#### Service With Solutions™

**Richard P. Smith, President & CEO** 

# Sandler O'Neill + Partners, L.P. 2017 West Coast Financial Services Conference

March 7, 2017 San Diego, California





### SAFE HARBOR STATEMENT

Certain comments included in this presentation may involve forwardlooking statements, for which TriCo claims the protection of the "safe harbor" provisions credited by Federal securities laws. Such forwardlooking statements are subject to risks and uncertainties which may cause TriCo's actual results to differ materially from those contemplated by such statements. Additional information concerning certain of these risks and uncertainties are described in TriCo's Annual Report of Form 10-K for the fiscal year ended December 31, 2015 and TriCo's Quarterly Reports on Form 10-Q as filed with the SEC in fiscal 2016.



### AGENDA

- Company Overview
- Recent Activities & Focus
- Key Revenue Drivers
- Challenges & Opportunities
- Financials
- Questions





## **OVERVIEW**

Asset Size: Location: Founded: Deposits: Loans *(net)*: Customers: Bank Branches: ATMs: \$4.5 Billion
Chico, CA
1975
\$3.9 Billion
\$2.7 Billion
190,000
68
80





### **OVERVIEW**

| Nasdaq:                                   | ТСВК          |
|---|---------------|
| *Stock Price:                             | \$35.29       |
| Market Capitalization:                    | \$808 million |
| *Price to Book stated:<br>*Price to TBVPS | 1.6x<br>1.9x  |
| **Asset Size Rank of                      |               |

CA Publicly Traded Banks: 14

\*Valuation Information as of Market Close 01/17/2017 \*\*Ranking as of 01/25/2015 – Source: SNL Financial





### **EXECUTIVE TEAM**



Rick Smith President & CEO *TriCo since 1993* 



John Fleshood EVP Chief Operating Officer *TriCo since 2016* 



**Tom Reddish** EVP Chief Financial Officer *TriCo since 1994* 



Craig Carney EVP Chief Credit Officer *TriCo since 1996* 



**Richard O'Sullivan** EVP Commercial Banking *TriCo since 1984* 



Dan Bailey EVP Retail Banking *TriCo since 2007* 



### **2016 ACCOMPLISHMENTS**

- Purchase of 3 branches from Bank of America
   Completed in March 2016
- Several new technology projects for 2016:
  - New Mobile Banking program
  - New Business On-Line Banking
  - Loan and Operational Imaging projects
  - Core Conversion
- Continued deposit market share expansion



### POSITIONED FOR TODAY, PREPARED FOR THE FUTURE

- Strong and growing bank capital
- Competitive product set to compete with banks both large and small
- Superior reputation versus large bank competitors
- Continue to see strong organic growth in current environment
  - Loan growth of 9.4%
  - Deposit growth of 7.8% (includes BofA branch purchase)



### POSITIONED FOR TODAY, PREPARED FOR THE FUTURE continued

- Strong focus on risk management and new regulatory realities
  - Enterprise Risk
  - Strong Focus on CRA
  - HMDA Reporting
  - Fair Lending
- Experienced project teams, well prepared for continued growth through acquisition



## WHAT IS LONG TERM SUCCESS?

- Rewarding our shareholders
  - A winning culture with a motivated and talented work force (good people)
  - Significant and growing market share
  - Low cost core deposit base
  - Strong credit culture
  - Diversified revenue sources
  - Efficient operations
  - Strong risk management practices



## **KEY DRIVERS OF BANK REVENUES**

#### Deposits & Margin

- Average Cost of Deposits of **.09%** as of 12/31/2016
- Net Interest Margin in 2016 was 4.23%

#### Commercial Loans

- Commercial Real Estate
  - Diverse portfolio of property types and geographies
- Commercial & Industry Lines and Loans & Leases
- Agricultural Loans/Ag Related Businesses
- Asset-Based Loans

#### Non-Interest Income

- Service Charge & Fee Income
- Mortgage Finance
- Bank Wealth Management Program AUM \$577 million



## KEY DRIVERS OF BANK REVENUES continued

#### Consumer Loans

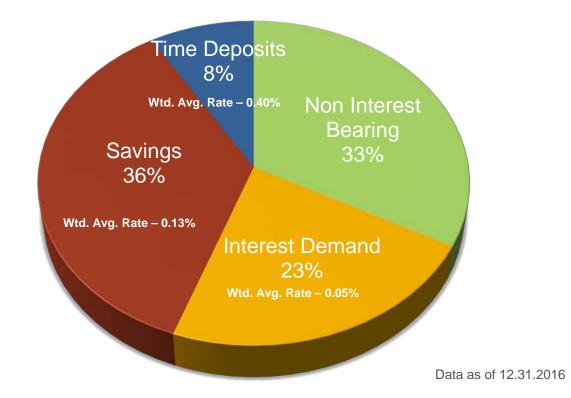
- Home Equity Lines/Loans
  - Rising rates a positive for growth
- Small Business

#### Growth Opportunities

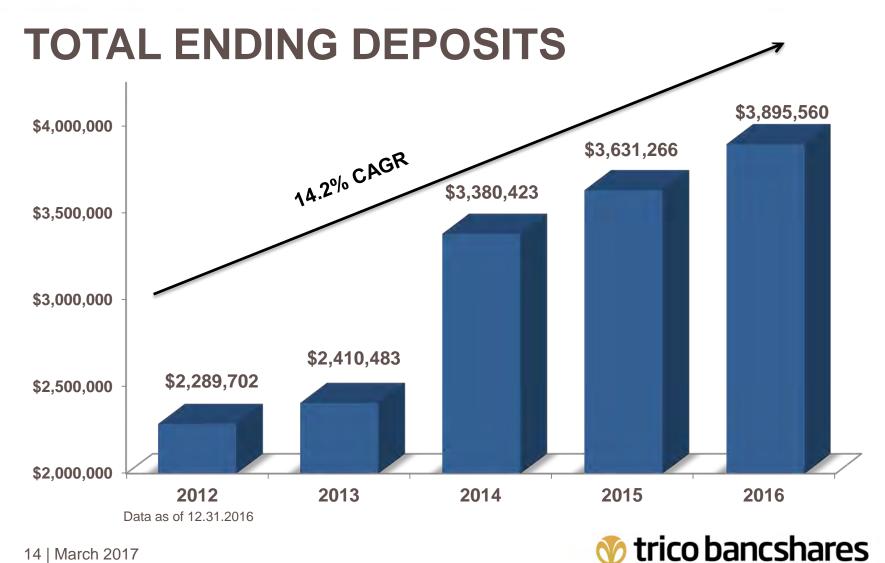
- Wealth Management Bank Managed Program
  - Raymond James as Broker-Dealer
- Mortgage Banking
- Merchant Fee Opportunities
- Higher stock valuations a plus for M&A activity



### **DEPOSIT STRUCTURE**







### MARKET SHARE OF ALL BRANCHES

| Rank | Institution Name                           | State<br>(Hdqtrd) | Charter | Deposit<br>(\$000) | Market Share |
|------|--|-------------------|---------|--------------------|--------------|
| 1    | Wells Fargo Bank, National Association     | SD                | Federal | 8,700,167          | 24.56%       |
| 2    | Bank of America, National<br>Association   | NC                | Federal | 4,135,930          | 11.68%       |
| 3    | Rabobank, National Association             | CA                | Federal | 3,785,681          | 10.69%       |
| 4    | Tri Counties Bank                          | СА                | State   | 3,376,219          | 9.53%        |
| 5    | JP Morgan Chase Bank, National Association | ОН                | Federal | 2,487,052          | 7.02%        |
| 6    | U.S. Bank National Association             | ОН                | Federal | 1,610,128          | 4.55%        |
| 7    | Umpqua Bank                                | OR                | State   | 1,476,048          | 4.17%        |
| 8    | Bank of the West                           | CA                | State   | 1,100,271          | 3.11%        |

Source: FDIC Summary of Deposits, June 2016



### **NON-INTEREST INCOME**

- Consistently Represents Approximately 25% of Total Bank Revenues
- Residential Home Mortgage Lending
  - Refinances remain consistent
  - Increasing numbers of purchase transactions and increasing overall activity for home loans
  - Higher rates will slow refinance market in 2017



### NON-INTEREST INCOME continued

- Wealth Management revenues
- Lower revenues from service charges but increased interchange income
- Cash Management fees continue to increase following merger integration
- Merchant Card Services \$1.1 million in 2016

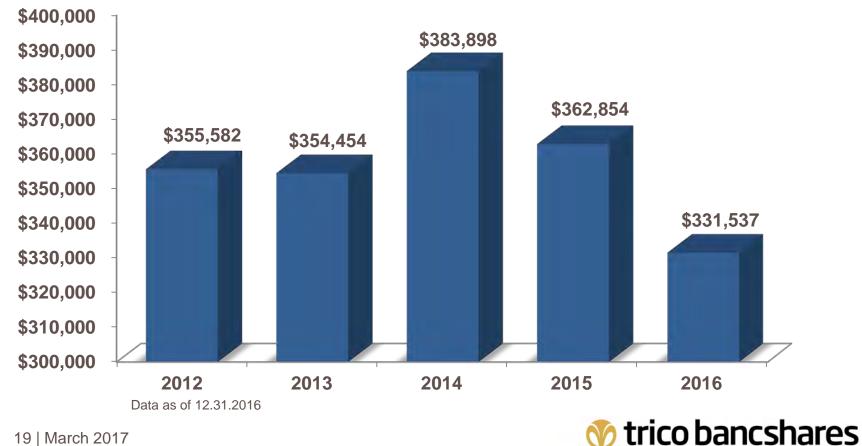


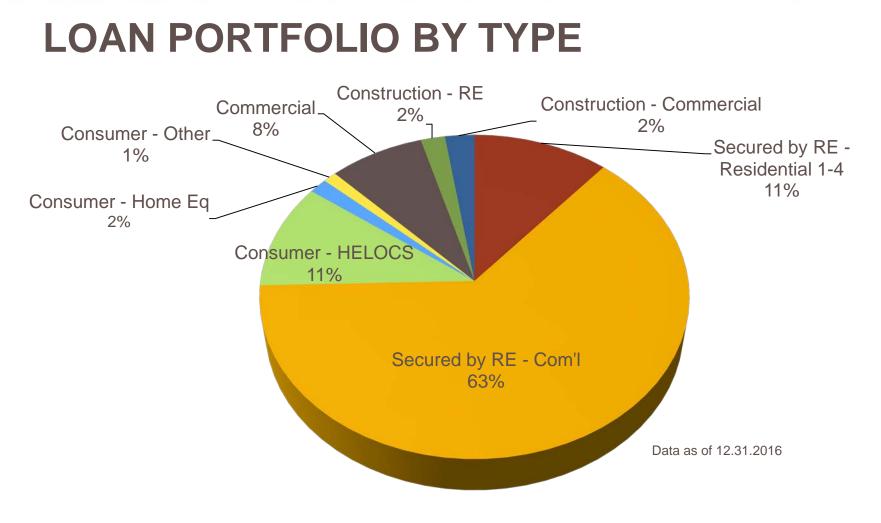
### **CONSUMER LOANS**

- Increased demand for consumer loans
  - Home equity values have increased
  - Borrowers in 2016 used refinance of 1<sup>st</sup> mortgage to pay down debt
- Low rate environment led to historically high refi activity
  - \$33MM in Q4 2016 HELOC volume resulted in \$14MM reduction in outstandings
  - Home equity lines/loans increasing in demand but cannot outpace 1<sup>st</sup> lien refi volume
- Auto loan demand constant



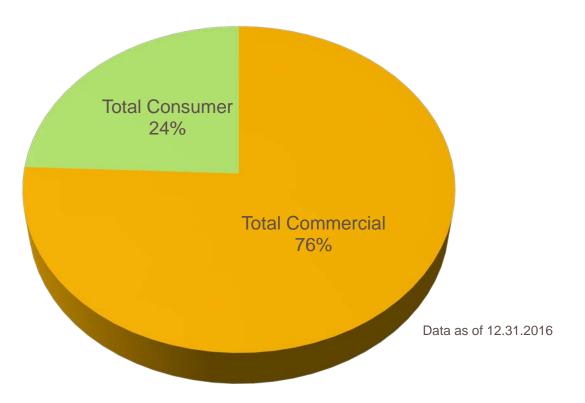
### HOME EQUITY LOANS OUTSTANDING







### **COMMERCIAL LOANS**





### **COMMERCIAL BANKING**

• Target loans of \$2,000,000 to \$15,000,000

### Personalized banking

- Assigned Relationship Managers
- Assigned Cash Management Officers
- In-market lending
- Competition is as fierce and diverse as it has ever been
  - \$177 million in CRE & C&I production in Q4 resulted in \$62 million in net growth, excluding loan purchases



## COMMERCIAL BANKING continued

- Agricultural lending
  - Improving drought conditions
  - Ag prices declining may well be a positive
- Loans <\$1,000,000 served through alternate channel
  - Business Relationship Managers
  - Credit scoring combined with traditional underwriting
- SBA 7A program now offered



### **COMMERCIAL REAL ESTATE PORTFOLIO**

#### AS OF 12.31.2016

| Real Estate Loan Type  | # of<br>Loans | Outstandings* | % to Total<br>Loans | Avg. Commitment<br>Amount |
|--|---------------|---------------|---------------------|---------------------------|
| Office   | 584           | 356,778,000   | 13%                 | 623,000                   |
| Retail   | 422           | 316,792,000   | 11%                 | 789,000                   |
| Multi-Family   | 360           | 291,643,000   | 11%                 | 840,000                   |
| Special Purpose<br>Gas Station, Mini Storage,<br>Hotel/Motel, Restaurant           | 220           | 233,001,000   | 8%                  | 1,110,000                 |
| Other<br>Warehouse, Manufacturing,<br>Bare Land, Agricultural<br>Land + Structures | 1,205         | 553,000,000   | 20%                 | 500,000                   |
| Totals   | 2,791         | 1,750,999,000 | 63%                 | -                         |
| Averages   | -             | -             | -                   | 661,000                   |

\* RE Loan Type segment totals do not include all purchase discount adjustments



### AG PORTFOLIO AS OF 12.31.2016

- Agricultural Loans (excluding RE secured) total \$65 million in total commitments with \$40 million outstanding
- The highest crop concentrations by commitments are:

| Rice          | \$19.7 million | 62 loans | \$318,000 Avg. Commitment |
|---------------|----------------|----------|---------------------------|
| Multiple Crop | \$18.8million  | 19 loans | \$989,000 Avg. Commitment |
| Almonds       | \$5.1 million  | 10 loans | \$511,000 Avg. Commitment |
| Dairy         | \$1.2 million  | 6 loans  | \$204,000 Avg. Commitment |
| Beef          | \$1.2 million  | 11 Ioans | \$108,000 Avg. Commitment |
| Walnuts       | \$1.2 million  | 4 loans  | \$289,000 Avg. Commitment |

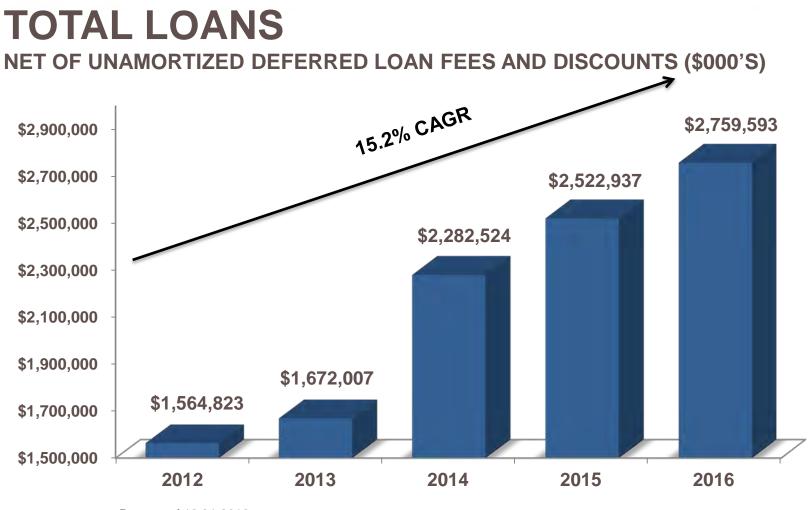


### **CONSTRUCTION AND A&D**

- Construction lending totals approx. \$122,419,000 outstanding with \$221,301,000 in commitments
- Residential construction approx. \$55,429,000
- Commercial construction approx. \$66,990,000
- Total construction, land development and land acquisition loans represent 4.4% of total loans outstanding

Data as of 12.31.2016





Data as of 12.31.2016



2003

1997

1987

1981

### **GROWTH OPPORTUNITIES**

### Mergers and Acquisitions

- 3 Branch purchase from Bank of America 2016
- North Valley Bancorp 2014
- Citizens Bank of Northern California 2011
- Granite Community Bank 2010
- North State National Bank
- 9 Branch purchase Wells Fargo
- Sutter Butte Savings 1996
- Country National Bank
  1993
- Branch purchase from Wells Fargo
- Shasta County Bank



## WHAT KEEPS US UP AT NIGHT?

- Rising Rate Pricing Adjustments
- Interest Rate Risk
- Aggressive Competitors
- Compliance Regulations
- The Cost of Compliance with New Regulations



## **CHALLENGES WITHIN BANK STRATEGIES**

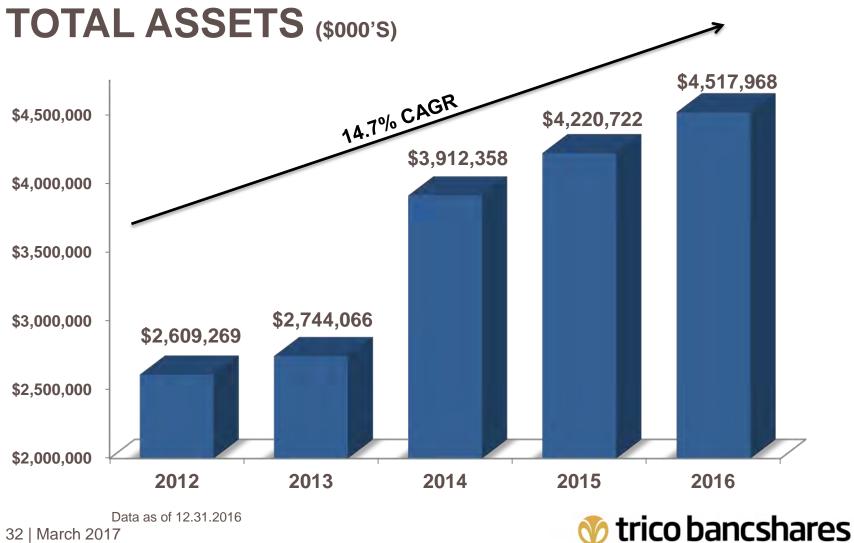
### Big Banks

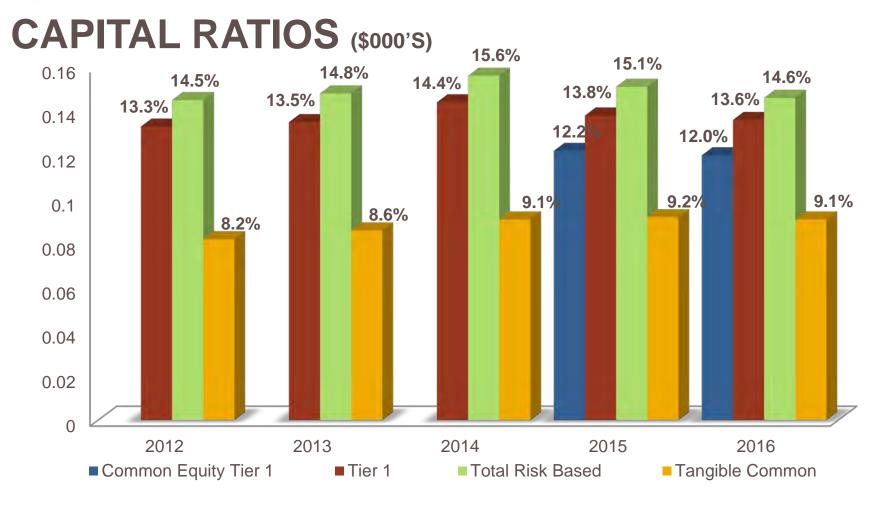
- Aggressive banking in community bank space
- Bad reputations
- Large banks cost saving a new opportunity in rural markets
- Technology and Banking
  - New technology is expensive
  - New technology will streamline banking ultimately lowering costs
- Bank Operations and Efficiency
  - Managing multiple delivery channels
- Enterprise Risk Management
  - Many threats, so little time



# FINANCIALS





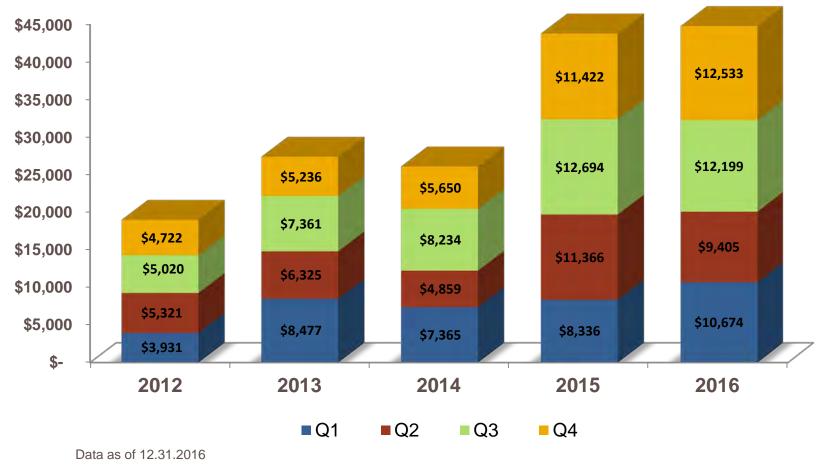


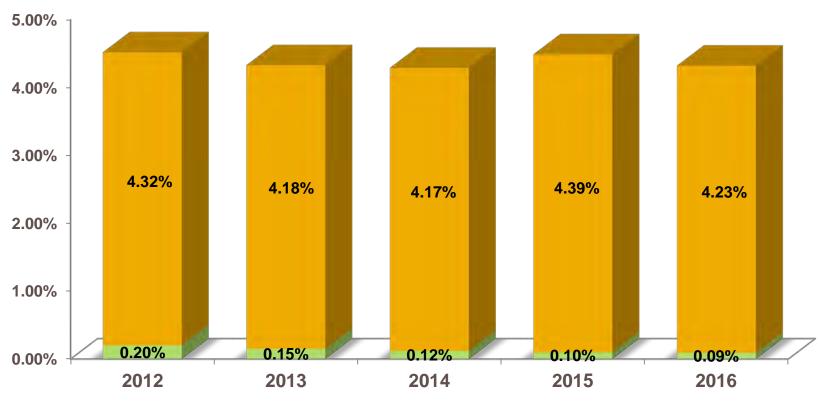
Data as of 12.31.2016



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### NET INCOME (\$000'S)





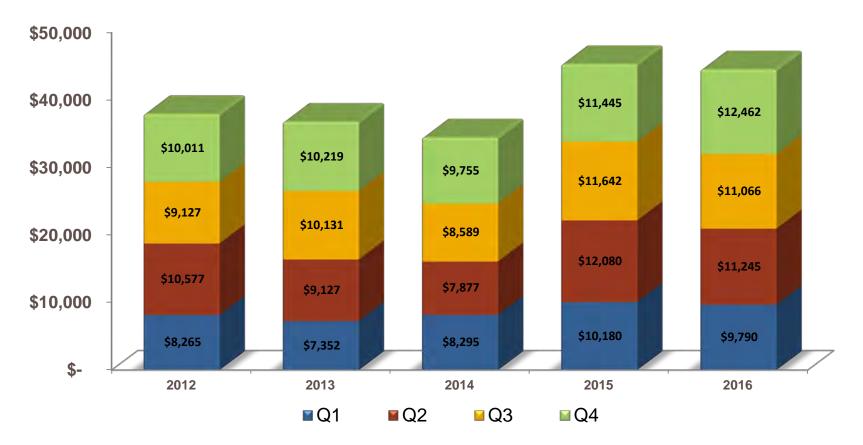
**NET INTEREST MARGIN** 

Wtd. Avg. Deposit Rate

Data as of 12.31.2016



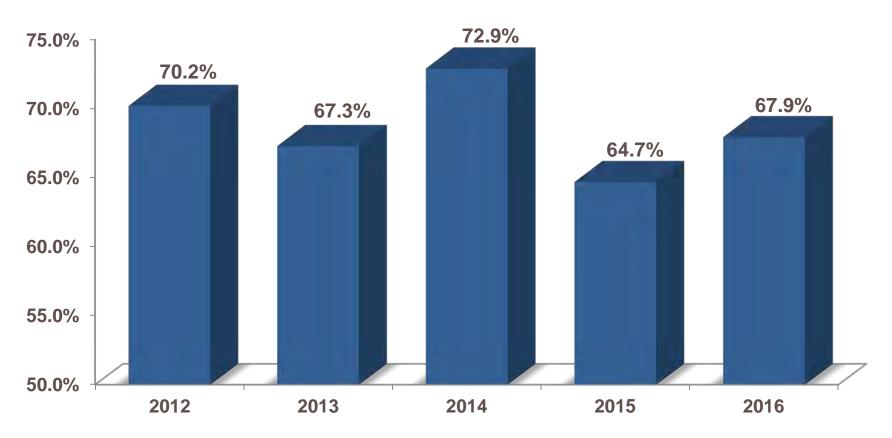
### NON-INTEREST INCOME (\$000'S)



Data as of 12.31.2016



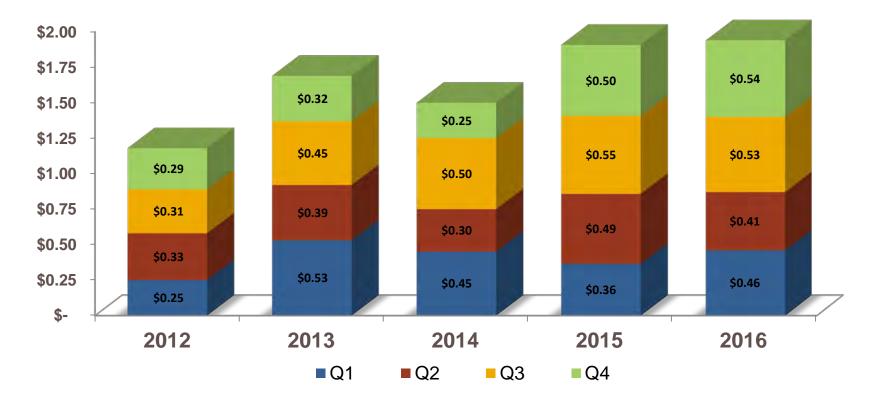
### EFFICIENCY RATIO (FULLY TAXABLE EQUIVALENT)



Data as of 12.31.2016



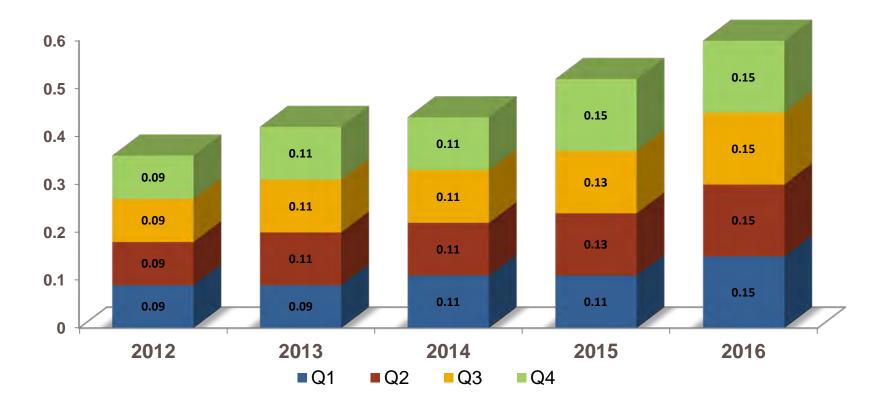
### **DILUTED EARNINGS PER SHARE**



Data as of 12.31.2016



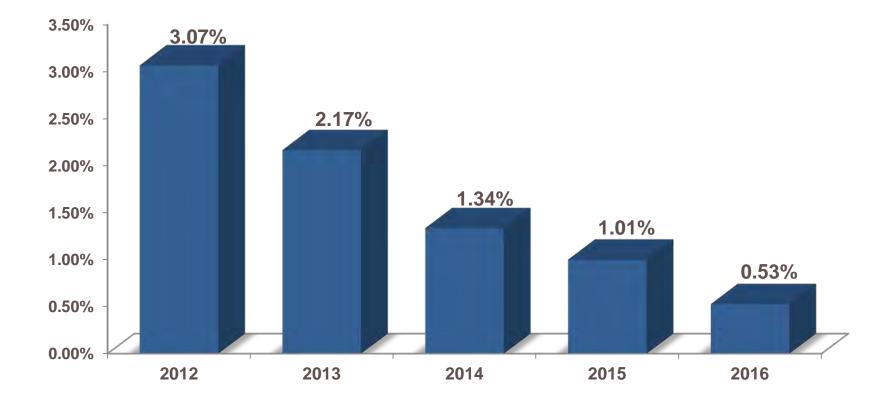
### **DIVIDENDS PER SHARE**



Data as of 12.31.2016



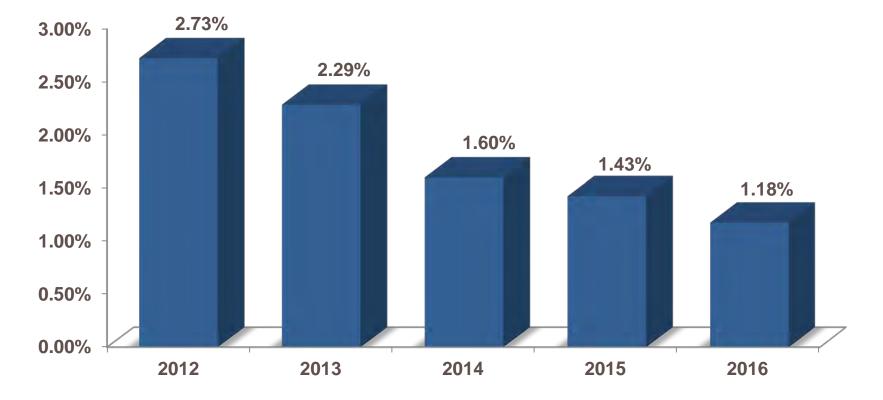
### **NON-PERFORMING ASSETS TO TOTAL ASSETS**



Data as of 12.31.2016



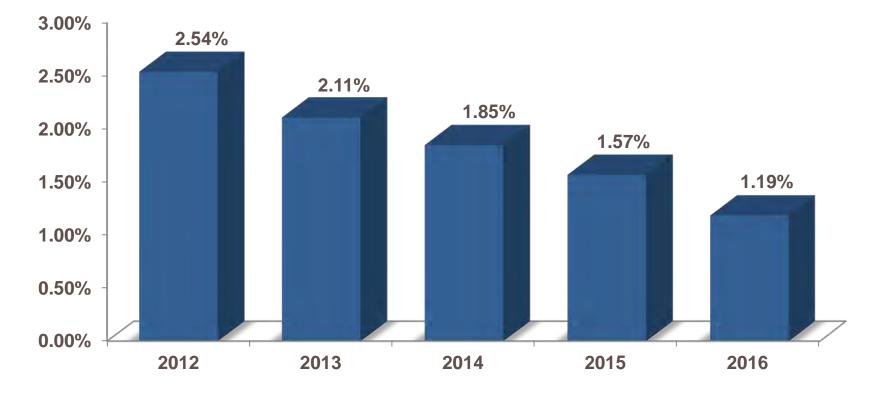
### ALLOWANCE FOR LOAN LOSSES TO TOTAL LOANS



Data as of 12.31.2016



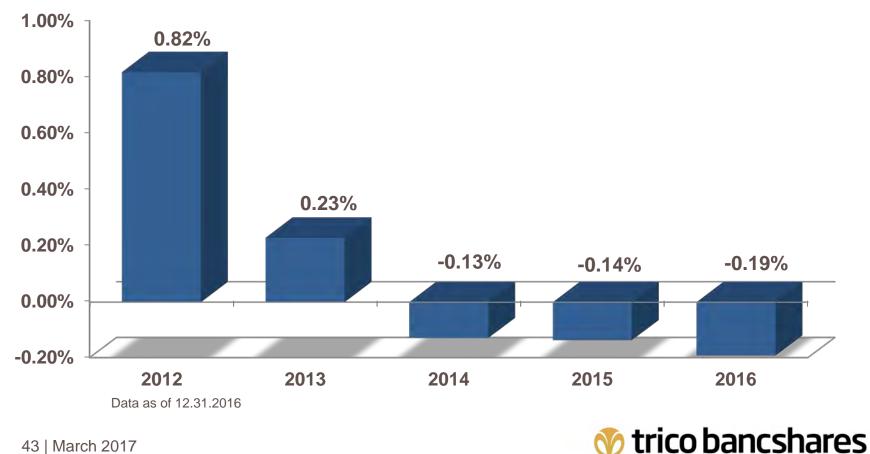
### ORIGINATED ALLL TO TOTAL ORIGINATED LOANS



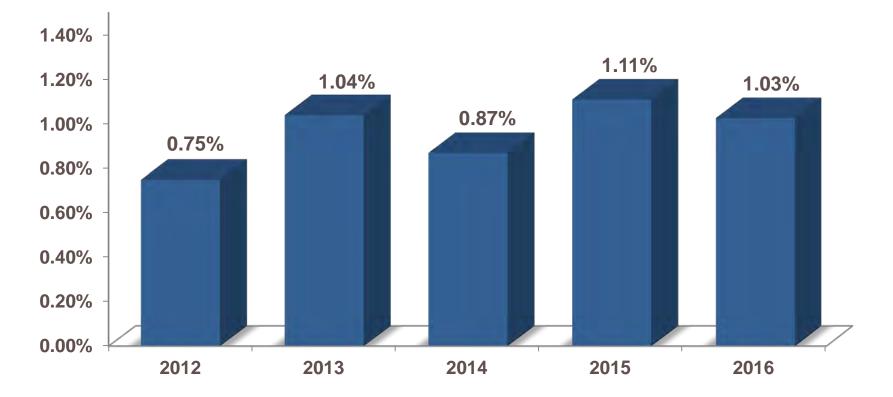
Data as of 12.31.2016



### **ANNUALIZED NET CHARGE-OFFS TO AVERAGE LOANS**



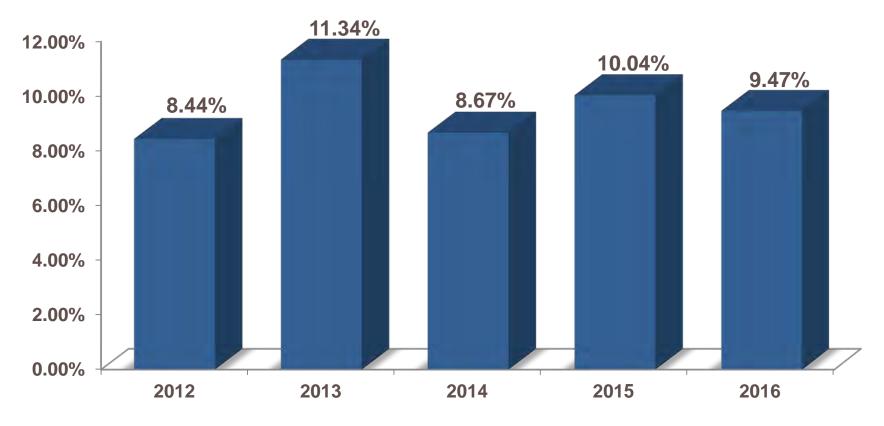
### **RETURN ON AVERAGE ASSETS**



Data as of 12.31.2016



### RETURN ON AVERAGE SHAREHOLDER'S EQUITY



Data as of 12.31.2016



# TRICO BANCSHARES IS COMMITTED TO:

CHICO, CALIFORNIA

EST

Improving the financial success and well-being of our shareholders, customers, communities and employees.