2020		
ATM and interchange fees	\$ 6,516	\$ 5,637	\$ 879	15.6 %
Service charges on deposit accounts	3,608	3,334	274	8.2 %
Other service fees	897	805	92	11.4 %
Mortgage banking service fees	476	457	19	4.2 %
Change in value of mortgage servicing rights	(232)	236	(468)	(198.3)%
Total service charges and fees	11,265	10,469	796	7.6 %
Increase in cash value of life insurance	644	773	(129)	(16.7)%
Asset management and commission income	957	667	290	43.5 %
Gain on sale of loans	1,814	3,035	(1,221)	(40.2)%
Lease brokerage income	183	175	8	4.6 %
Sale of customer checks	107	91	16	17.6 %
Gain on sale of investment securities	—	7	(7)	n/m
Gain (loss) on marketable equity securities	(14)	—	(14)	n/m
Other	139	(80)	219	(273.8)%
Total other non-interest income	3,830	4,668	(838)	(18.0)%
Total non-interest income	\$ 15,095	\$ 15,137	\$ (42)	(0.3)%

Non-interest income decreased \$42,000 or 0.3% to \$15,095,000 during the three months ended September 30, 2021, compared to \$15,137,000 during the comparable 2020 quarter. Following the relaxed social distancing guidelines, increased debit card usage benefited ATM and interchange fees, increasing by \$879,000, during the recent quarter ended. Conversely, changes in the value of mortgage servicing rights and gain on sale of mortgage loans declined by \$468,000 and \$1,221,000, respectively, during the three months ended September 30, 2021 as compared to the equivalent period in 2020.

The following table presents the key components of non-interest income for the current and prior year periods indicated:

(in thousands)	Nine months ended September 30,		\$ Change	% Change
	2021	2020		
ATM and interchange fees	\$ 18,935	\$ 15,913	\$ 3,022	19.0 %
Service charges on deposit accounts	10,339	10,426	(87)	(0.8)%
Other service fees	2,682	2,296	386	16.8 %
Mortgage banking service fees	1,406	1,386	20	1.4 %
Change in value of mortgage servicing rights	(691)	(2,258)	1,567	(69.4)%
Total service charges and fees	32,671	27,763	4,908	17.7 %
Increase in cash value of life insurance	2,062	2,203	(141)	(6.4)%
Asset management and commission income	2,738	2,244	494	22.0 %
Gain on sale of loans	7,908	5,662	2,246	39.7 %
Lease brokerage income	542	495	47	9.5 %
Sale of customer checks	342	303	39	12.9 %
Gain on sale of investment securities	—	7	(7)	n/m
Gain (loss) on marketable equity securities	(59)	72	(131)	(181.9)%
Other	958	(135)	1,093	(809.6)%
Total other non-interest income	14,491	10,851	3,640	33.5 %
Total non-interest income	\$ 47,162	\$ 38,614	\$ 8,548	22.1 %

Total non-interest income increased by \$8,548,000 or 22.1% to \$47,162,000 during the nine months ended September 30, 2021, compared to \$38,614,000 during the trailing quarter June 30, 2021. Most notably, the historically low rate environment has benefited the production volumes of mortgage loans that are originated and sold for a gain which contributed \$2,246,000 to the overall increase in non-interest income. Other non-interest income increased by \$1,093,000 or 809.6% for the nine months ended September 30, 2021. The nine months ended 2020 period included a reduction of income totaling \$577,000 attributed to decreases in the fair value of assets used to fund acquired deferred compensation plans, as compared to an increase in income totaling \$370,000 during the same period in 2021. The remaining changes in non-interest income for the nine months ended September 30, 2021 and 2020 are generally consistent with the changes in the

comparable three month periods discussed above.

## Non-interest Expense

The following table summarizes the Company's non-interest expense for the periods indicated:

(in thousands)	Three months ended September 30,		\$ Change	% Change
	2021	2020		
Base salaries, net of deferred loan origination costs	\$ 17,673	\$ 18,754	\$ (1,081)	(5.8)%
Incentive compensation	3,123	2,184	939	43.0 %
Benefits and other compensation costs	5,478	8,383	(2,905)	(34.7)%
Total salaries and benefits expense	26,274	29,321	(3,047)	(10.4)%
Occupancy	3,771	3,440	331	9.6 %
Data processing and software	3,689	3,561	128	3.6 %
Equipment	1,336	1,549	(213)	(13.8)%
Intangible amortization	1,409	1,431	(22)	(1.5)%
Advertising	966	869	97	11.2 %
ATM and POS network charges	1,692	1,314	378	28.8 %
Professional fees	1,090	955	135	14.1 %
Telecommunications	574	619	(45)	(7.3)%
Regulatory assessments and insurance	673	538	135	25.1 %
Merger and acquisition expense	651	—	651	n/m
Postage	156	118	38	32.2 %
Operational losses	244	154	90	58.4 %
Courier service	286	345	(59)	(17.1)%
Gain on sale or acquisition of foreclosed assets	(144)	—	(144)	n/m
(Gain) loss on disposal of fixed assets	(19)	22	(41)	(186.4)%
Other miscellaneous expense	3,159	2,478	681	27.5 %
Total other non-interest expense	19,533	17,393	2,140	12.3 %
Total non-interest expense	\$ 45,807	\$ 46,714	\$ (907)	(1.9)%
Average full time equivalent staff	1,049	1,105	(56)	(5.1)%

Non-interest expense decreased by \$907,000 or 1.9% to \$45,807,000 during the three months ended September 30, 2021 as compared to \$46,714,000 for the three months ended September 30, 2020. Salaries, net of deferred loan origination costs, decreased by \$1,081,000 to \$17,673,000 for the three months ended September 30, 2021. The comparative period in 2020 included approximately \$400,000 in non-recurring severance costs from reductions in personnel and a reduction of nearly \$745,000 in deferred loan origination costs following a taper of the first round of PPP loan origination volume. Benefits and other compensation expense decreased by \$2,905,000 during the three months ended September 30, 2021, primarily the result of decreases in expenses associated with retirement obligations and group insurance costs. Approximately \$95,000 of the increase in occupancy expense is attributable to the Company's recently opened loan production offices.

## [Table of Contents](#)

The following table presents the key components of non-interest income for the current and prior year periods indicated:

(in thousands)	Nine months ended September 30,		\$ Change	% Change
	2021	2020		
Base salaries, net of deferred loan origination costs	\$ 50,721	\$ 53,654	\$ (2,933)	(5.5)%
Incentive compensation	11,025	7,680	3,345	43.6 %
Benefits and other compensation costs	16,939	22,314	(5,375)	(24.1)%
Total salaries and benefits expense	78,685	83,648	(4,963)	(5.9)%
Occupancy	11,197	10,713	484	4.5 %
Data processing and software	10,092	10,585	(493)	(4.7)%
Equipment	4,060	4,411	(351)	(8.0)%
Intangible amortization	4,271	4,293	(22)	(0.5)%
Advertising	2,080	2,065	15	0.7 %
ATM and POS network charges	4,489	3,897	592	15.2 %
Professional fees	2,730	2,399	331	13.8 %
Telecommunications	1,719	1,983	(264)	(13.3)%
Regulatory assessments and insurance	1,903	993	910	91.6 %
Merger and acquisition expense	651	—	651	n/m
Postage	478	691	(213)	(30.8)%
Operational losses	665	559	106	19.0 %
Courier service	868	1,013	(145)	(14.3)%
Gain on sale or acquisition of foreclosed assets	(210)	(57)	(153)	268.4 %
(Gain) loss on disposal of fixed assets	(445)	37	(482)	(1302.7)%
Other miscellaneous expense	8,363	9,783	(1,420)	(14.5)%
Total other non-interest expense	52,911	53,365	(454)	(0.9)%
Total non-interest expense	\$ 131,596	\$ 137,013	\$ (5,417)	(4.0)%
Average full-time equivalent staff	1,031	1,129	(98)	(8.7)%

The changes in non-interest expense for the nine months ended September 30, 2021 and 2020 are generally consistent with the changes in the comparable three month periods discussed above. Changes in incentive compensation expense were impacted primarily by increases in net loan growth which, excluding PPP, totaled approximately \$335,658,000 for the nine months ended September 30, 2021 as compared to \$218,042,000 during the similar nine month period in the prior year. For the nine months ended September 30, 2021, approximately \$944,000 of total expenses are attributable to the Company's recently opened loan production offices, of which approximately \$824,000 relates to salaries and benefits. Regulatory assessment and insurance expense increased in the current year to date period primarily due to the expiration of credits during the 2020 year and to a lesser extent, the overall balance sheet growth of the Bank.

### **Income Taxes**

The Company's effective tax rate was 28.5% for the nine months ended September 30, 2021, as compared to 25.8% for the year ended December 31, 2020. The reduced effective tax rate in the prior year was made possible through the provisions of the Coronavirus Aid, Relief, and Economic Security Act ("CARES Act") which provided the Company with an opportunity to file amended tax returns and generate proposed refunds of approximately \$805,000. While the Company has initiated several tax strategies in anticipation of future tax rate increases, it is not anticipated that any will directly impact the Company's effective tax rate until such rate changes have been legislatively approved. Other differences between the Company's effective tax rate and applicable federal and state statutory rates are due to the proportion of non-taxable revenue and low income housing tax credits as compared to the levels of pre-tax earnings.

### **Financial Condition**

For financial reporting purposes, the Company does not separately track the changes in assets and liabilities based on branch location or regional geography. The following is a comparison of the quarterly change in certain assets and liabilities:

[Table of Contents](#)

(in thousands)	As of September 30, 2021	As of June 30, 2021	\$ Change	Annualized % Change
<b>Ending balances</b>				
Total assets	\$ 8,458,030	\$ 8,170,365	\$ 287,665	14.1 %
Total loans	4,887,496	4,944,894	(57,398)	(4.6)%
Total PPP loans	151,448	239,592	(88,144)	(147.2)%
Total investments	2,333,015	2,103,575	229,440	43.6 %
Total deposits	7,236,822	6,992,053	244,769	14.0 %
Total noninterest-bearing deposits	2,943,016	2,843,783	99,233	14.0 %
Total other borrowings	45,601	40,559	5,042	49.7 %

Organic loan growth, excluding PPP, of \$30,746,000 or 2.6% on an annualized basis was realized during the quarter ended September 30, 2021, primarily within commercial real estate. In addition, investment security growth was \$229,440,000 or 43.6% on an annualized basis as excess liquidity continued to be put to use in higher yielding earning assets. Earning asset growth was funded by the continued growth of deposit balances which increased during the third quarter of 2021 by \$244,769,000 or 14.0% annualized.

The following is a comparison of the year over year change in certain assets and liabilities:

(in thousands)	As of September 30,		\$ Change	% Change
	2021	2020		
<b>Ending balances</b>				
Total assets	\$ 8,458,030	\$ 7,449,799	\$ 1,008,231	13.5 %
Total loans	4,887,496	4,826,338	61,158	1.3 %
Total PPP loans	151,448	425,947	(274,499)	(64.4)%
Total investments	2,333,015	1,473,935	859,080	58.3 %
Total deposits	7,236,822	6,340,588	896,234	14.1 %
Total noninterest-bearing deposits	2,943,016	2,517,819	425,197	16.9 %
Total other borrowings	45,601	27,055	18,546	68.5 %

The PPP program and other forms of stimulus payments have increased deposit levels significantly during the 12 months ended September 30, 2021. While excess deposit proceeds are ratably being allocated to the purchase of investment securities with short and medium term durations to improve overall margin, we expect to maintain above average levels of liquidity into 2022, as the economic impacts of COVID-19, Federal economic policy changes, and the extent of future Federal and state stimulus remains uncertain. Investment securities increased to \$2,333,015,000 at September 30, 2021, a change of \$859,080,000 or 58.3% from \$1,473,935,000 at September 30, 2020.

### Investment Securities

Investment securities available for sale increased \$681,557,000 to \$2,095,821,000 as of September 30, 2021, compared to December 31, 2020. This increase is primarily supported by deposit growth and available cash reserves. There were no sales of investment securities during the three and nine months ended September 30, 2021 and 2020, respectively.

The following table presents the available for sale debt securities portfolio by major type as of September 30, 2021 and December 31, 2020:

(in thousands)	September 30, 2021		December 31, 2020	
	Fair Value	%	Fair Value	%
<b>Debt securities available for sale:</b>				
Obligations of U.S. government agencies	\$ 1,244,616	59.4 %	\$ 812,374	57.4 %
Obligations of states and political subdivisions	168,107	8.0 %	129,095	9.1 %
Corporate bonds	6,796	0.3 %	2,544	0.2 %
Asset backed securities	676,302	32.3 %	470,251	33.3 %
Total debt securities available for sale	\$ 2,095,821	100.0 %	\$ 1,414,264	100.0 %

(in thousands)	September 30, 2021		December 31, 2020	
	Amortized Cost	%	Amortized Cost	%
<b>Debt securities held to maturity:</b>				
Obligations of U.S. government and agencies	\$ 208,127	95.9 %	\$ 273,667	96.2 %
Obligations of states and political subdivisions	8,852	4.1 %	10,896	3.8 %
Total debt securities held to maturity	<u>\$ 216,979</u>	<u>100.0 %</u>	<u>\$ 284,563</u>	<u>100.0 %</u>

Investment securities held to maturity decreased \$67,584,000 to \$216,979,000 as of September 30, 2021, as compared to December 31, 2020. This decrease is attributable to calls and principal repayments of \$66,880,000, and amortization of net purchase premiums of \$704,000.

## Loans

The Company concentrates its lending activities in six principal areas: commercial real estate loans, consumer loans, commercial and industrial loans, construction loans, agriculture production loans and leases. The interest rates charged for the loans made by the Company vary with the degree of risk, the size and maturity of the loans, the borrower's relationship with the Company and prevailing money market rates indicative of the Company's cost of funds.

The majority of the Company's loans are direct loans made to individuals, farmers and local businesses. The Company relies substantially on local promotional activity and personal contacts by bank officers, directors and employees to compete with other financial institutions. The Company makes loans to borrowers whose applications include a sound purpose, a viable repayment source and a plan of repayment established at inception and generally backed by a secondary source of repayment.

The following table shows the Company's loan balances, net deferred loan costs and discounts, as of the dates indicated:

(in thousands)	September 30, 2021		December 31, 2020	
Commercial real estate	\$ 3,222,737	65.94 %	\$ 2,951,902	61.97 %
Consumer	1,053,653	21.56 %	952,108	19.99 %
Commercial and industrial	345,027	7.06 %	526,327	11.05 %
Construction	216,680	4.43 %	284,842	5.98 %
Agriculture production	44,410	0.91 %	44,164	0.93 %
Leases	4,989	0.10 %	3,784	0.08 %
Total loans	<u>\$ 4,887,496</u>	<u>100.0 %</u>	<u>\$ 4,763,127</u>	<u>100.0 %</u>

As of September 30, 2021 and December 31, 2020, the total gross balance outstanding of PPP loans was \$157,461,000 and \$333,982,000 as compared to total PPP originations of \$640,410,000. In connection with the origination of these loans, the Company earned approximately \$25,299,000 in loan fees, offset by deferred loan costs of approximately \$1,245,000, the net of which will be recognized over the earlier of loan maturity (between 24-60 months), repayment or receipt of forgiveness confirmation. As of September 30, 2021 and December 31, 2020, there was approximately \$6,013,000 and \$7,212,000 in net deferred fee income remaining to be recognized. During the three and nine months ended September 30, 2021, the Company recognized \$2,984,000 and \$10,306,000, respectively in fees on PPP loans. During the three and nine months ended September 30, 2020, the Company recognized \$2,603,000 and \$4,959,000 in fees on PPP loans.

**Nonperforming Assets**

The following tables set forth the amount of the Company's nonperforming assets ("NPA") as of the dates indicated. "Performing nonaccrual loans" are loans that may be current for both principal and interest payments, or are less than 90 days past due, but for which payment in full of both principal and interest is not expected, and are not well secured and in the process of collection:

(in thousands)	September 30, 2021	December 31, 2020
Performing nonaccrual loans	\$ 26,169	\$ 22,896
Nonperforming nonaccrual loans	2,621	3,968
Total nonaccrual loans	28,790	26,864
Loans 90 days past due and still accruing	—	—
Total nonperforming loans	28,790	26,864
Foreclosed assets	2,650	2,844
Total nonperforming assets	\$ 31,440	\$ 29,708
Nonperforming assets to total assets	0.37 %	0.39 %
Nonperforming loans to total loans	0.59 %	0.56 %
Allowance for credit losses to nonperforming loans	341 %	342 %

**Changes in nonperforming assets during the three months ended September 30, 2021**

(in thousands)	Balance at June 30, 2021	New NPA / Valuation Adjustments	Pay-downs /Sales /Upgrades	Charge-offs/ <sup>(1)</sup> Write-downs	Transfers to Foreclosed Assets	Balance at September 30, 2021
<b>Commercial real estate:</b>						
CRE non-owner occupied	\$ 8,515	—	(784)	(18)	—	\$ 7,713
CRE owner occupied	5,610	—	(733)	—	—	4,877
Multifamily	171	4,397	(8)	—	—	4,560
Farmland	1,346	37	(110)	(126)	—	1,147
Total commercial real estate loans	15,642	4,434	(1,635)	(144)	—	18,297
<b>Consumer</b>						
SFR 1-4 1st DT liens	4,328	—	97	(145)	(447)	3,833
SFR HELOCs and junior liens	4,604	217	(787)	—	—	4,034
Other	113	75	(12)	(92)	—	84
Total consumer loans	9,045	292	(702)	(237)	(447)	7,951
Commercial and industrial	3,615	33	(129)	(1,112)	—	2,407
Construction	4,402	—	(4,387)	—	—	15
Agriculture production	—	120	—	—	—	120
Leases	—	—	—	—	—	—
Total nonperforming loans	32,704	4,879	(6,853)	(1,493)	(447)	28,790
Foreclosed assets	2,248	113	(158)	—	447	2,650
Total nonperforming assets	\$ 34,952	4,992	(7,011)	(1,493)	—	\$ 31,440

<sup>(1)</sup> The table above does not include deposit overdraft charge-offs.

Nonperforming assets decreased during the three months ended September 30, 2021 by \$3,512,000 (10.0%) to \$31,440,000 at September 30, 2021 compared to \$34,952,000 at June 30, 2021. The decrease in nonperforming assets during the third quarter of 2021 was primarily the result gross pay-downs of \$7,011,000, which included \$4,387,000 of construction loans transferred to multifamily, and write-downs of \$1,493,000, which were partially offset by new nonperforming assets of \$492,000.

During the third quarter of 2021, a credit totaling \$4,387,000 was transferred from Construction to Multifamily as part of the original contractual terms of the note agreement. Excluding this loan, new non performing loans added during the third quarter totaled just \$492,000. Management is actively engaged in the collection and recovery efforts for all nonperforming assets and believes that the specific loan loss reserves associated with these loans is sufficient as of September 30, 2021.

**Loan charge-offs during the three months ended September 30, 2021**

In the third quarter of 2021, the Company recorded \$1,493,000 in loan charge-offs and \$89,000 in deposit overdraft charge-offs less \$1,288,000 in loan recoveries and \$33,000 in deposit overdraft recoveries, which collectively resulted in \$261,000 of net recoveries. Loan charge-offs within the commercial and industrial portfolio totaled \$1,112,000, with \$655,000 related to a single borrower and two additional borrowers with charge-offs totaling \$199,000 and \$100,000, respectively. Concentrated recovery activity included \$793,000 from a single CRE owner-occupied borrower and \$290,000 from a single commercial and industrial loan.

## Changes in nonperforming assets during the nine months ended September 30, 2021

(in thousands)	Balance at December 31, 2020	New NPA / Valuation Adjustments	Pay-downs /Sales /Upgrades	Charge-offs/ <sup>(1)</sup> Write-downs	Transfers to Foreclosed Assets	Balance at September 30, 2021
<b>Commercial real estate:</b>						
CRE non-owner occupied	\$ 3,110	5,776	(1,155)	(18)	—	\$ 7,713
CRE owner occupied	4,061	2,135	(1,319)	—	—	4,877
Multifamily	—	4,568	(8)	—	—	4,560
Farmland	1,538	37	(302)	(126)	—	1,147
Total commercial real estate loans	8,709	12,516	(2,784)	(144)	—	18,297
<b>Consumer</b>						
SFR 1-4 1st DT liens	5,093	44	(610)	(145)	(549)	3,833
SFR HELOCs and junior liens	6,148	861	(2,975)	—	—	4,034
Other	167	166	(20)	(229)	—	84
Total consumer loans	11,408	1,071	(3,605)	(374)	(549)	7,951
Commercial and industrial	2,183	2,481	(810)	(1,447)	—	2,407
Construction	4,546	—	(4,531)	—	—	15
Agriculture production	18	120	(18)	—	—	120
Leases	—	—	—	—	—	—
Total nonperforming loans	26,864	16,188	(11,748)	(1,965)	(549)	28,790
Foreclosed assets	2,844	113	(856)	—	549	2,650
Total nonperforming assets	\$ 29,708	16,301	(12,604)	(1,965)	—	\$ 31,440

<sup>(1)</sup> The table above does not include deposit overdraft charge-offs.

Nonperforming assets increased during the nine months ended September 30, 2021 by \$1,732,000 (5.8%) to \$31,440,000 at September 30, 2021 compared to \$29,708,000 at December 31, 2020. Excluding the loan totaling \$4,387,000 transferred from Construction to Multifamily, the increase in nonperforming assets during the first nine months of 2021 was primarily the result of new nonperforming loans of \$11,801,000, which were partially offset by pay-downs of \$8,217,000 and write-downs of \$1,965,000.

### Loan charge-offs during the nine months ended September 30, 2021

During the nine months ended September 30, 2021, the Company recorded \$1,965,000 in loan charge-offs and \$230,000 in deposit overdraft charge-offs less \$2,437,000 in loan recoveries and \$97,000 in deposit overdraft recoveries, which collectively resulted in \$339,000 of net recoveries.

### The Components of the Allowance for Credit Losses for Loans

The following table sets forth the allowance for credit losses as of the dates indicated:

(in thousands)	September 30, 2021	June 30, 2021	March 31, 2021	December 31, 2020	September 30, 2020
<b>Allowance for credit losses:</b>					
Qualitative and forecast factor allowance	\$ 58,998	\$ 58,118	\$ 56,500	\$ 61,935	\$ 56,393
Cohort model allowance reserves	24,475	26,237	27,959	28,462	30,373
Total allowance for credit losses	83,473	84,355	84,459	90,397	86,766
Allowance for individually evaluated loans	833	1,707	1,482	1,450	809
Allowance for PCD loan losses	—	—	—	—	—
Total allowance for credit losses	\$ 84,306	\$ 86,062	\$ 85,941	\$ 91,847	\$ 87,575
Allowance for credit losses for loans / Total loans	1.72 %	1.74 %	1.73 %	1.93 %	1.81 %

For additional information regarding the allowance for loan losses, including changes in specific, formula, and environmental factors allowance categories, see “*Asset Quality and Loan Loss Provisioning*” at “*Results of Operations*”, above. Based on the current conditions of the loan portfolio, management believes that the \$84,306,000 allowance for loan losses at September 30, 2021 is adequate to absorb probable losses inherent in the Bank’s loan portfolio. No assurance can be given, however, that adverse economic conditions or other circumstances will not result in increased losses in the portfolio.

The following table summarizes the allocation of the allowance for credit losses between loan types and by percentage of the total allowance for loan losses as of the dates indicated:

	September 30, 2021		December 31, 2020		September 30, 2020	
Commercial real estate	\$ 50,729	60.2 %	53,693	58.5 %	\$ 50,294	57.4 %
Consumer	23,491	27.9 %	25,148	27.4 %	24,007	27.4 %
Commercial and industrial	3,427	4.1 %	4,252	4.6 %	4,534	5.2 %
Construction	5,528	6.6 %	7,540	8.2 %	7,640	8.7 %
Agriculture production	1,119	1.2 %	1,209	1.3 %	1,093	1.3 %
Leases	12	— %	5	— %	7	— %
<b>Total allowance for credit losses</b>	<b>\$ 84,306</b>	<b>100.0 %</b>	<b>91,847</b>	<b>100.0 %</b>	<b>\$ 87,575</b>	<b>100.0 %</b>

The following table summarizes the allocation of the allowance for credit losses as a percentage of the total loans for each loan category as of the dates indicated:

	September 30, 2021		December 31, 2020		September 30, 2020	
Commercial real estate	\$ 3,222,737	1.57 %	\$ 2,951,902	1.82 %	\$ 2,936,422	1.71 %
Consumer	1,053,653	2.22 %	952,108	2.62 %	926,835	2.57 %
Commercial and industrial	345,027	0.99 %	526,327	0.81 %	633,897	0.72 %
Construction	216,680	2.55 %	284,842	2.65 %	284,933	2.68 %
Agriculture production	44,410	2.52 %	44,164	2.74 %	40,613	2.69 %
Leases	4,989	0.24 %	3,784	0.13 %	3,638	0.19 %
<b>Total loans</b>	<b>\$ 4,887,496</b>	<b>1.72 %</b>	<b>\$ 4,763,127</b>	<b>1.93 %</b>	<b>\$ 4,826,338</b>	<b>1.88 %</b>

The following table summarizes the activity in the allowance for credit losses for the periods indicated:

(in thousands)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
<b>Allowance for credit losses:</b>				
Balance at beginning of period	\$ 86,062	\$ 79,739	\$ 91,847	\$ 30,616
Impact of adoption from ASU 2016-13	—	—	—	18,913
Provision for (reversal of) loan losses	(1,495)	7,649	(7,880)	37,738
<b>Loans charged-off:</b>				
Commercial real estate:				
CRE non-owner occupied	—	—	—	—
CRE owner occupied	(18)	—	(18)	—
Multifamily	—	—	—	—
Farmland	(126)	—	(126)	—
Consumer:				
SFR 1-4 1st DT liens	(145)	(2)	(145)	(13)
SFR HELOCs and junior liens	—	—	—	(23)
Other	(181)	(98)	(460)	(471)
Commercial and industrial	(1,112)	(94)	(1,446)	(688)
Construction	—	—	—	—
Agriculture production	—	—	—	—
Leases	—	—	—	—
Total loans charged-off	(1,582)	(194)	(2,195)	(1,195)
<b>Recoveries of previously charged-off loans:</b>				
Commercial real estate:				
CRE non-owner occupied	10	23	12	223
CRE owner occupied	793	1	794	3
Multifamily	—	—	—	—
Farmland	—	—	—	—
Consumer:				
Home equity lines	1	2	12	414
Home equity loans	63	126	860	265
Other consumer	97	85	262	253
Commercial and industrial	355	142	570	323
Construction	—	—	—	—
Agriculture production	2	2	24	22
Leases	—	—	—	—
Total recoveries of previously charged-off loans	1,321	381	2,534	1,503
Net (charge-offs) recoveries	(261)	187	339	308
Balance at end of period	\$ 84,306	\$ 87,575	\$ 84,306	\$ 87,575
Average total loans	\$ 4,897,922	\$ 4,827,564	\$ 4,880,298	\$ 4,605,138
<b>Ratios (annualized):</b>				
Net recoveries (charge-offs) during period to average loans outstanding during period	(0.02)%	0.02 %	0.01 %	0.01 %
Provision for credit losses (benefit from reversal of) to average loans outstanding during period	(0.12)%	0.63 %	(0.32)%	1.64 %

### Foreclosed Assets, Net of Allowance for Losses

The following table details the components and summarize the activity in foreclosed assets, net of allowances for losses, for the nine months ended September 30, 2021:

(in thousands)	Balance at December 31, 2020	Sales	Valuation Adjustments	Transfers from Loans	Balance at September 30, 2021
Land & construction	\$ 154	\$ —	\$ —	\$ —	\$ 154
Residential real estate	1,507	(868)	125	549	1,313
Commercial real estate	1,183	—	—	—	1,183
Total foreclosed assets	<u>\$ 2,844</u>	<u>\$ (868)</u>	<u>\$ 125</u>	<u>\$ 549</u>	<u>\$ 2,650</u>

### Deposits

During the three and nine months ended September 30, 2021, the Company's deposits increased by \$244,769,000 and \$730,888,000, respectively, to \$7,236,822,000 at quarter ended. Included in the September 30, 2021 and December 31, 2020 certificate of deposit balances are \$10,000,000, respectively, from the State of California. The Company participates in a deposit program offered by the State of California whereby the State may make deposits at the Company's request subject to collateral and creditworthiness constraints. The negotiated rates on these State deposits are generally more favorable than other wholesale funding sources available to the Company.

### Off-Balance Sheet Arrangements

See Note 7 to the condensed consolidated financial statements at Item 1 of Part I of this report for information about the Company's commitments and contingencies including off-balance-sheet arrangements.

### Capital Resources

The current and projected capital position of the Company and the impact of capital plans and long-term strategies are reviewed regularly by Management.

On February 25, 2021 the Board of Directors approved the authorization to repurchase up to 2,000,000 shares of the Company's common stock (the 2021 Repurchase Plan), which approximated 6.7% of the shares outstanding as of the approval date. The actual timing of any share repurchases will be determined by the Company's management and therefore the total value of the shares to be purchased under the program is subject to change. The 2021 Repurchase Plan has no expiration date (in accordance with applicable laws and regulations) and during the three and nine month periods September 30, 2021, the Company repurchased zero and 63,317 shares with a market value of \$2,831,000, respectively.

In connection with approval of the 2021 Repurchase Plan, the Company's previous repurchase program adopted on November 12, 2019 (the 2019 Repurchase Plan) was terminated. Under the 2019 Repurchase Plan, during the nine months ended September 30, 2021, the Company repurchased 223 shares with a market value of approximately \$8,000. The Company repurchased 858,717 shares during 2020.

The Company's primary capital resource is shareholders' equity, which totaled \$982,014,000 at September 30, 2021. This amount represents an increase of \$24,241,000 during the quarter ended June 30, 2021, primarily as a result of net income of \$28,362,000, plus an increase in accumulated other comprehensive income of \$5,206,000, offset by \$7,430,000 in cash dividends paid on common stock. The Company's ratio of equity to total assets was 11.8% and 12.1% as of September 30, 2021 and December 31, 2020, respectively. We believe that the Company and the Bank were in compliance with applicable minimum capital requirements set forth in the final Basel III Capital rules as of September 30, 2021. The following summarizes the Company's ratios of capital to risk-adjusted assets as of the dates indicated:

	September 30, 2021		December 31, 2020	
	Ratio	Minimum Regulatory Requirement	Ratio	Minimum Regulatory Requirement
Total risk based capital	15.4 %	10.5 %	15.2 %	10.5 %
Tier I capital	14.2 %	8.5 %	14.0 %	8.5 %
Common equity Tier 1 capital	13.2 %	7.0 %	12.9 %	7.0 %
Leverage	9.9 %	4.0 %	9.9 %	4.0 %

See Note 8 and Note 14 to the condensed consolidated financial statements at Item 1 of Part I of this report for additional information about the Company's capital resources.

As of September 30, 2021, we had an effective shelf registration statement on file with the Securities and Exchange Commission that allows us to issue various types of debt securities, as well as common stock, preferred stock, warrants, depository shares representing fractional interest in shares of preferred stock, purchase contracts and units from time to time in one or more offerings. Each issuance under the shelf registration statement will require the filing of a prospectus supplement identifying the amount and terms of the securities to be issued. The registration statement does not limit the amount of securities that may be issued thereunder. Our ability to issue securities is subject to market conditions and other factors including, in the case of our debt securities, our credit ratings and compliance with current and prospective covenants in credit agreements.

## **Liquidity**

The Company's principal source of asset liquidity is cash at the Federal Reserve Bank of San Francisco ("Federal Reserve") and other banks and marketable investment securities available for sale. As of September 30, 2021, Federal Reserve cash reserve ratios continue to be temporarily reduced to zero as a response to the COVID-19 pandemic. The Company's profitability during the first nine months of 2021 generated cash flows from operations of \$99,919,000 compared to \$78,584,000 during the first nine months of 2020. Net cash used by investing activities was \$752,929,000 for the nine months ended September 30, 2021, compared to net cash from investing activities of \$639,947,000 during the nine months ending 2020. Financing activities provided \$723,695,000 during the nine months ended September 30, 2021, compared to \$937,438,000 used during the nine months ended June 30, 2020. During the nine months ended September 30, 2021 deposit balance increases of \$730,888,000 were the largest contributor to the source of funding that facilitated net loan growth of \$124,369,000 and net investment security growth of \$613,913,000, compared to a decrease of \$973,594,000 for financing activity during the same period in 2020.

The changes in contractual obligations of the Company and Bank, to include but not limited to term subordinated debt, operating leases, deferred compensation and supplemental retirement plans as well as off-balance sheet commitments such as unfunded loans and letters of credit have remained relatively unchanged when compared to the similar balances or totals as of December 31, 2020.

The Company maintains a collateralized line of credit with the FHLB. Based on the FHLB stock requirements at September 30, 2021, this line provided for maximum borrowings of \$2.22 billion of which none was outstanding. As of September 30, 2021, the Company had designated investment securities with a fair value of \$75,998,000 and loans totaling \$3.46 billion as potential collateral under this collateralized line of credit with the FHLB.

The Company maintains a collateralized line of credit with the Federal Reserve Bank of San Francisco ("FRB"). As of December 31, 2020, this line provided for maximum borrowings of \$157,884,000 of which none was outstanding. As of December 31, 2020, the Company has designated investment securities with fair value of \$8,100 and loans totaling \$328,011,000 as potential collateral under this collateralized line of credit with the FRB.

The principal cash requirements of the Company are dividends on common stock when declared. The Company is dependent upon the payment of cash dividends by the Bank to service its commitments. Shareholder dividends are expected to continue subject to the Board's discretion and continuing evaluation of capital levels, earnings, asset quality and other factors. The Company expects that the cash dividends paid by the Bank to the Company will be sufficient to meet this payment schedule. Dividends from the Bank are subject to certain regulatory restrictions. Dividends paid used \$22,291,000 and \$19,758,000 of cash during the nine months ended September 30, 2021 and 2020, respectively. The Company's liquidity is dependent on dividends received from the Bank. Dividends from the Bank are subject to certain regulatory restrictions.

## **Item 3. Quantitative and Qualitative Disclosures about Market Risk**

Based on the changes in interest rates occurring subsequent to December 31, 2020, the following update of the Company's assessment of market risk as of September 30, 2021 is being provided. These updates and changes should be read in conjunction with the additional quantitative and qualitative disclosures in our Annual Report on Form 10-K for the year ended December 31, 2020.

During the quarter ended September 30, 2021, market interest rates, including many rates that serve as reference indices for variable rate loans, showed signs of upward improvement during April and May before ultimately retreating in June of 2021. This prolonged retraction in rates continues to apply downward pressure on the portfolio. Furthermore, management believes that excess liquidity, which when combined with the federal government's continued balance sheet growth and purchase of mortgage-backed agency securities, continues to create limited opportunities for financial institutions to acquire earning assets at yields that are considered neutral or favorable to historical levels of net interest margin. While inflationary pressures and commentary provided by the Federal Reserve lead to some steepening of longer term rates as of September 30, 2021, those increase have not lead to improvement in spread, the difference between treasury rates and the rates associated with the universe of available investment options with similar durations.

As of September 30, 2021, the Company's loan portfolio consisted of approximately \$4.91 billion in outstanding principal with a weighted average coupon rate of 4.28%, inclusive of the PPP program loans. Excluding PPP loans, the Company's loan portfolio has approximately \$4.76 billion outstanding with a weighted average coupon rate of 4.38% as of September 30, 2021. Included in the September 30, 2021 loan total, exclusive of PPP loans, are variable rate loans totaling \$3.06 billion of which 88.9% or \$2.71 billion were at their floor rate. The remaining variable rate loans totaling \$351.0 million, which carried a weighted average coupon rate of 4.78% as of September 30, 2021, are subject to further rate adjustment. Under the presumption that rates are rising, management estimates that more than two 25 basis point rate increases would be needed in order increase rates on 61.2% of the \$2.71 billion in loans that are at floors with the remaining 38.8% of loans at floors requiring at least one rate increase of 25 basis points.

Management funds the acquisition of nearly all of its earning assets through its core deposit gathering activities. As of September 30, 2021, non-interest bearing deposits represented 40.7% of total deposits. Further, during the quarter ended September 30, 2021, the cost of interest bearing deposits were 0.08% and the cost of total deposits were 0.05%. Under the assumption that the Company will not introduce a negative rate environment to its customer base and that rates will not increase, management anticipates that future decreases in loan yields are more likely than not to decline more rapidly than decreases in deposit costs and thus continue to put downward pressures on net interest margin. With the intent of stabilizing or increasing net interest income, management intends to continue to deploy its excess liquidity and seek to migrate certain earning assets into higher yielding categories (from investment securities and into loans, for example).

As of September 30, 2021 the overnight Federal funds rate, the rate primarily used in these interest rate shock scenarios, was less than 1.00%. Based on the historical nature of these rates in the United States not falling below zero, management believes that a shock scenario that reduces interest rates below zero would not provide meaningful results and therefore, have not been modeled. These scenarios assume that 1) interest rates increase or decrease evenly (in a “ramp” fashion) over a twelve-month period and remain at the new levels beyond twelve months or 2) that interest rates change instantaneously (“shock”). The simulation results shown below assume no changes in the structure of the Company’s balance sheet over the twelve months being measured.

The following table summarizes the estimated effect on net interest income and market value of equity to changing interest rates as measured against a flat rate (no interest rate change) instantaneous shock scenario over a twelve month period utilizing the Company's specific mix of interest earning assets and interest bearing liabilities as of September 30, 2021.

Interest Rate Risk Simulations:

Change in Interest Rates (Basis Points)	Estimated Change in Net Interest Income (NII) (as % of NII)	Estimated Change in Market Value of Equity (MVE) (as % of MVE)
+200 (shock)	3.8 %	14.2 %
+100 (shock)	1.9 %	9.6 %
+ 0 (flat)	—	—
-100 (shock)	(5.7)%	(29.2)%
-200 (shock)	nm	nm

**Item 4. Controls and Procedures**

The Company’s management, including its Chief Executive Officer and Chief Financial Officer, have evaluated the effectiveness of the Company’s disclosure controls and procedures as of September 30, 2021. Disclosure controls and procedures, as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934, as amended (the “Exchange Act”), are controls and procedures designed to reasonably assure that information required to be disclosed in the Company’s reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported on a timely basis. Disclosure controls are also designed to reasonably assure that such information is accumulated and communicated to the Company’s management, including the Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. Based upon their evaluation, our Chief Executive Officer and Chief Financial Officer concluded that the Company’s disclosure controls and procedures were effective as of September 30, 2021.

During the three months ended September 30, 2021, there were no changes in our internal controls or in other factors that have materially affected or are reasonably likely to materially affect our internal controls over financial reporting.

## **PART II – OTHER INFORMATION**

### **Item 1 - Legal Proceedings**

Due to the nature of our business, we are involved in legal proceedings that arise in the ordinary course of our business. While the outcome of these matters is currently not determinable, we do not expect that the ultimate costs to resolve these matters will have a material adverse effect on our consolidated financial position, results of operations, or cash flows.

### **Item 1A - Risk Factors**

In addition to the other information set forth in this Form 10-Q, you should carefully consider the risk factors that appeared under Item 1A, "Risk Factors" in the Company's 2020 Annual Report on Form 10-K.

The risk factors set forth in our 2020 Form 10-K are updated by the following risks:

#### **Risks Related to our Pending Acquisition**

##### ***Our ability to complete the proposed acquisition of Valley is subject to the receipt of approval from various regulatory agencies.***

Prior to the transactions contemplated in the Valley acquisition agreement being consummated, the Company and Valley must obtain certain regulatory approvals, including approvals of the Board of Governors of the Federal Reserve System, the Federal Deposit Insurance Corporation and the California Department of Financial Protection and Innovation. The terms and conditions of the approvals that are granted may impose conditions, limitations, obligations or costs, or place restrictions on the conduct of the Company or its business following the acquisition, or require changes to the terms of the transactions contemplated by the Valley acquisition agreement. There can be no assurance that the regulators will not impose any such conditions, obligations or restrictions; and that such conditions, limitations, obligations or restrictions will not have the effect of delaying or preventing completion of any of the transactions contemplated by the Valley acquisition agreement, imposing additional material costs on or materially limiting the revenues of the Company following the acquisition or otherwise reduce the anticipated benefits of the acquisition if the acquisition was consummated successfully within the expected timeframe, any of which might have an adverse effect on the Company following the acquisition.

##### ***We face risks and uncertainties related to our proposed acquisitions of Valley.***

Uncertainty about the effect of the proposed acquisition on personnel and customers may have an adverse effect on us. These uncertainties may impair our ability to attract, retain, and motivate key personnel until the acquisition is consummated and for a period of time thereafter, and could cause customers and others that deal with us to seek to change their existing business relationships with us. Employee retention may be particularly challenging during the pendency of the acquisition, as employees may experience uncertainty about their roles with the Company following the acquisition. The Valley branches to be acquired by the Company have operated and, until the completion of the acquisition, will continue to operate independently. The ultimate success of the acquisition, including anticipated benefits and cost savings, among other things, will depend, in part, on our ability to successfully combine and integrate our and Valley's businesses in a manner that facilitates growth opportunities and realizes anticipated cost savings. It is possible that the integration process could result in the loss of key employees, the loss of customers, the disruption of the companies' ongoing business, unexpected integration issues, higher than expected integration costs, and an integration process that takes longer than originally anticipated. Also, if the Company experiences difficulties or delays with the integration process, the anticipated benefits of the acquisition may not be realized fully, or at all.

##### ***The definitive agreement between the Company and Valley may be terminated in accordance with its terms.***

The Valley acquisition agreement is subject to a number of conditions which need to be fulfilled in order to consummate the proposed acquisition. These conditions include, among other things, the approval of Valley's stockholders, the receipt of all required regulatory approvals, the absence of any order, injunction, or other legal restraint, subject to certain exceptions, the accuracy of representations and warranties under the Valley acquisition agreement, our and Valley's performance of our and their respective obligations under the Valley acquisition agreement in all material aspects, and each of our and Valley's receipt of a tax opinion to the effect that the acquisition will be treated as a "reorganization" within the meaning of Section 368(a) of the Internal Revenue Code of 1986, as amended.

The conditions to the closing of the acquisition may not be fulfilled in a timely manner or at all, and accordingly, the acquisition may be delayed or may not be completed. We and Valley may opt to terminate the Valley acquisition agreement under certain circumstances. Among other situations, if the acquisition is not completed by April 30, 2022, either we or Valley may choose not to proceed with the acquisition. We and Valley can also mutually decide to terminate the Valley acquisition agreement at any time.

**Shareholder litigation could prevent or delay the closing of the proposed acquisition of Valley or otherwise negatively impact our business and operations.**

Lawsuits may be filed against us, Valley, or the directors and officers of either company relating to the proposed acquisition. Litigation filed against us, our Board of Directors, or Valley and its Board of Directors could prevent or delay the completion of the acquisition, cause us to incur additional costs, or result in the payment of damages following completion of the acquisition. The defense or settlement of any lawsuit or claim that remains unresolved at the effective time of the acquisition may adversely affect the combined company's business, financial condition, results of operation, cash flows, and market price.

**Item 2 - Unregistered Sales of Equity Securities and Use of Proceeds**

The following table shows the repurchases made by the Company or any affiliated purchaser (as defined in Rule 10b-18(a)(3) under the Exchange Act) during the periods indicated:

Period	(a) Total number of shares purchased <sup>(1)</sup>	(b) Average price paid per share	(c) Total number of shares purchased as of part of publicly announced plans or programs	(d) Maximum number of shares that may yet be purchased under the plans or programs at period end <sup>(2)</sup>
July 1-31, 2021	27,632	\$ 40.31	17,963	1,954,646
August 1-31, 2021	14	38.79	—	1,936,683
September 1-30, 2021	—	—	—	1,936,683
Total	27,646		17,963	

(1) Includes shares purchased by the Company's Employee Stock Ownership Plan in open market purchases and shares tendered by employees pursuant to various other equity incentive plans. See Notes 8 and 9 to the condensed consolidated financial statements at Item 1 of Part I of this report, for a discussion of the Company's stock repurchased under equity compensation plans.

(2) Does not include shares that may be purchased by the Company's Employee Stock Ownership Plan and pursuant to various other equity incentive plans. See Note 8 to the condensed consolidated financial statements at Item 1 of Part I of this report, for a discussion of the Company's stock repurchase plan.

**Item 6 – Exhibits**

**EXHIBIT INDEX**

Exhibit No.	Exhibit
<a href="#">2.1</a>	Agreement and Plan of Reorganization dated as of July 27, 2021, by and between TriCo Bancshares and Valley Republic Bancorp (incorporated by reference to Exhibit in TriCo's current report on Form 8-K filed on July 28, 2021).
<a href="#">31.1</a>	Rule 13a-14(a)/15d-14(a) Certification of CEO
<a href="#">31.2</a>	Rule 13a-14(a)/15d-14(a) Certification of CFO
<a href="#">32.1</a>	Section 1350 Certification of CEO
<a href="#">32.2</a>	Section 1350 Certification of CFO
101.INS	XBRL Instance Document
101.SCH	XBRL Taxonomy Extension Schema Document
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document
101.LAB	XBRL Taxonomy Extension Label Linkbase Document
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document

\*Management contract or compensatory plan or arrangement

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

**TRICO BANCSHARES**

(Registrant)

Date: November 8, 2021

/s/ Peter G. Wiese

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Peter G. Wiese

Executive Vice President and Chief Financial Officer

(Duly authorized officer and principal financial and chief accounting officer)

## Exhibit 31.1

### Rule 13a-14(a)/15d-14(a) Certification of CEO

I, Richard P. Smith, certify that;

1. I have reviewed this report on Form 10-Q of TriCo Bancshares;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and we have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiary, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 8, 2021

/s/ Richard P. Smith

Richard P. Smith

President and Chief Executive Officer

## Exhibit 31.2

### Rule 13a-14(a)/15d-14(a) Certification of CFO

I, Peter G. Wiese, certify that;

1. I have reviewed this report on Form 10-Q of TriCo Bancshares;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and we have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiary, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 8, 2021

/s/ Peter G. Wiese

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Peter G. Wiese

Executive Vice President and Chief Financial Officer

**Exhibit 32.1**

Section 1350 Certification of CEO

In connection with the Quarterly Report of TriCo Bancshares (the “Company”) on Form 10-Q for the period ended September 30, 2021 as filed with the Securities and Exchange Commission on the date hereof (the “Report”), I, Richard P. Smith, President and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Richard P. Smith

Richard P. Smith

President and Chief Executive Officer

A signed original of this written statement required by Section 906 has been provided to TriCo Bancshares and will be retained by TriCo Bancshares and furnished to the Securities and Exchange Commission or its staff upon request.

**Exhibit 32.2**

Section 1350 Certification of CFO

In connection with the Quarterly Report of TriCo Bancshares (the "Company") on Form 10-Q for the period ended September 30, 2021 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Peter G. Wiese, Executive Vice President and Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company

/s/ Peter G. Wiese

Peter G. Wiese

Executive Vice President and Chief Financial Officer

A signed original of this written statement required by Section 906 has been provided to TriCo Bancshares and will be retained by TriCo Bancshares and furnished to the Securities and Exchange Commission or its staff upon request.